

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

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## PART I

### Business Overview and Strategy

Killam Apartment REIT ("Killam," the "Trust," or the "REIT"), based in Halifax, Nova Scotia (NS), is a Canadian multi-residential property owner, owning, operating, managing and developing a \$5.3 billion portfolio of apartments, manufactured home communities (MHCs) and commercial properties across seven provinces. Killam was founded in 2000 to create value through the consolidation of apartments in Atlantic Canada and MHCs across Canada. Killam entered the Ontario (ON) apartment market in 2010, the Alberta (AB) apartment market in 2014, and the British Columbia (BC) apartment market in 2020. Killam broke ground on its first development in 2010 and has completed 18 projects to date, with projects in Waterloo, ON, and Halifax, NS, currently under construction.

Killam's strategy to drive value and profitability focuses on three priorities:

- 1) Increase earnings from the existing portfolio;
- 2) Expand the portfolio and diversify geographically through accretive acquisitions, targeting newer properties and dispositions of non-core assets; and
- 3) Develop high-quality properties in its core markets.

The apartment business is Killam's largest segment and accounted for 89.1% of Killam's net operating income (NOI) for the six months ended June 30, 2024. As at June 30, 2024, Killam's apartment portfolio consisted of 18,801 units, including 1,343 units jointly owned with institutional partners. Killam's 220 apartment properties are located in Atlantic Canada's six largest urban centres (Halifax, Moncton, Saint John, Fredericton, Charlottetown and St. John's), Ontario (Ottawa, London, Guelph and Kitchener-Waterloo-Cambridge-Greater Toronto Area (KWC-GTA)), Alberta (Edmonton and Calgary), and British Columbia (Greater Victoria and Courtenay). Killam is Atlantic Canada's largest owner of multi-residential apartments and plans to continue increasing its presence outside Atlantic Canada through acquisitions and developments; however, it will continue to invest strategically in Atlantic Canada to maintain its market presence.

In addition, Killam owns 5,975 sites in 40 MHCs, also known as land-lease communities or trailer parks, in Ontario and Atlantic Canada. Killam owns the land and infrastructure supporting these communities and leases sites to tenants who own their own homes and pay Killam site rent. The MHC portfolio accounted for 5.2% of Killam's NOI for the six months ended June 30, 2024. Killam also owns 973,942 square feet (SF) of stand-alone commercial space that accounted for 5.7% of Killam's NOI for the six months ended June 30, 2024.

### Basis of Presentation

The following Management's Discussion and Analysis (MD&A) has been prepared by Management and focuses on key statistics from the annual consolidated financial statements, including the notes thereto, and pertains to known risks and uncertainties. This MD&A should be read in conjunction with the Trust's audited consolidated financial statements for the years ended December 31, 2023 and 2022, and in conjunction with the Trust's unaudited condensed consolidated interim financial statements for the three and six months ended June 30, 2024 and 2023, which have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). These documents, along with Killam's 2023 Annual Information Form (AIF), are available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

The discussions in this MD&A are based on information available as at August 7, 2024. This MD&A has been reviewed and approved by Management and the REIT's Board of Trustees.

### Declaration of Trust

Killam's investment guidelines and operating policies are set out in its Amended and Restated Declaration of Trust (DOT) dated November 27, 2015, which is available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca). A summary of the guidelines and policies is as follows:

#### Investment Guidelines

- The Trust will acquire, hold, develop, maintain, improve, lease or manage income-producing real estate properties;
- Investments in joint ventures, partnerships (general or limited) and limited liability companies are permitted;
- Investments in land for development that will be capital property for Killam are permitted; and
- Investments that would disqualify Killam as a "mutual fund trust" or a "unit trust" as defined within the *Income Tax Act* (Canada) (the "Tax Act") are prohibited.

#### Operating Policies

- Overall indebtedness is not to exceed 70% of Gross Book Value, as defined by the DOT;
- Guarantees of indebtedness that would disqualify Killam as a "mutual fund trust" or a "unit trust" as defined within the Tax Act are prohibited; and
- Killam must maintain property insurance coverage in respect of potential liabilities of the Trust.

As at June 30, 2024, Killam was in compliance with all investment guidelines and operating policies.

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## Forward-Looking Statements Disclaimer

Certain statements contained in this MD&A may contain forward-looking statements and forward-looking information (collectively, "forward-looking statements"), including within the meaning of applicable securities law.

In some cases, forward-looking statements can be identified by the use of words such as "may," "will," "should," "expect," "plan," "anticipate," "believe," "estimate," "potential," "continue," "target," "committed," "priority," "remain," "strategy," or the negative of these terms or other comparable terminology, and by discussions of strategies that involve risks and uncertainties.

Such forward-looking statements contained in this MD&A may include, among other things, statements regarding: Killam's expectations for market demand, rent growth, operating costs, occupancy levels, demand, and rental incentives; the effect of government-imposed rental rate restrictions; Killam's strategy and priorities, including increasing earnings from Killam's existing portfolio, expanding Killam's portfolio through acquisitions and capital recycling, developing high-quality properties in core markets and diversifying geographically through accretive acquisitions; top-line growth driving same property NOI growth; Killam's increased presence outside of, and maintained market presence in, Atlantic Canada through acquisitions and development; Killam's development pipeline and the qualities thereof; the amount and locations of future acquisitions; Killam's property developments, including cost and timing of completion thereof; short- and longer-term targets relating to same property NOI growth, capital recycling, dispositions, portfolio growth, geographic diversification and NOI generated outside of Atlantic Canada, development of high-quality properties, strengthening Killam's balance sheet and debt maintenance or reductions, investments in sustainability, return on investment (ROI) and affordable housing targets, and the factors that may affect the achievement of such targets; asset dispositions, including of capital and carbon-intensive properties and the use of proceeds therefrom and the timing thereof, including debt reduction and unitholder returns; Killam's ability to mitigate cost increases and property taxes; maintenance and operating costs; the effect of completed developments on Killam's business, including funds from operations (FFO) per unit; the diversity of Killam's tenant base and its impact on stable occupancy; increasing the percentage of Killam's apartment mortgages with CMHC-insured debt; the expansion and optimization of Killam's repositioning program, the units eligible therefor and expected revenues generated thereunder; anticipated interest rates and the effects thereof; Killam's ability to mitigate interest rate risk; reduced debt levels and long-term debt reduction targets, including reducing variable rate debt and the related sources of funds; Killam's commitment to risk management and evolving its risk management program; the continued monitoring of the acquisition market and identification of capitalization rate (cap rate) changes; commodity prices and the impacts thereof on Killam's operating costs; seasonal revenue; the impact of efficiency initiatives on Killam's operating costs and NOI growth; credit availability; the effect of inflation on financing costs, including increased interest expenses; the pace and scope of future acquisitions, construction, development and renovation, renewals and leasing; the estimated population, migration, demographic, economic and other changes in key markets and the related effects on Killam's business; housing supply in Canada; the GDP growth across the country; the sufficiency of Killam's liquidity and capital resources, including of mortgage refinancing and construction loans to fund value-enhancing capex, principal repayments and developments; refinancing opportunities and the timing thereof; the availability and sources of capital to fund further acquisitions and investments in Killam's business; replacing construction financing with permanent mortgage financing; the impact of maintenance capex and value-enhancing upgrades; capital investment and the amount and timing thereof; annual investments in MHC sites; Killam's normal course issuer bid (NCIB) program and share purchases thereunder; the required expenditures to comply with environmental regulations; expiration of leases and the effect thereof on Killam's business; future distributions to unitholders and the amount and timing thereof; Killam's commitment to environmental, social and governance (ESG); investment in ESG initiatives and technology and their impact on Killam's energy consumption and costs and carbon footprint; the expected annual energy production and emissions reductions from Killam's photovoltaic (PV) solar arrays; augmenting Killam's sustainability programs and policies and Killam's actions thereunder; reducing Killam's impact on the environment; the installation of electric vehicle (EV) charging stations and other energy-related projects across Killam's portfolio; increasing climate change initiatives and reporting; and the impact of ESG practices on maximizing unitholder value.

Readers should be aware that these forward-looking statements are subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from those anticipated or implied, or those suggested by any forward-looking statements, including: the effects and duration of local, international or global events, and any government responses thereto; national and regional economic conditions (including rising interest rates and inflation); the availability of capital to fund further investments in Killam's business and the risks, uncertainties and other factors found under the "Risk Management" section of Killam's MD&A for the year ended December 31, 2023, and under the "Risk Factors" section of Killam's most recent AIF, and identified in other documents Killam files from time to time with securities regulatory authorities in Canada, available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca). Given these uncertainties, readers are cautioned not to place undue reliance on any forward-looking statements contained, or incorporated by reference, in this MD&A.

By their nature, forward-looking statements involve numerous assumptions, inherent risks and uncertainties, both general and specific, that contribute to the possibility that the predictions, forecasts, projections and various future events contained therein may not occur. Although Management believes that the expectations reflected in the forward-looking statements are reasonable, there can be no assurance that future results, levels of activity, performance or achievements will occur as anticipated.

While Killam anticipates that subsequent events and developments may cause this view to change, Killam does not intend to update or revise any forward-looking statement, whether as a result of new information, future events, circumstances, or such other factors that affect this information, except as required by applicable law. The forward-looking statements in this document are provided for the limited purpose of enabling current and potential investors to evaluate an investment in Killam. Readers are cautioned that such statements may not be appropriate and should not be used for any other purpose.

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*Dollar amounts in thousands of Canadian dollars (except as noted)*

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## Non-IFRS Financial Measures

Management believes the following non-IFRS financial measures, ratios and supplementary information are relevant measures of the ability of Killam to earn revenue and to evaluate Killam's financial performance. Non-IFRS financial measures should not be construed as alternatives to net income or cash flow from operating activities determined in accordance with IFRS, as indicators of Killam's performance or the sustainability of Killam's distributions. These measures do not have standardized meanings under IFRS and, therefore, may not be comparable to similarly titled measures presented by other publicly traded organizations.

### Non-IFRS Financial Measures

- FFO is a non-IFRS financial measure of operating performance widely used by the Canadian real estate industry based on the definition set forth by REALPAC. FFO, and applicable per unit amounts, are calculated by Killam as net income adjusted for fair value gains (losses), interest expense related to Exchangeable Units, gains (losses) on disposition, deferred tax expense, unrealized gains (losses) on derivative liability, internal commercial leasing costs, depreciation on an owner-occupied building, interest expense related to lease liabilities, and non-controlling interest. FFO is calculated in accordance with the REALPAC definition. A reconciliation between net income and FFO is included on page 25.
- Adjusted funds from operations (AFFO) is a non-IFRS financial measure of operating performance widely used by the Canadian real estate industry based on the definition set forth by REALPAC. AFFO, and applicable per unit amounts and payout ratios, are calculated by Killam as FFO less an allowance for maintenance capital expenditures (capex) (a three-year rolling historical average capital investment to maintain and sustain Killam's properties), commercial leasing costs and straight-line commercial rents. AFFO is calculated in accordance with the REALPAC definition. Management considers AFFO an earnings metric. A reconciliation from FFO to AFFO is included on page 26.
- Adjusted cash flow from operations (ACFO) is a non-IFRS financial measure of operating performance widely used by the Canadian real estate industry based on the definition set forth by REALPAC. ACFO is calculated by Killam as cash flow provided by operating activities with adjustments for changes in working capital that are not indicative of sustainable cash available for distribution, maintenance capex, commercial leasing costs, amortization of deferred financing costs, interest expense related to lease liabilities and non-controlling interest. Management considers ACFO a measure of sustainable cash flow. A reconciliation from cash provided by operating activities to ACFO is included on page 27. ACFO is calculated in accordance with the REALPAC definition.
- Adjusted earnings before interest, tax, depreciation and amortization (adjusted EBITDA) is calculated by Killam as net income before fair value adjustments, gains (losses) on disposition, income taxes, interest, depreciation and amortization. A reconciliation is included on page 29.
- Normalized adjusted EBITDA is calculated by Killam as adjusted EBITDA that has been normalized for a full year of stabilized earnings from recently completed acquisitions and developments, on a forward-looking basis. In addition, adjustments have been made to eliminate earnings associated with properties sold in the last twelve months. A reconciliation is included on page 29.
- Net debt is a non-IFRS financial measure used by Management in the computation of debt to normalized adjusted EBITDA. Net debt is calculated as the sum of mortgages and loans payable, credit facilities and construction loans (total debt) reduced by the cash balances at the end of the period. The most directly comparable IFRS measure to net debt is debt.

### Non-IFRS Ratios

- Interest coverage is calculated by dividing adjusted EBITDA by mortgage, loan and construction loan interest and interest on credit facilities. The calculation is included on page 29.
- Debt service coverage is calculated by dividing adjusted EBITDA by mortgage loan and construction loan interest, interest on credit facilities and principal mortgage repayments. The calculation is included on page 29.
- Per unit calculations are calculated using the applicable non-IFRS financial measures noted above, i.e., FFO, AFFO and/or ACFO, divided by the diluted number of units outstanding at the end of the relevant period.
- Payout ratios are calculated using the distribution rate for the period divided by the applicable per unit amount, i.e., AFFO and/or ACFO.
- Debt to normalized adjusted EBITDA is calculated by dividing net debt by normalized adjusted EBITDA. The calculation is included on page 29.

### Supplementary Financial Measures

- Same property NOI is a supplementary financial measure defined as NOI for stabilized properties that Killam has owned for equivalent periods in 2024 and 2023. Same property results represent 95.7% of the fair value of Killam's investment property portfolio as at June 30, 2024. Excluded from same property results in 2024 are acquisitions, dispositions and developments completed in 2023 and 2024.
- Same property average rent is calculated by taking a weighted average of the total residential rent for the last month of the reporting period, divided by the relevant number of the units per region for stabilized properties that Killam has owned for equivalent periods in 2024 and 2023. For total residential rents, rents for occupied units are based on contracted rent, and rents for vacant units are based on estimated market rents if the units were occupied.

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## Capital Management Financial Measure

- Total debt as a percentage of total assets is a capital management financial measure and is calculated by dividing total debt by total assets, excluding right-of-use assets. This measure is reconciled in note 23 of the condensed consolidated interim financial statements.

## PART II

### Key Performance Indicators

To assist Management and investors in monitoring Killam's achievement of its objectives, Killam utilizes a number of key performance indicators to measure the success of its operating and financial performance:

- 1) FFO per unit – A standard measure of earnings for real estate entities. Management is focused on growing FFO per unit.
- 2) AFFO per unit – A standard measure of earnings for real estate entities. Management is focused on growing AFFO per unit.
- 3) Payout Ratio – Killam monitors its FFO, AFFO and ACFO payout ratios and targets lower payout ratios. The ACFO payout ratio is a measure to assess the sustainability of distributions. The FFO and AFFO payout ratios are used as supplementary measures. Although Killam expects to sustain and grow distributions, the amount of distributions will depend on debt repayments and refinancings, capital investments, and other factors that may be beyond the control of the REIT.
- 4) Same Property NOI – This measure considers Killam's ability to increase its same property NOI, removing the impact of recent acquisitions, dispositions and developments.
- 5) Occupancy – Management is focused on maximizing occupancy, while also managing the impact of higher rental rates. This measure is a percentage based on gross potential residential rent less dollars of lost rent from vacancy, divided by gross potential residential rent.
- 6) Rental Increases – Management expects to increase average annual rental rates and tracks average annual rate increases.
- 7) Total Debt as a Percentage of Total Assets – Killam's primary measure of its leverage is total debt as a percentage of total assets. Total debt as a percentage of total assets is calculated by dividing total interest-bearing debt by total assets, excluding right-of-use assets. Killam's DOT operating policies stipulate that overall indebtedness is not to exceed 70% of Gross Book Value.
- 8) Weighted Average Interest Rate of Mortgage Debt and Total Debt – Killam monitors the weighted average cost of its mortgage and total debt.
- 9) Weighted Average Years to Debt Maturity – Management monitors the weighted average number of years to maturity on its debt.
- 10) Debt to Normalized Adjusted EBITDA – A common measure of leverage used by lenders, this measure considers Killam's financial health and liquidity. In normalizing recently completed acquisitions and developments, Killam uses a forward-looking full year of stabilized earnings. Generally, the lower the debt to normalized adjusted EBITDA ratio, the lower the credit risk.
- 11) Debt Service Coverage – A common measure of credit risk used by lenders, this measure considers Killam's ability to pay both interest and principal on outstanding debt. Generally, the higher the debt service coverage ratio, the lower the credit risk.
- 12) Interest Coverage – A common measure of credit risk used by lenders, this measure considers Killam's ability to pay interest on outstanding debt. Generally, the higher the interest coverage ratio, the lower the credit risk.

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## Financial and Operational Highlights

The following table presents a summary of Killam's key IFRS and non-IFRS financial and operational performance measures:

Operating Performance	Three months ended June 30,			Six months ended June 30,		
	2024	2023	Change <sup>(1)</sup>	2024	2023	Change <sup>(1)</sup>
Property revenue	\$90,776	\$86,863	4.5%	\$178,281	\$171,758	3.8%
Net operating income	\$59,923	\$56,226	6.6%	\$114,944	\$107,041	7.4%
Net income	\$114,452	\$114,538	(0.1)%	\$241,693	\$197,998	22.1%
FFO <sup>(2)</sup>	\$36,673	\$36,207	1.3%	\$68,053	\$66,489	2.4%
FFO per unit – diluted <sup>(2)</sup>	\$0.30	\$0.30	—%	\$0.55	\$0.55	—%
AFFO <sup>(2)(3)</sup>	\$31,197	\$30,626	1.9%	\$57,159	\$55,431	3.1%
AFFO per unit – diluted <sup>(2)(3)</sup>	\$0.25	\$0.25	—%	\$0.47	\$0.46	2.2%
Weighted average number of units outstanding – diluted (000s)	122,980	121,472	1.2%	122,795	121,273	1.3%
Distributions paid per unit	\$0.18	\$0.18	—%	\$0.35	\$0.35	—%
AFFO payout ratio – diluted <sup>(2)(3)</sup>	69%	70%	(100) bps	75%	77%	(200) bps
AFFO payout ratio – rolling 12 months <sup>(2)(3)</sup>	72%	74%	(200) bps			
<b>Portfolio Performance</b>						
Same property NOI <sup>(2)</sup>	\$58,354	\$53,805	8.5%	\$111,745	\$102,215	9.3%
Same property NOI margin	66.2%	64.8%	140 bps	64.5%	62.5%	200 bps
Same property apartment occupancy	98.2%	98.2%	— bps			
Same property apartment weighted average rental increase <sup>(4)</sup>	6.4%	4.3%	210 bps			

As at	June 30, 2024	December 31, 2023	Change <sup>(1)</sup>
<b>Leverage Ratios and Metrics</b>			
Debt to total assets	41.2%	42.9%	(170) bps
Weighted average mortgage interest rate	3.32%	3.22%	10 bps
Weighted average years to debt maturity	3.8	3.9	(0.1) years
Debt to normalized EBITDA <sup>(2)</sup>	9.98x	10.29x	(3.0)%
Debt service coverage <sup>(2)</sup>	1.54x	1.51x	2.0%
Interest coverage <sup>(2)</sup>	3.01x	3.10x	(2.9)%

(1) Change expressed as a percentage, basis points (bps) or years.

(2) FFO, AFFO, AFFO payout ratio, debt to normalized EBITDA ratio, debt service coverage ratio, interest coverage ratio and same property NOI are not defined by IFRS, do not have standard meanings and may not be comparable with other industries or entities (see "Non-IFRS Financial Measures").

(3) The maintenance capital expenditures used to calculate AFFO and AFFO payout ratio for the three and six months ended June 30, 2023, were updated to reflect the maintenance capex reserve of \$1,025 per apartment unit, \$300 per MHC site and \$1.00 per SF for commercial properties that were used in the calculation for the 12 months ended December 31, 2023.

(4) Year-over-year, as at June 30.

# Q2-2024 Management's Discussion and Analysis

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## Summary of Q2-2024 Results and Operations

### Achieved Same Property NOI Growth of 8.5%

Killam achieved same property NOI growth of 8.5% during Q2-2024, along with an operating margin increase of 140 bps. This growth was driven by a 6.1% increase in same property revenue, partially offset by a modest 1.7% increase in same property operating expenses. Same property revenue growth is attributed to a 6.4% increase in apartment rental rates year-over-year, a 39% reduction in rental incentives, increasing ancillary revenue and stable occupancy. Rental growth continues to accelerate with a record high weighted-average 8.2% rental rate increase for units that renewed and turned in Q2-2024.

The 1.7% increase in total same property operating expenses is attributable to a 1.3% increase in general operating expenses coupled with a 6.6% increase in property tax expenses, due to higher property taxes across the portfolio and the absence of property tax subsidies in Prince Edward Island (PEI) (which were offered in 2023 to compensate apartment owners for rent control restrictions). This was partially offset by a 4.0% reduction in utility and fuel expenses, the result of lower natural gas prices in Q2-2024.

### Generated Net Income of \$114.5 Million

During the quarter, Killam generated net income of \$114.5 million, consistent with net income in Q2-2023. Killam recorded fair value gains on investment properties of \$85.5 million during Q2-2024, compared to fair value gains of \$96.2 million in Q2-2023. The fair value gains on investment properties in Q2-2024 were a direct result of strong NOI growth and operating margin expansion. This variance was offset by an increase in NOI of \$3.7 million, a reduction in deferred tax expense of \$1.3 million.

### Stable FFO and AFFO per Unit Earnings

Killam generated FFO growth of 1.3% in Q2-2024, up \$0.5 million from Q2-2023. AFFO increased 1.9%, up \$0.6 million compared to Q2-2023. The growth in FFO and AFFO is attributable to strong NOI growth from Killam's same property portfolio, partially offset by higher interest costs, lower capitalized interest and the short-term impact of vacancy during the lease-up of recently completed developments. As a result, FFO and AFFO per unit in the quarter were consistent with Q2-2023 at \$0.30 and \$0.25, respectively. Two of the developments which reached substantial completion in mid-2023, The Governor and Civic 66, are now fully leased, up from 40% and 66% as at December 31, 2023. Nolan Hill Phase II, which reached substantial completion in December 2023, is currently 76% leased, up from 19% at year-end 2023. These projects are expected to contribute positively to earnings growth during the second half of 2024 and through the first half of 2025.

### Continued Progress on Killam's Disposition Strategy

During Q2-2023, Killam completed the disposition of Woolwich, an 84-unit apartment building located in Guelph, ON, for gross proceeds of \$19.2 million, bringing the total dispositions completed in the first half 2024 to \$21.6 million. Killam's capital recycling program is focused on non-core and slower growth properties, or those that may be more capital or carbon intensive. Killam expects to complete a minimum of \$50 million of dispositions in 2024, with proceeds used to reduce the balance on Killam's credit facility, fund future development activity, support strategic acquisitions and potentially buy back Trust Units through Killam's NCIB program.

### Higher Interest Rates on Refinancings

The maturity dates of Killam's mortgages are staggered to mitigate interest rate risk. During Q2-2024, Killam refinanced \$96.6 million of maturing mortgages with \$125.8 million of new debt at a weighted average interest rate of 4.59%, 143 bps higher than the weighted average interest rate of the maturing debt. Overall, Killam's weighted average mortgage interest rate increased 10 bps at the end of Q2-2024 to 3.32%, compared to 3.22% as at December 31, 2023.

### ESG Update

During the quarter, Killam invested \$1.0 million in energy initiatives, including the installation of PV solar panels, new boilers and heat pumps, and roofing upgrades across the portfolio. This brings Killam's total investment in energy initiatives to \$2.4 million year-to-date. At the end of Q2-2024, Killam had 24 PV solar arrays producing power, with an expected 2,500 MWh of annual energy production. Killam's commitment to fostering a positive workplace culture was reaffirmed by exceeding its annual employee satisfaction survey target of 80%. Killam was honored to receive the Atlantic Business Magazine's Employers of Diversity Award, which recognizes Killam's efforts to promote diversity and inclusion. Additionally, during the quarter, Killam completed its sixth annual GRESB submission, demonstrating commitment to transparent ESG disclosures. Killam's 2023 ESG report was released on June 12, 2024, and can be accessed on its website at <https://killamreit.com/esg>. The report summarizes Killam's commitment to creating and maintaining sustainable communities and details its progress and future plans to achieve its long-term sustainability targets.

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## Strategic Targets

### Growth in Same Property NOI

2024 Target	Achieve minimum same property NOI growth greater than 6.0%.
2024 Performance to Date	Killam achieved same property NOI growth of 9.3% for the six months ended June 30, 2024. Demand continues to be strong for apartments, and rental rates have continued to increase as demand is greater than supply. Based on the results achieved to date in 2024, Killam expects same property NOI growth in 2024 to exceed 8.0%.

### Capital Recycling

2024 Target	Sell a minimum of \$50 million of non-core assets.
2024 Performance to Date	Year-to-date, Killam has completed two dispositions, including an 84-unit apartment building and land for development for a combined total sale price of \$21.6 million. Subsequent to quarter-end, Killam completed the disposition of a 66-unit apartment building located in Charlottetown, PEI, for \$8.4 million. Killam has additional dispositions planned for the remainder of 2024 and expects to meet its 2024 capital recycling target of \$50.0 million.

### Geographic Diversification

2024 Target	Earn more than 38% of 2024 NOI outside Atlantic Canada.
2024 Performance to Date	Killam is on track to exceed this target, with 39.2% of NOI generated outside Atlantic Canada as of June 30, 2024. The lease-up of Civic 66 and Nolan Hill Phase II will further increase NOI generated outside Atlantic Canada during the remainder of the year.

### Development of High-Quality Properties

2024 Target	Break ground on two new developments in 2024.
2024 Performance to Date	Killam is on track to meet this target; in the first quarter, Killam broke ground on Eventide, a 55-unit building located in Halifax, NS. Additionally, construction on Wissler, a 130-unit building located in Waterloo, ON, is expected to start in late 2024.

### Strengthened Balance Sheet

2024 Target	Maintain debt as a percentage of total assets below 45%.
2024 Performance to Date	Debt as a percentage of total assets was 41.2% as at June 30, 2024 (December 31, 2023 – 42.9%).

### Sustainability Investment

2024 Target	Invest a minimum of \$6.0 million in energy initiatives in 2024.
2024 Performance to Date	Killam has invested \$2.4 million in energy initiatives year-to-date, including the installation of PV solar panels, new boilers and heat pumps, as well as window replacements and building upgrades such as new cladding and insulation, in various buildings across the portfolio.



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## Outlook

### Strong Top-Line Rent Growth with Wide Mark-to-Market Spreads

Apartment fundamentals are set to remain strong in the foreseeable future with a shortage of housing across Canada. Following an acceleration of market rental rates over the last two years, Killam's mark-to-market spread averages approximately 25% across its portfolio. Management expects to capture a portion of these spreads as units turn. Turnover rates have decreased over the last five years; Killam's apartment turnover was 19% in 2023 and Management expects turnover to remain above 17% in 2024, with rents moving closer to market as units turn. Market rents are expected to grow and Killam's opportunity to capture the mark-to-market spread on unit turns is expected to remain well above historic norms for the next three to five years.

Management expects rent growth on lease renewals to outpace 2023 renewal spreads of 2.8%. Approximately 44% of Killam's apartment portfolio is not restricted by rent control, while the remainder will benefit from higher approved rent control guidelines in 2024. The table below summarizes rent control restrictions in place for 2024 and 2025:

Province	2024		2025	
	Apartments	MHCs	Apartments	MHCs
Nova Scotia	5.0%	5.8%	5.0%	5.8%
Ontario	2.5%	2.5%	2.5%	2.5%
Prince Edward Island	3.0%	N/A	TBD	N/A
British Columbia	3.5%	N/A	TBD	N/A

### FFO per Unit Growth Expected in Second Half of 2024

With three new developments currently in the lease-up phase (including Nolan Hill Phase II), FFO results are expected to be enhanced as the total of 415 units (\$211.6 million in value) achieve full occupancy. The FFO contribution from these developments are expected to drive approximately \$0.03 of FFO per unit growth in 2025.

### NOI Growth Remains Strong

With both strong rent growth and modest operating expense increases, Killam expects higher NOI growth in 2024 than its historic norms. With NOI growth of 9.3% in the first half of 2024, supported by top-line rent growth and savings in natural gas costs, Management expects to exceed its original 2024 target of 6.0% NOI growth in 2024. Management increased this target to over 8.0% following the release of Q1-2024 results, and remains confident it will achieve this target. In addition to Killam's apartment portfolio, Killam's MHC and commercial portfolios are also expected to generate strong NOI growth in 2024. Demand for home sales is expected to further enhance earnings for the MHC portfolio.

### Developments to Remain a Key Strategic Priority

Development remains an important component of Killam's growth strategy. Despite higher interest rates and recent cost escalation, with 13 years of development experience, Killam is confident in its ability to create value through its development platform. In addition to the development pipeline listed on page 36, Killam has identified a potential 4,165 units of additional density across various parcels of large-acreage properties in its portfolio. Killam is excited to move forward with planning these opportunities, delivering much-needed housing units.

### Increased Borrowing Costs on Mortgage Renewals

Killam has \$196.9 million of mortgages maturing in the remainder of 2024, with an average interest rate of 2.77%, and a further \$329.8 million maturing in 2025, with an average interest rate of 2.10%. Subsequent to quarter-end, Killam refinanced \$54.0 million of maturing apartment mortgages with \$58.5 million of new debt at a weighted average interest rate of 4.33%, and \$28.6 million of MHC and Commercial mortgages with \$38.4 million of new debt at a weighted average interest rate of 5.00%. With current interest rates above these levels, Management anticipates higher rates on refinancings. Management has diversified Killam's mortgages to avoid dependence on any one lending institution and has staggered maturity dates to mitigate the impact of increased interest rates. Killam's mortgage maturity schedule is included on page 30. Killam expects to maintain low variable rate debt levels in 2024 and remains committed to maintaining debt as a percentage of total assets below 45%. Currently, 74.6% of Killam's total mortgages are CMHC insured. Looking forward, Killam expects to increase the percentage of its mortgages that are CMHC insured to 85% by the end of 2025.

### Continued Geographic Diversification

Management has been successful in expanding Killam's portfolio outside of Atlantic Canada since its first acquisition in Ontario in 2010. Management targets over 38% of 2024 earnings to be generated in Ontario, Alberta and British Columbia, with a longer-term target of over 45% by 2028. Killam expects to grow its presence in each of its core markets within those provinces through a combination of acquisitions and developments. Killam has extensive opportunity to develop in the growing Waterloo market in particular, with over 1,300 units of future development potential. Killam's geographic diversification strategy will be further enhanced by its capital recycling program in select regions of Atlantic Canada.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## PART III

### Portfolio Summary

The following table summarizes Killam's apartment, MHC and commercial portfolios by market as at June 30, 2024:

Apartment Portfolio				
	Units <sup>(1)</sup>	Number of Properties	NOI (\$) <sup>(2)</sup>	NOI <sup>(2)</sup> (% of Total)
<b>Nova Scotia</b>				
Halifax	5,731	68	\$31,888	27.7%
<b>Ontario</b>				
KWC-GTA	1,926	13	\$13,880	12.1%
Ottawa	1,447	9	\$7,587	6.6%
London	523	5	\$3,213	2.8%
	3,896	27	\$24,680	21.5%
<b>New Brunswick</b>				
Moncton	2,246	39	\$10,427	9.0%
Fredericton	1,529	23	\$8,036	7.0%
Saint John	997	13	\$4,128	3.6%
	4,772	75	\$22,591	19.6%
<b>Alberta</b>				
Calgary	998	5	\$5,203	4.5%
Edmonton	882	6	\$5,379	4.7%
	1,880	11	\$10,582	9.2%
<b>Newfoundland and Labrador</b>				
St. John's	958	13	\$4,384	3.8%
Grand Falls	148	2	\$416	0.4%
	1,106	15	\$4,800	4.2%
<b>Prince Edward Island</b>				
Charlottetown	814	17	\$3,330	2.9%
Summerside	86	2	\$293	0.3%
	900	19	\$3,623	3.2%
<b>British Columbia</b>				
Victoria	516	5	\$4,291	3.7%
<b>Total Apartments</b>	<b>18,801</b>	<b>220</b>	<b>\$102,455</b>	<b>89.1%</b>
Manufactured Home Community Portfolio				
	Sites	Communities	NOI (\$) <sup>(2)</sup>	(% of Total)
Nova Scotia	2,850	18	\$2,784	2.4%
Ontario <sup>(3)</sup>	2,284	17	\$2,845	2.5%
New Brunswick <sup>(3)</sup>	671	3	\$178	0.1%
Newfoundland and Labrador	170	2	\$206	0.2%
<b>Total MHCs</b>	<b>5,975</b>	<b>40</b>	<b>\$6,013</b>	<b>5.2%</b>
Commercial Portfolio <sup>(4)</sup>				
	SF <sup>(5)</sup>	Properties	NOI (\$) <sup>(2)</sup>	(% of Total)
Prince Edward Island <sup>(5)</sup>	410,792	1	\$1,804	1.6%
Ontario	311,106	2	\$2,640	2.3%
Nova Scotia <sup>(6)</sup>	218,829	5	\$1,796	1.6%
New Brunswick	33,215	1	\$236	0.2%
<b>Total Commercial</b>	<b>973,942</b>	<b>9</b>	<b>\$6,476</b>	<b>5.7%</b>
<b>Total Portfolio</b>		<b>269</b>	<b>\$114,944</b>	<b>100.0%</b>

(1) Unit count includes the total unit count of properties held through Killam's joint arrangements. Killam has a 50% ownership interest in apartment properties in Ontario, representing a proportionate ownership of 672 units of the 1,343 units in these properties. Killam manages the operations of all the co-owned apartment properties.

(2) For the six months ended June 30, 2024.

(3) Killam's New Brunswick and Ontario MHC communities include seasonal operations, which typically commence in mid-May and run through the end of October.

(4) Killam has 187,617 SF of ancillary commercial space in various residential properties across the portfolio, which is included in apartment results.

(5) Square footage represents 100% of the commercial property located in PEI.

(6) Square footage includes Killam's 50% ownership interest in two office properties that are third-party managed.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## PART IV

### Q2-2024 Operational and Financial Results

#### Consolidated Results

For the three months ended June 30,

	Total Portfolio			Same Property <sup>(1)</sup>		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$90,776	\$86,863	4.5%	\$88,108	\$83,051	6.1%
Property operating expenses						
General operating expenses	13,430	13,280	1.1%	12,798	12,639	1.3%
Utility and fuel expenses	6,976	7,516	(7.2)%	6,805	7,088	(4.0)%
Property taxes	10,447	9,841	6.2%	10,151	9,519	6.6%
Total operating expenses	\$30,853	\$30,637	0.7%	\$29,754	\$29,246	1.7%
NOI	\$59,923	\$56,226	6.6%	\$58,354	\$53,805	8.5%
Operating margin %	66.0%	64.7%	130 bps	66.2%	64.8%	140 bps

For the six months ended June 30,

	Total Portfolio			Same Property <sup>(1)</sup>		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$178,281	\$171,758	3.8%	\$173,374	\$163,574	6.0%
Property operating expenses						
General operating expenses	26,761	26,748	—%	25,721	25,368	1.4%
Utility and fuel expenses	16,275	18,322	(11.2)%	15,812	17,089	(7.5)%
Property taxes	20,301	19,647	3.3%	20,096	18,902	6.3%
Total operating expenses	\$63,337	\$64,717	(2.1)%	\$61,629	\$61,359	0.4%
NOI	\$114,944	\$107,041	7.4%	\$111,745	\$102,215	9.3%
Operating margin %	64.5%	62.3%	220 bps	64.5%	62.5%	200 bps

(1) Same property results exclude acquisitions, dispositions and developments completed during the comparable 2024 and 2023 periods, which are classified as non-same property. For the three and six months ended June 30, 2024, NOI contributions from acquisitions, dispositions and developments completed in 2023 and 2024 were \$1.4 million and \$2.4 million. For the three and six months ended June 30, 2023, the NOI contributions from acquisitions, dispositions and developments completed in 2023 were \$1.8 million for both periods.

For the three and six months ended June 30, 2024, Killam achieved strong overall portfolio performance. Revenues grew by 4.5% and 3.8%, despite the completion of \$108.3 million in property dispositions in the last 12 months. Total operating expenses increased by 0.7% due to higher property taxes, and decreased by 2.1% due to lower utility and fuel expenses year-over-year. In aggregate, NOI grew by 6.6% and 7.4% for the three and six months ended June 30, 2024.

Same property results include properties owned during comparable 2024 and 2023 periods. Same property results represent 95.7% of the fair value of Killam's investment property portfolio as at June 30, 2024. Non-same property results include acquisitions, dispositions and developments completed in 2023 and 2024, and commercial assets acquired for future residential development.

Same property revenue grew by 6.1% and 6.0% for the three and six months ended June 30, 2024, compared to the same periods in 2023. This growth was driven by strong rental rate growth, increased ancillary revenue and a reduction in incentives.

Total same property operating expenses increased by 1.7% for the three months ended June 30, 2024. The increase in the quarter was driven by a 6.6% increase in property taxes, coupled with a 1.3% increase in general operating expenses. The uptick in property taxes was due to increased assessments across the portfolio, higher mill rates in various regions, and no property tax subsidies in PEI, which were provided in Q2-2023 to offset rent control limitations. This was partially offset by a 4.0% decrease in utility and fuel expenses, which was the result of lower natural gas pricing in Q2-2024 compared to Q2-2023. Total same property operating expenses increased modestly by 0.4% for the six months ended June 30, 2024. The increase was the result of higher property taxes, up 6.3% year-over-year, coupled with a 1.4% increase in general operating expenses. This was partially offset by lower natural gas pricing in the first half of the year, which contributed to a 7.5% reduction in utility and fuel expenses.

Overall, same property NOI grew by 8.5% and 9.3% for the three and six months ended June 30, 2024.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Apartment Results

For the three months ended June 30,

	Total			Same Property		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$79,616	\$76,090	4.6%	\$77,230	\$72,565	6.4%
Property operating expenses						
General operating expenses	11,376	11,346	0.3%	10,840	10,662	1.7%
Utility and fuel expenses	6,178	6,683	(7.6)%	6,013	6,258	(3.9)%
Property taxes	9,263	8,704	6.4%	8,997	8,404	7.1%
Total operating expenses	\$26,817	\$26,733	0.3%	\$25,850	\$25,324	2.1%
NOI	\$52,799	\$49,357	7.0%	\$51,380	\$47,241	8.8%
Operating margin %	66.3%	64.9%	140 bps	66.5%	65.1%	140 bps

For the six months ended June 30,

	Total			Same Property		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$157,799	\$152,189	3.7%	\$153,347	\$144,367	6.2%
Property operating expenses						
General operating expenses	22,842	22,956	(0.5)%	21,908	21,506	1.9%
Utility and fuel expenses	14,575	16,480	(11.6)%	14,131	15,284	(7.5)%
Property taxes	17,927	17,399	3.0%	17,789	16,692	6.6%
Total operating expenses	\$55,344	\$56,835	(2.6)%	\$53,828	\$53,482	0.6%
NOI	\$102,455	\$95,354	7.4%	\$99,519	\$90,885	9.5%
Operating margin %	64.9%	62.7%	220 bps	64.9%	63.0%	190 bps

## Apartment Revenue

Total apartment revenue for the three and six months ended June 30, 2024, was \$79.6 million and \$157.8 million, an increase of 4.6% and 3.7% over the same periods in 2023. Revenue growth reflects contributions from properties acquired and developed over the past two years, as well as accelerating rent growth; however, it was mitigated by property dispositions completed throughout 2023 and the first half of 2024.

Same property apartment revenue increased 6.4% and 6.2% for the three and six months ended June 30, 2024. This was driven by a 6.4% increase in year-over-year average rent as at June 30, 2024, coupled with a decrease in rental incentives.

The operating margin on Killam's same property apartment portfolio for the three and six months ended June 30, 2024, was up 140 bps and 190 bps to 66.5% and 64.9%. This was largely due to strong rental rate growth and a decrease in utility and fuel expenses.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Apartment Occupancy Analysis by Core Market (% of Residential Rent) <sup>(1)</sup>

For the three months ended June 30,	# of Units	Total Occupancy			Same Property Occupancy		
		2024	2023	Change (bps)	2024	2023	Change (bps)
<b>Nova Scotia</b>							
Halifax	5,731	98.6%	98.9%	(30)	99.0%	98.9%	10
<b>Ontario</b>							
KWC-GTA <sup>(2)</sup>	1,926	95.5%	98.1%	(260)	97.9%	98.1%	(20)
Ottawa	1,447	96.9%	94.5%	240	96.9%	94.3%	260
London <sup>(3)</sup>	523	94.9%	97.5%	(260)	94.9%	97.5%	(260)
<b>New Brunswick</b>							
Moncton	2,246	99.1%	99.0%	10	99.1%	99.0%	10
Fredericton	1,529	98.9%	98.4%	50	98.9%	98.4%	50
Saint John	997	98.3%	98.4%	(10)	98.3%	98.3%	—
<b>Alberta</b>							
Calgary <sup>(4)(5)</sup>	998	78.8%	99.0%	(2,020)	94.8%	99.0%	(420)
Edmonton	882	97.4%	98.1%	(70)	97.4%	98.1%	(70)
<b>Newfoundland and Labrador</b>							
St. John's	1,106	98.3%	98.2%	10	98.3%	98.2%	10
<b>Prince Edward Island</b>							
Charlottetown	900	99.7%	99.3%	40	99.7%	99.1%	60
<b>British Columbia</b>							
Victoria	516	97.3%	96.9%	40	97.3%	96.9%	40
<b>Total Apartments (weighted average)</b>	<b>18,801</b>	<b>96.7%</b>	<b>98.3%</b>	<b>(160)</b>	<b>98.2%</b>	<b>98.2%</b>	<b>—</b>

(1) Occupancy as a percentage of residential rent is calculated as vacancy (in dollars) divided by gross potential residential rent (in dollars) for the period.

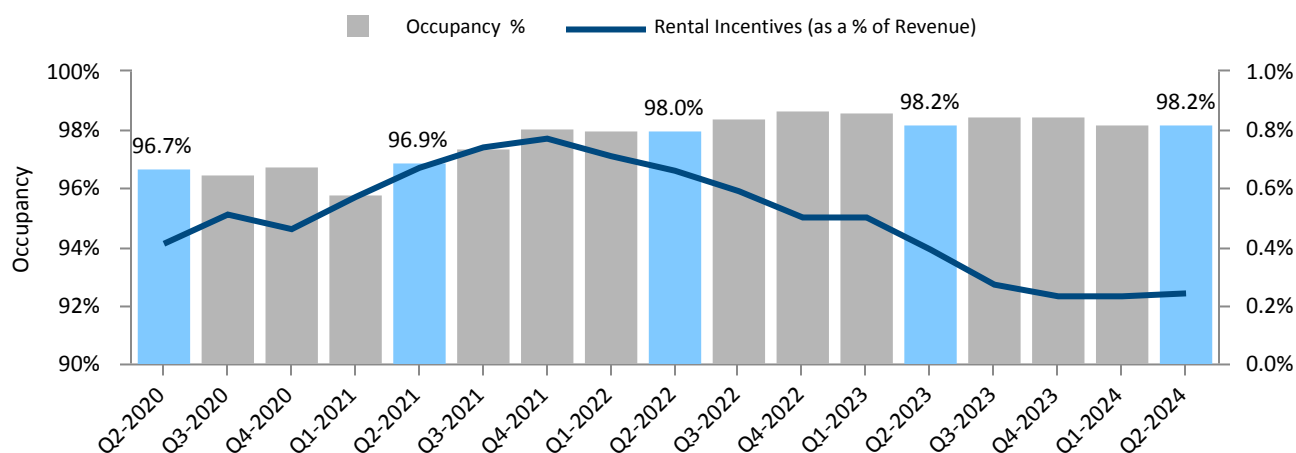
(2) Total 2024 occupancy for KWC-GTA was impacted by Civic 66, a recently completed 169-unit development property undergoing initial lease-up.

(3) Total 2024 occupancy for London was impacted by a short-term uptick in vacancy at one property. Occupancy is expected to improve at this property in the second half of 2024.

(4) Total 2024 occupancy for Calgary was impacted by Nolan Hill Phase II, a recently completed 234-unit development undergoing initial lease-up.

(5) Same property 2024 occupancy for Calgary was impacted by short-term vacancy of a building adjacent to a recently completed development undergoing initial lease-up.

## Historical Same Property Apartment Occupancy & Rental Incentives (as a % of Revenue)



Killam saw a decrease in rental incentives as a percentage of total revenue in Q2-2024 compared to Q2-2023. Rental incentives decreased in nearly all of Killam's regions quarter-over-quarter. The majority of the incentives in the second quarter were in Alberta, although incentives in this region declined 59% compared to Q2-2023.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Year-Over-Year Average Rent Analysis by Core Market

As at June 30,

	# of Units	Average Rent			Same Property Average Rent		
		2024	2023	% Change	2024	2023	% Change
<b>Nova Scotia</b>							
Halifax	5,731	\$1,407	\$1,305	7.8%	\$1,397	\$1,311	6.6%
<b>Ontario</b>							
KWC-GTA	1,926	\$1,734	\$1,578	9.9%	\$1,681	\$1,587	5.9%
Ottawa	1,447	\$2,195	\$2,094	4.8%	\$2,195	\$2,094	4.8%
London	523	\$1,600	\$1,510	6.0%	\$1,600	\$1,510	6.0%
<b>New Brunswick</b>							
Moncton	2,246	\$1,221	\$1,136	7.5%	\$1,221	\$1,147	6.5%
Fredericton	1,529	\$1,311	\$1,219	7.5%	\$1,311	\$1,219	7.5%
Saint John	997	\$1,138	\$993	14.6%	\$1,138	\$1,035	10.0%
<b>Alberta</b>							
Calgary <sup>(1)</sup>	998	\$1,632	\$1,332	22.5%	\$1,505	\$1,332	13.0%
Edmonton <sup>(2)</sup>	882	\$1,584	\$1,528	3.7%	\$1,584	\$1,528	3.7%
<b>Newfoundland and Labrador</b>							
St. John's	1,106	\$1,062	\$1,021	4.0%	\$1,062	\$1,021	4.0%
<b>Prince Edward Island</b>							
Charlottetown	900	\$1,170	\$1,102	6.2%	\$1,173	\$1,142	2.7%
<b>British Columbia</b>							
Victoria	516	\$1,899	\$1,781	6.6%	\$1,899	\$1,781	6.6%
<b>Total Apartments (weighted average)</b>	<b>18,801</b>	<b>\$1,437</b>	<b>\$1,318</b>	<b>9.0%</b>	<b>\$1,419</b>	<b>\$1,334</b>	<b>6.4%</b>

(1) Average rent in Calgary as at June 30, 2024, was impacted by Nolan Hill Phase II, a recently completed 234-unit development.

(2) Including the reduction in rental incentives, year-over-year same property average rent increased 5.7% in Edmonton as at June 30, 2024.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Same Property Rental Increases – Tenant Renewals versus Unit Turns

The table below reflects rental increases achieved on units renewed or turned (released) for the three and six months ended June 30, 2024, whereas rental increases in the previous section reflect the year-over-year change in average rent by region as at June 30, 2024, compared to June 30, 2023.

Killam historically turned 30%–32% of its units each year; however, this percentage has declined over the past four years. Due to the tightening of the housing and rental markets across Canada, turnover levels in 2023 were 19%, down from 22% in 2022. Upon turn, Killam will typically generate rental increases by moving rental rates to market and, where market demand exists, by upgrading units for unlevered returns of a minimum of 10% on capital invested.

Killam generated a 270 bps increase in its same property weighted average rental increase quarter-over-quarter, up from 5.5% in Q2-2023 to 8.2% in Q2-2024. This growth was primarily due to strong market fundamentals continuing to drive higher rental increases on unit turns, which were up from 14.7% in Q2-2023 to 20.2% in the current quarter. This increase was coupled with higher rental increases on renewals, up 210 bps from 2.5% to 4.6%.

Year-to-date, the weighted average rental rate increased 6.4%. This growth was mainly driven by strong market fundamentals continuing to drive higher rental increases on unit turns, which were up from 14.5% in the first half of 2023 to 20.0% in the same period in 2024. This was coupled with higher rental increases on renewals, which were up 160 bps from 2.4% to 4.0%.

Killam expects the same property weighted average rental rate increase to be similar to Q2-2024 throughout the remainder of 2024. The weighted average rental increase is typically lower in the first half of the year due to the large number of lease renewals on January 1 each year, which are subject to rent control. The chart below summarizes the rental increases earned during the three and six months ended June 30, 2024, and 2023.

The mark-to-market opportunity on unit turns is estimated to average 25% across the portfolio.

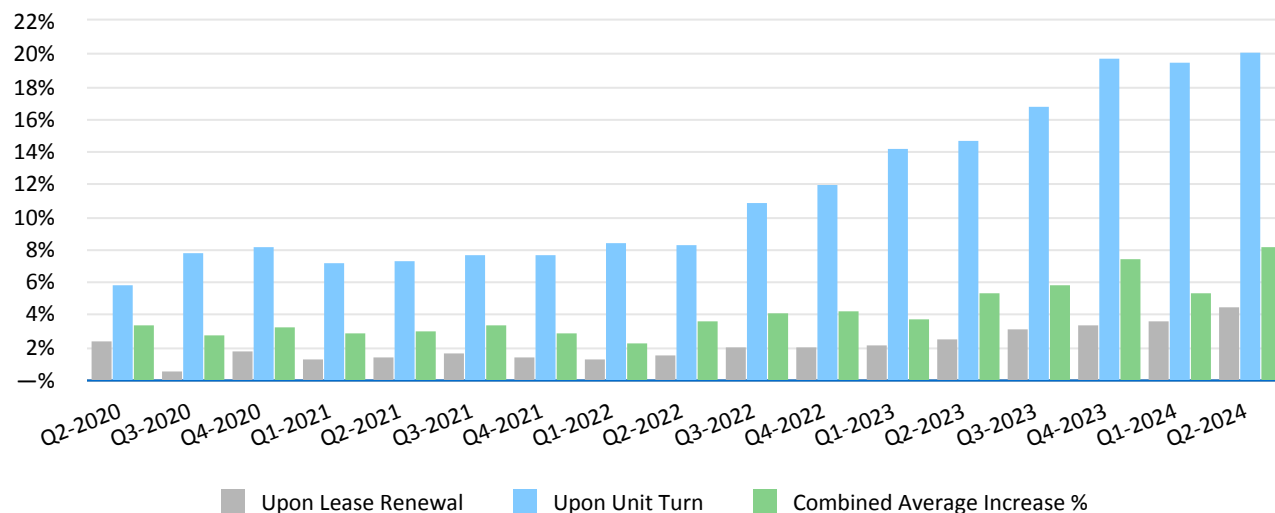
	For the three months ended June 30,				For the six months ended June 30,			
	2024		2023		2024		2023	
	Rental Increases	Turnovers & Renewals <sup>(1)</sup>	Rental Increases	Turnovers & Renewals <sup>(1)</sup>	Rental Increases	Turnovers & Renewals <sup>(1)</sup>	Rental Increases	Turnovers & Renewals <sup>(1)</sup>
Lease renewal <sup>(2)</sup>	4.6%	16.6%	2.5%	15.6%	4.0%	49.2%	2.4%	42.5%
Unit turn	20.2%	4.5%	14.7%	4.7%	20.0%	8.3%	14.5%	8.5%
Rental increase (Weighted average)	8.2%		5.5%		6.4%		4.5%	

(1) Percentage of suites turned over or renewed during the periods, based on the total weighted average number of units held during the periods, adjusted for Killam's 50% ownership in jointly held properties.

(2) The large weighting of renewals during the six months ended June 30, 2024, and 2023, is due to many leases across the portfolio renewing on January 1.

The following chart summarizes the weighted average rental rate increases achieved by quarter on lease turns and renewals.

## Apartments – Historical Same Property Rental Rate Growth



# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Apartment Expenses

Total operating expenses for the three and six months ended June 30, 2024, were \$26.8 million and \$55.3 million, a modest 0.3% increase and a 2.6% reduction compared to the same periods in 2023. This is due to dispositions completed in 2023 and the first half of 2024, and lower natural gas pricing in the first half of the year.

Total same property operating expenses increased by 2.1% and 0.6% for the three and six months ended June 30, 2024. This includes a 7.1% and 6.6% increase in property tax expenses, partially offset by a 3.9% and 7.5% reduction in utility and fuel expenses, driven primarily by lower natural gas costs. Natural gas commodity pricing decreased across all of Killam's markets during Q2-2024 compared to Q2-2023.

## General Operating Expenses

General operating expenses for the apartment portfolio include repairs and maintenance, contract services, insurance, property management and property management wages and benefits, uncollectible accounts, marketing, advertising and leasing costs. The increase in same property general operating expenses of 1.7% and 1.9% for the three and six months ended June 30, 2024, was due to higher wage costs, increased contract service costs, and higher repairs and maintenance and general and administrative expenses. These increases were partially offset by savings in insurance premiums, lower advertising costs and a decline in bad debt expense.

## Same Property Utility and Fuel Expenses

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Natural gas	\$1,923	\$2,154	(10.7)%	\$5,325	\$6,566	(18.9)%
Electricity	2,024	2,106	(3.9)%	4,305	4,347	(1.0)%
Water	1,875	1,815	3.3%	3,933	3,780	4.0%
Oil & propane	172	164	4.9%	530	552	(4.0)%
Other	19	19	—%	38	39	(2.6)%
Total utility and fuel expenses	\$6,013	\$6,258	(3.9)%	\$14,131	\$15,284	(7.5)%

Killam's apartment portfolio is heated with natural gas (59%), electricity (32%), geothermal (4%), oil (2%), district heat (2%) and propane (less than 1%). Electricity costs relate primarily to common areas, as unit electricity costs are typically paid by tenants, reducing Killam's exposure to the majority of Killam's 6,000 apartments heated with electricity. Fuel costs associated with central natural gas or oil-fired heating plants are paid by Killam.

Utility and fuel expenses accounted for approximately 23% and 26% of Killam's total apartment same property operating expenses for the three and six months ended June 30, 2024. Total same property utility and fuel expenses decreased 3.9% and 7.5% for the three and six months ended June 30, 2024, compared to the same periods in 2023.

Same property natural gas expenses decreased 10.7% and 18.9% for the three and six months ended June 30, 2024, due to lower natural gas pricing. This included total natural gas variable cost decreases of 25% in Nova Scotia, 17% in Ontario, 15% in British Columbia and 8% in Alberta during Q2-2024, compared to Q2-2023. The overall commodity price decrease was coupled with a reduction in natural gas consumption as a result of a mild winter and energy efficiency investment.

Electricity costs decreased 3.9% and 1.0% for the three and six months ended June 30, 2024. This reduction reflects a 1.9% decrease in electricity pricing during the quarter, coupled with a 1.1% decrease in consumption and a reduction of unit electricity being included as part of a tenant's monthly rent in certain regions, given strong market fundamentals. Additionally, Killam experienced consumption savings from LED lighting retrofits and the installation of solar panels.

Water expenses increased by 3.3% and 4.0% for the three and six months ended June 30, 2024. This is the result of an increase in water rates during Q2-2024, up 4.5% but partially offset by a modest decrease in water consumption.

Oil and propane costs increased by 4.9% and decreased by 4.0% for the three and six months ended June 30, 2024, compared to the same periods in 2023. The increase in the quarter is the result of higher oil prices, which were up by 11.8% in Prince Edward Island during Q2-2024, but continued to be down 1.3% year-to-date. The majority of Killam's heating oil and propane costs are located in Prince Edward Island.

## Property Taxes

Same property tax expenses for the three and six months ended June 30, 2024, were \$9.0 million and \$17.8 million, up 7.1% and 6.6% from the same periods in 2023 due to increased assessments across the portfolio and higher mill rates. In addition, while property tax subsidies were offered in Prince Edward Island in 2023 to offset rent control restrictions limiting any rental rate increases, no such compensation was offered in 2024 as rent control restrictions were increased to 3.0%, resulting in a 27.7% increase year-over-year. Killam actively reviews its property tax assessments and appeals tax assessment increases wherever possible.



# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Apartment Same Property NOI by Region

For the three months ended June 30,

	Property Revenue			Property Expenses			Net Operating Income		
	2024	2023	% Change	2024	2023	% Change	2024	2023	% Change
<b>Nova Scotia</b>									
Halifax	\$24,560	\$23,067	6.5%	(\$8,150)	(\$8,006)	1.8%	\$16,410	\$15,061	9.0%
	<b>24,560</b>	<b>23,067</b>	<b>6.5%</b>	<b>(8,150)</b>	<b>(8,006)</b>	<b>1.8%</b>	<b>16,410</b>	<b>15,061</b>	<b>9.0%</b>
<b>Ontario</b>									
KWC-GTA	9,363	8,837	6.0%	(3,143)	(3,170)	(0.9)%	6,220	5,667	9.8%
Ottawa	5,253	4,835	8.6%	(1,504)	(1,567)	(4.0)%	3,749	3,268	14.7%
London	2,413	2,337	3.3%	(819)	(786)	4.2%	1,594	1,551	2.8%
	<b>17,029</b>	<b>16,009</b>	<b>6.4%</b>	<b>(5,466)</b>	<b>(5,523)</b>	<b>(1.0)%</b>	<b>11,563</b>	<b>10,486</b>	<b>10.3%</b>
<b>New Brunswick</b>									
Moncton	8,717	8,209	6.2%	(3,399)	(3,150)	7.9%	5,318	5,059	5.1%
Fredericton	6,152	5,722	7.5%	(2,058)	(1,959)	5.1%	4,094	3,763	8.8%
Saint John	3,465	3,181	8.9%	(1,271)	(1,220)	4.2%	2,194	1,961	11.9%
	<b>18,334</b>	<b>17,112</b>	<b>7.1%</b>	<b>(6,728)</b>	<b>(6,329)</b>	<b>6.3%</b>	<b>11,606</b>	<b>10,783</b>	<b>7.6%</b>
<b>Alberta</b>									
Calgary	3,552	3,286	8.1%	(1,046)	(1,139)	(8.2)%	2,506	2,147	16.7%
Edmonton	4,287	4,059	5.6%	(1,509)	(1,438)	4.9%	2,778	2,621	6.0%
	<b>7,839</b>	<b>7,345</b>	<b>6.7%</b>	<b>(2,555)</b>	<b>(2,577)</b>	<b>(0.9)%</b>	<b>5,284</b>	<b>4,768</b>	<b>10.8%</b>
<b>Newfoundland and Labrador</b>									
St. John's	3,568	3,422	4.3%	(1,060)	(1,043)	1.6%	2,508	2,379	5.4%
	<b>3,568</b>	<b>3,422</b>	<b>4.3%</b>	<b>(1,060)</b>	<b>(1,043)</b>	<b>1.6%</b>	<b>2,508</b>	<b>2,379</b>	<b>5.4%</b>
<b>Prince Edward Island</b>									
Charlottetown	2,987	2,879	3.8%	(1,161)	(1,141)	1.8%	1,826	1,738	5.1%
	<b>2,987</b>	<b>2,879</b>	<b>3.8%</b>	<b>(1,161)</b>	<b>(1,141)</b>	<b>1.8%</b>	<b>1,826</b>	<b>1,738</b>	<b>5.1%</b>
<b>British Columbia</b>									
Victoria	2,913	2,731	6.7%	(730)	(705)	3.5%	2,183	2,026	7.7%
	<b>2,913</b>	<b>2,731</b>	<b>6.7%</b>	<b>(730)</b>	<b>(705)</b>	<b>3.5%</b>	<b>2,183</b>	<b>2,026</b>	<b>7.7%</b>
	<b>\$77,230</b>	<b>\$72,565</b>	<b>6.4%</b>	<b>(\$25,850)</b>	<b>(\$25,324)</b>	<b>2.1%</b>	<b>\$51,380</b>	<b>\$47,241</b>	<b>8.8%</b>

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

For the six months ended June 30,

	Property Revenue			Property Expenses			Net Operating Income		
	2024	2023	% Change	2024	2023	% Change	2024	2023	% Change
<b>Nova Scotia</b>									
Halifax	\$48,666	\$45,913	6.0%	(\$17,216)	(\$17,459)	(1.4)%	\$31,450	\$28,454	10.5%
	48,666	45,913	6.0%	(17,216)	(17,459)	(1.4)%	31,450	28,454	10.5%
<b>Ontario</b>									
KWC-GTA	18,598	17,625	5.5%	(6,441)	(6,480)	(0.6)%	12,157	11,145	9.1%
Ottawa	10,475	9,578	9.4%	(3,059)	(3,160)	(3.2)%	7,416	6,418	15.6%
London	4,856	4,671	4.0%	(1,641)	(1,640)	0.1%	3,215	3,031	6.1%
	33,929	31,874	6.4%	(11,141)	(11,280)	(1.2)%	22,788	20,594	10.7%
<b>New Brunswick</b>									
Moncton	17,339	16,379	5.9%	(6,957)	(6,517)	6.8%	10,382	9,862	5.3%
Fredericton	12,222	11,349	7.7%	(4,192)	(4,054)	3.4%	8,030	7,295	10.1%
Saint John	6,876	6,332	8.6%	(2,730)	(2,632)	3.7%	4,146	3,700	12.1%
	36,437	34,060	7.0%	(13,879)	(13,203)	5.1%	22,558	20,857	8.2%
<b>Alberta</b>									
Calgary	7,038	6,489	8.5%	(2,210)	(2,422)	(8.8)%	4,828	4,067	18.7%
Edmonton	8,501	8,029	5.9%	(3,124)	(3,073)	1.7%	5,377	4,956	8.5%
	15,539	14,518	7.0%	(5,334)	(5,495)	(2.9)%	10,205	9,023	13.1%
<b>Newfoundland and Labrador</b>									
St. John's	7,052	6,828	3.3%	(2,208)	(2,130)	3.7%	4,844	4,698	3.1%
	7,052	6,828	3.3%	(2,208)	(2,130)	3.7%	4,844	4,698	3.1%
<b>Prince Edward Island</b>									
Charlottetown	5,955	5,751	3.5%	(2,575)	(2,430)	6.0%	3,380	3,321	1.8%
	5,955	5,751	3.5%	(2,575)	(2,430)	6.0%	3,380	3,321	1.8%
<b>British Columbia</b>									
Victoria	5,769	5,423	6.4%	(1,475)	(1,485)	(0.7)%	4,294	3,938	9.0%
	5,769	5,423	6.4%	(1,475)	(1,485)	(0.7)%	4,294	3,938	9.0%
	\$153,347	\$144,367	6.2%	(\$53,828)	(\$53,482)	0.6%	\$99,519	\$90,885	9.5%

## Halifax

Killam's Halifax apartment portfolio achieved a same property revenue increase of 6.5% and 6.0% for the three and six months ended June 30, 2024, compared to the same periods in 2023. This increase was driven by a 6.6% increase in year-over-year average rent in the region, coupled with a 10 bps increase in occupancy to 99.0% in Q2-2024. Total same property operating expenses for the three and six months ended June 30, 2024, increased 1.8% and decreased 1.4% compared to the same periods in 2023. The increase in the quarter was the result of higher property tax expenses, contract service costs, repairs and maintenance expenses and salary costs, partially offset by lower utility and fuel expenses, insurance and advertising costs. The year-to-date decline in property operating expenses is due to lower natural gas pricing, the majority of which was experienced in the first quarter, which resulted in a 10.4% decrease in utility and fuel expenses. In aggregate, NOI was 9.0% and 10.5% higher for the three and six months ended June 30, 2024.

## Ontario

Same property apartment revenue in Ontario grew 6.4% for both the three and six months ended June 30, 2024. This was due to a 5.4% increase in year-over-year average rent, coupled with a 50 bps increase in occupancy to 97.1% in the quarter. Total same property operating expenses for the three and six months ended June 30, 2024, decreased 1.0% and 1.2% compared to the same periods in 2023. This decrease was the result of lower utility and fuel expenses due to lower natural gas costs, coupled with lower repairs and maintenance, insurance and advertising expenses. These decreases were partially offset by higher property tax expenses, salary costs and contract service expenses. Overall, NOI grew by 10.3% and 10.7% for the three and six months ended June 30, 2024.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

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## **New Brunswick**

Killam's apartment portfolio in New Brunswick generated an aggregate same property revenue increase of 7.1% and 7.0% for the three and six months ended June 30, 2024. This increase was driven by a year-over-year average rent increase of 7.5%, coupled with a 20 bps increase in occupancy to 98.9% in Q2-2024. Fredericton and Moncton experienced occupancy gains of 50 bps and 10 bps in the quarter, up to 98.9% and 99.1%, respectively, while occupancy in Saint John remained at 98.3%. Total same property operating expenses for the three and six months ended June 30, 2024, increased by 6.3% and 5.1% compared to the same periods in 2023. This increase was driven by higher salary and repairs and maintenance costs, increased property tax expenses, and higher general and administrative costs. These increases were partially offset by lower contract service costs, advertising and insurance expenses. Utility and fuel costs were relatively flat, with increased electricity and water costs being offset by savings in natural gas expenses. The net impact was a 7.6% and 8.2% increase in NOI for the three and six months ended June 30, 2024.

## **Alberta**

Killam's Alberta apartment portfolio achieved same property revenue growth of 6.7% and 7.0% for the three and six months ended June 30, 2024, compared to the same periods in 2023. This growth was primarily due to an 8.3% increase in year-over-year average rent in the region, coupled with a 58.9% decrease in rental incentives. This was partially offset by an aggregate 260 bps decrease in occupancy to 96.0% in the quarter. Edmonton experienced a 70 bps decrease to 97.4%, while Calgary experienced a 420 bps decrease to 94.8% as a result of short-term vacancy at Nolan Hill Phase I due to the lease-up of Phase II, which is adjacent to the property. Total same property operating expenses for the three and six months ended June 30, 2024, decreased by 0.9% and 2.9% compared to the same periods in 2023. This was primarily due to lower utility and fuel expenses driven by lower electricity and natural gas costs, coupled with lower general and administrative and insurance expenses. These increases were partially offset by higher salary and repairs and maintenance costs, as well as higher realty tax expense. In aggregate, NOI was up 10.8% and 13.1% for the three and six months ended June 30, 2024.

## **Newfoundland and Labrador**

Same property apartment revenue in Newfoundland and Labrador grew 4.3% and 3.3% for the three and six months ended June 30, 2024. This growth was due to a 4.0% increase in year-over-year average rent, coupled with a modest 10 bps increase in occupancy in the quarter to 98.3%. Total same property operating expenses for the three and six months ended June 30, 2024, increased by 1.6% and 3.7% compared to the same periods in 2023. This was a result of higher property tax expenses, contract service costs, salary and repairs and maintenance expenses, offset by lower insurance and general and administrative costs. Overall, NOI increased by 5.4% and 3.1% for the three and six months ended June 30, 2024.

## **Prince Edward Island**

Same property apartment revenue in Prince Edward Island increased by 3.8% and 3.5% for the three and six months ended June 30, 2024, compared to the same periods in 2023. This increase was driven by a 2.7% increase in year-over-year average rent, coupled with a 60 bps increase in occupancy to 99.7%. Total same property operating expenses for the three and six months ended June 30, 2024, increased by 1.8% and 6.0% compared to the three and six months ended June 30, 2023. This growth was the result of higher property tax expenses due to the discontinuation of tax subsidies offered to help offset rent control in 2023, coupled with higher contract service and general and administrative expenses. These increases were offset by lower utility and fuel expenses, due to lower oil and electricity costs and lower insurance expense. The net impact was a 5.1% and 1.8% increase in NOI for the three and six months ended June 30, 2024.

## **British Columbia**

Same property apartment revenue in British Columbia increased by 6.7% and 6.4% for the three and six months ended June 30, 2024. This growth was a result of a 6.6% increase in year-over-year average rent in the region, coupled with a 40 bps increase in occupancy to 97.3%. Total same property operating expenses increased by 3.5% and decreased by 0.7% for the three and six months ended June 30, 2024. The increase in expenses during Q2-2024 was due to higher salary costs, contract service costs and increased realty tax expense, partially offset by lower insurance costs. The year-to-date decline in expenses was due to lower utility and fuel expenses driven by lower natural gas and water costs, which resulted in a 13.1% decrease in utility and fuel expenses. In aggregate, NOI grew by 7.7% and 9.0% for the three and six months ended June 30, 2024.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## MHC Results

For the three months ended June 30,

	Total Portfolio			Same Property		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$5,599	\$5,433	3.1%	\$5,535	\$5,326	3.9%
Property operating expenses	1,808	1,873	(3.5)%	1,799	1,848	(2.7)%
NOI	\$3,791	\$3,560	6.5%	\$3,736	\$3,478	7.4%
Operating margin %	67.7%	65.5%	220 bps	67.5%	65.3%	220 bps

For the six months ended June 30,

	Total Portfolio			Same Property		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$9,417	\$9,091	3.6%	\$9,310	\$8,982	3.7%
Property operating expenses	3,404	3,572	(4.7)%	3,370	3,518	(4.2)%
NOI	\$6,013	\$5,519	9.0%	\$5,940	\$5,464	8.7%
Operating margin %	63.9%	60.7%	320 bps	63.8%	60.8%	300 bps

Killam's MHC portfolio generated \$3.8 million and \$6.0 million, or 6.3% and 5.2%, of Killam's total NOI for the three and six months ended June 30, 2024. The MHC business generates its highest revenue and NOI during the second and third quarters of each year due to the contribution from its nine seasonal resorts that earn approximately 60% of their NOI between July and October. In aggregate, same property NOI from the MHC portfolio increased by 7.4% and 8.7% for the three and six months ended June 30, 2024. This growth is attributable to a 3.9% and 3.7% increase in revenue for the three and six months ended June 30, 2024, coupled with a 2.7% and 4.2% decrease in property operating expenses compared to the same periods in 2023, mainly attributable to a reduction in water consumption.

## MHC Same Property

For the three months ended June 30,

	Property Revenue			Property Expenses			Net Operating Income		
	2024	2023	% Change	2024	2023	% Change	2024	2023	% Change
Permanent MHCs	\$3,502	\$3,420	2.4%	(\$1,071)	(\$1,155)	(7.3)%	\$2,431	\$2,265	7.3%
Seasonal resorts	2,033	1,906	6.7%	(728)	(693)	5.1%	1,305	1,213	7.6%
	\$5,535	\$5,326	3.9%	(\$1,799)	(\$1,848)	(2.7)%	\$3,736	\$3,478	7.4%

For the six months ended June 30,

	Property Revenue			Property Expenses			Net Operating Income		
	2024	2023	% Change	2024	2023	% Change	2024	2023	% Change
Permanent MHCs	\$6,984	\$6,763	3.3%	(\$2,310)	(\$2,435)	(5.1)%	\$4,674	\$4,328	8.0%
Seasonal resorts	2,326	2,219	4.8%	(1,060)	(1,083)	(2.1)%	1,266	1,136	11.4%
	\$9,310	\$8,982	3.7%	(\$3,370)	(\$3,518)	(4.2)%	\$5,940	\$5,464	8.7%

For the three and six months ended June 30, 2024, same property permanent MHCs generated a 7.3% and 8.0% increase in NOI, with average rent increasing 2.7% in Q2-2024 to \$301 per site, compared to \$293 per site in Q2-2023. Occupancy remained high at 98.6% in Q2-2024, 30 bps higher than at Q2-2023. Revenue and NOI growth is further augmented through MHC site expansions at many of Killam's parks.

Killam's seasonal resort portfolio achieved strong same property revenue growth, generating a 4.8% increase in revenue for the six months ended June 30, 2024, compared to the same period in 2023. Same property seasonal MHCs had an 11.4% increase in NOI year-to-date, as property expenses decreased modestly by 2.1% in the period due lower repairs and maintenance and contract services costs. Over the remainder of the season, Killam expects strong revenue growth as a result of higher transient camping, as well as 99.0% occupancy at its seasonal parks.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Commercial Results

For the three months ended June 30,

	Total Portfolio			Same Property		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$5,561	\$5,340	4.1%	\$5,343	\$5,160	3.5%
Property operating expenses	2,228	2,031	9.7%	2,105	2,074	1.5%
NOI	\$3,333	\$3,309	0.7%	\$3,238	\$3,086	4.9%

For the six months ended June 30,

	Total Portfolio			Same Property		
	2024	2023	% Change	2024	2023	% Change
Property revenue	\$11,065	\$10,478	5.6%	\$10,717	\$10,225	4.8%
Property operating expenses	4,589	4,310	6.5%	4,431	4,359	1.7%
NOI	\$6,476	\$6,168	5.0%	\$6,286	\$5,866	7.2%

Killam's commercial property portfolio contributed \$3.3 million and \$6.5 million, or 5.6% and 5.7%, of Killam's total NOI for the three and six months ended June 30, 2024.

Killam's commercial property portfolio totals 973,942 SF and is located in four of Killam's core markets. The commercial portfolio includes Westmount Place, a 300,000 SF retail and office complex located in Waterloo; Royalty Crossing, a 410,800 SF shopping mall in PEI for which Killam has a 75% interest and is the property manager; the Brewery Market, a 180,000 SF retail and office property in downtown Halifax; as well as other smaller properties located in Halifax and Moncton. Total commercial occupancy decreased to 94.1% in Q2-2024, compared to 94.7% in Q2-2023. Commercial same property results represent approximately 98.0% of Killam's commercial square footage. Same property results do not include properties that were recently acquired or those that are slated for redevelopment and are not operating as stabilized properties.

The increase in NOI during the three and six months ended June 30, 2024, relates to increased occupancy, coupled with higher rental rates on renewals and an increase in percentage rent. In Q2-2024, Killam successfully leased a net new 6,970 SF of commercial space and renewed 23,880 SF, with a weighted average net rate increase of 14.6%.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## PART V

### Other Income and Expenses and Net Income

#### Net Income and Other Comprehensive Income

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Net operating income	\$59,923	\$56,226	6.6%	\$114,944	\$107,041	7.4%
Other income	465	434	7.1%	1,005	787	27.7%
Financing costs	(19,421)	(16,274)	19.3%	(38,844)	(33,135)	17.2%
Depreciation	(281)	(134)	109.7%	(546)	(269)	103.0%
Administration	(4,770)	(4,817)	(1.0)%	(10,064)	(9,602)	4.8%
Fair value adjustment on unit-based compensation	406	(293)	(238.6)%	352	(140)	(351.4)%
Fair value adjustment on Exchangeable Units	6,003	(2,105)	(385.2)%	3,586	(5,652)	(163.4)%
Fair value adjustment on investment properties	85,537	96,246	(11.1)%	201,831	163,005	23.8%
Loss on disposition	(721)	(729)	(1.1)%	(913)	(1,079)	(15.4)%
<b>Income before income taxes</b>	<b>127,141</b>	<b>128,554</b>	<b>(1.1)%</b>	<b>271,351</b>	<b>220,956</b>	<b>22.8%</b>
Deferred tax expense	(12,689)	(14,016)	(9.5)%	(29,658)	(22,958)	29.2%
<b>Net income and comprehensive income</b>	<b>\$114,452</b>	<b>\$114,538</b>	<b>(0.1)%</b>	<b>\$241,693</b>	<b>\$197,998</b>	<b>22.1%</b>

Net income and comprehensive income decreased by \$0.1 million and increased by \$43.7 million for the three and six months ended June 30, 2024, as a result of \$85.5 million and \$201.8 million of fair value gains on Killam's investment properties, compared to \$96.2 million and \$163.0 million of fair value gains for the same periods in 2023. This was coupled with a \$3.7 million and \$7.9 million increase in NOI driven by contributions from completed developments and same property NOI growth for the three and six months ended June 30, 2024. Additionally, there was a \$1.3 million decrease and \$6.7 million increase in deferred tax expense for the three and six months ended June 30, 2024, compared to the same periods in 2023.

#### Financing Costs

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Mortgage, loan and construction loan interest	\$17,714	\$15,085	17.4%	\$34,965	\$29,789	17.4%
Interest on credit facilities	744	895	(16.9)%	1,848	2,404	(23.1)%
Interest on Exchangeable Units	682	682	—%	1,364	1,364	—%
Amortization of deferred financing costs	939	896	4.8%	1,861	1,783	4.4%
Amortization of fair value adjustments on assumed debt	57	59	(3.4)%	114	109	4.6%
Unrealized (gain) loss on derivative liability	—	(28)	(100.0)%	—	68	(100.0)%
Interest on lease liabilities	113	98	15.3%	273	196	39.3%
Capitalized interest	(828)	(1,413)	(41.4)%	(1,581)	(2,578)	(38.7)%
	<b>\$19,421</b>	<b>\$16,274</b>	<b>19.3%</b>	<b>\$38,844</b>	<b>\$33,135</b>	<b>17.2%</b>

Total financing costs increased \$3.1 million, or 19.3%, for the three months ended June 30, 2024, compared to Q2-2023. For the six months ended June 30, 2024, financing costs increased \$5.7 million, or 17.2%, compared to the same period in 2023, primarily as a result of mortgages related to recently completed developments and higher interest rates on refinancings.

Mortgage, loan and construction loan interest expense was \$17.7 million and \$35.0 million for the three and six months ended June 30, 2024, an increase of \$2.6 million and \$5.2 million, or 17.4% and 17.4%, compared to the same periods in 2023. Killam's mortgage, loan and construction loan liability balance increased by \$57.6 million over the past 12 months as Killam upfinanced maturing mortgages within its existing portfolio, advanced its development projects with construction financing and obtained financing for acquisitions. These increases were partially offset by the repayment of mortgages associated with properties sold during the last year. The average interest rate on refinancings for the six months ended June 30, 2024, was 4.56%, 142 bps higher than the average interest rate on expiring debt.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

Interest on credit facilities decreased \$0.2 million and \$0.6 million, or 16.9% and 23.1%, for the three and six months ended June 30, 2024, compared to the same periods in 2023. The decrease is due to a lower balance on the credit facility throughout the first half of 2024 compared to the same period in 2023. Interest expense related to credit facilities is expected to decrease further in 2024, as funds from dispositions are used to further reduce the balance on Killam's credit facilities.

Deferred financing costs include mortgage assumption and application fees, as well as legal costs related to financings and refinancings. These costs are amortized over the term of the respective mortgage, and CMHC insurance fees are amortized over the amortization period of the mortgage. This expense may fluctuate annually with refinancings.

Capitalized interest decreased 41.4% and 38.7% for the three and six months ended June 30, 2024, compared to the same periods in 2023. The decrease is due to the completion of three late-stage development projects throughout 2023 that no longer have associated capitalized interest in 2024. Capitalized interest will vary depending on the number of development projects underway and their stages in the development cycle. Interest costs associated with development projects are capitalized to the respective development property until substantial completion.

## Administration Expenses

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Administration	\$4,770	\$4,817	(1.0)%	\$10,064	\$9,602	4.8%
As a percentage of total revenue	5.2%	5.5%	(30) bps	5.6%	5.6%	– bps

Administration expenses include expenses that are not specific to individual properties, including Toronto Stock Exchange (TSX)-related costs, Management and head office salaries and benefits, marketing costs, office equipment leases, professional fees, and other head office and regional office expenses.

For the three and six months ended June 30, 2024, total administration expenses decreased slightly by 1.0%, and increased by \$0.5 million, or 4.8%, compared to the same periods in 2023. The year-to-date increase was due to higher compensation costs, increased professional and consulting fees, as well as higher training and information technology costs. Administration expenses as a percentage of total revenue were 5.2% for Q2-2024, a 30 bps decrease over Q2-2023.

## Fair Value Adjustments

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Investment properties	\$85,537	\$96,246	(11.1)%	\$201,831	\$163,005	23.8%
Deferred unit-based compensation	406	(293)	(238.6)%	352	(140)	(351.4)%
Exchangeable Units	6,003	(2,105)	(385.2)%	3,586	(5,652)	(163.4)%
	\$91,946	\$93,848	(2.0)%	\$205,769	\$157,213	30.9%

Killam recognized fair value gains of \$85.5 million and \$201.8 million related to its investment properties for the three and six months ended June 30, 2024, compared to fair value gains of \$96.2 million and \$163.0 million for the three and six months ended June 30, 2023. The fair value gains recognized in Q2-2024 relate to continued high demand for apartments in Canada, which has resulted in robust revenue and NOI growth driven by strong apartment fundamentals.

Restricted Trust Units (RTUs) governed by Killam's RTU Plan are awarded to certain members of Management as a portion of their compensation. Non-executive members of the Board of Trustees have the right to receive a percentage of their annual retainer in the form of RTUs. This aligns the interests of Management and the Trustees with those of unitholders. For the three and six months ended June 30, 2024, there was an unrealized fair value gain of \$0.4 million for both periods, compared to a \$0.3 million and \$0.1 million unrealized fair value loss for the same periods in 2023, due to changes in the market price of the underlying Killam Trust Units.

Distributions paid on Exchangeable Units are consistent with distributions paid to Killam's unitholders. The Exchangeable Units are redeemable on a one-for-one basis into Trust Units at the option of the holder. The fair value of the Exchangeable Units is based on the trading price of Killam's Trust Units. For the three and six months ended June 30, 2024, there was an unrealized gain on remeasurement of \$6.0 million and \$3.6 million, compared to an unrealized loss of \$2.1 million and \$5.7 million for three and six months ended June 30, 2023. The unrealized gain in the quarter reflects a decrease in Killam's unit price as at June 30, 2024, compared to March 31, 2024.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Deferred Tax Expense

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
	<b>\$12,689</b>	\$14,016	(9.5)%	<b>\$29,658</b>	\$22,958	29.2%

Killam converted to a real estate investment trust (REIT) effective January 1, 2016, and, as such, qualifies as a REIT pursuant to the Tax Act. The Tax Act contains legislation affecting the tax treatment of publicly traded trusts (the "SIFT Legislation") and the criteria for qualifying for the real estate investment trust exemption (the "REIT Exemption"), which would exempt Killam from income tax under the SIFT Legislation. Killam is classified as a flow-through vehicle; therefore, only deferred taxes of Killam's corporate subsidiaries are recorded. If Killam fails to distribute the required amount of income to unitholders or if Killam fails to qualify as a REIT under the Tax Act, substantial adverse tax consequences may occur. Management operates Killam in a manner that enables Killam to continually qualify as a REIT and expects to distribute all of its taxable income to unitholders; therefore, it is entitled to deduct such distributions for income tax purposes.

Killam's deferred tax expense decreased by \$1.3 million and increased by \$6.7 million for the three and six months ended June 30, 2024, compared to the same periods in 2023. This is due to lower fair value gains recorded on investment properties in Q2-2024, compared to Q2-2023, and higher fair value gains recorded in the first half of 2024 compared to the first half of 2023.

## PART VI

### Per Unit Calculations

As Killam is an open-ended mutual fund trust, unitholders may redeem their Trust Units, subject to certain restrictions. As a result, Killam's Trust Units are classified as financial liabilities under IFRS. Consequently, all per unit calculations are considered non-IFRS financial measures. The following table reconciles the number of units used in the calculation of non-IFRS financial measures on a per unit basis:

	Weighted Average Number of Units (000s)						Outstanding Number of Units (000s) as at June 30, 2024
	Three months ended June 30,			Six months ended June 30,			
	2024	2023	% Change	2024	2023	% Change	
Trust Units	<b>118,854</b>	117,381	1.3%	<b>118,675</b>	117,189	1.3%	<b>119,008</b>
Exchangeable Units	<b>3,898</b>	3,898	—%	<b>3,898</b>	3,898	—%	<b>3,898</b>
Basic number of units	<b>122,752</b>	121,279	1.2%	<b>122,573</b>	121,087	1.2%	<b>122,906</b>
Plus:							
Units under RTU Plan <sup>(1)</sup>	<b>228</b>	193	18.1%	<b>222</b>	186	19.4%	—
Diluted number of units	<b>122,980</b>	121,472	1.2%	<b>122,795</b>	121,273	1.3%	<b>122,906</b>

(1) Units are shown on an after-tax basis. RTUs are net of attributable personal taxes when converted to REIT Units.



# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Funds from Operations

FFO is recognized as an industry-wide standard measure of a real estate entity's operating performance, and Management considers FFO per unit to be a key measure of operating performance. REALPAC, Canada's senior national industry association for owners and managers of investment real estate, has recommended guidelines for a standard industry calculation of FFO based on IFRS. Killam calculates FFO in accordance with the REALPAC definition. Notwithstanding the foregoing, FFO does not have a standardized meaning under IFRS and is considered a non-IFRS financial measure; therefore, it may not be comparable to similarly titled measures presented by other publicly traded companies. FFO for the three and six months ended June 30, 2024 and 2023, are calculated as follows:

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Net income	\$114,452	\$114,538	(0.1)%	\$241,693	\$197,998	22.1%
Fair value adjustments	(91,946)	(93,848)	(2.0)%	(205,769)	(157,213)	30.9%
Non-controlling interest	—	(3)	(100.0)%	—	(7)	(100.0)%
Internal commercial leasing costs	45	90	(50.0)%	135	180	(25.0)%
Deferred tax expense	12,689	14,016	(9.5)%	29,658	22,958	29.2%
Interest expense on Exchangeable Units	682	682	—%	1,364	1,364	—%
Loss on disposition	721	729	(1.1)%	913	1,079	(15.4)%
Unrealized (gain) loss on derivative liability	—	(28)	(100.0)%	—	68	(100.0)%
Depreciation on owner-occupied building	24	25	(4.0)%	48	51	(5.9)%
Change in principal related to lease liabilities	6	6	—%	11	11	—%
FFO	\$36,673	\$36,207	1.3%	\$68,053	\$66,489	2.4%
FFO per unit – diluted	\$0.30	\$0.30	—%	\$0.55	\$0.55	—%
FFO payout ratio – diluted	58%	58%	– bps	64%	64%	– bps
Weighted average number of units – diluted (000s)	122,980	121,472	1.2%	122,795	121,273	1.3%

Killam earned FFO of \$36.7 million, or \$0.30 per unit (diluted), for the three months ended June 30, 2024, compared to \$36.2 million, or \$0.30 per unit (diluted), for the three months ended June 30, 2023. Strong NOI growth from Killam's same property portfolio was partially offset by dispositions completed in 2023 and 2024 (which also impacted the per unit earnings), a short-term reduction in FFO related to the timing of lease-up of recently completed developments (including a reduction in capitalized interest), higher interest expense, and other minor variances. A 1.2% increase in the weighted average number of units outstanding also impacted the per unit earnings.

Killam earned FFO of \$68.1 million, or \$0.55 per unit (diluted), for the six months ended June 30, 2024, compared to \$66.5 million, or \$0.55 per unit (diluted), for the six months ended June 30, 2023. Year-to-date FFO growth is primarily attributable to same property NOI growth. This was partially offset by dispositions completed in 2023 and 2024, a short-term reduction in FFO related to the timing of lease-up of recently completed developments (including a reduction in capitalized interest), higher interest expense, higher administration costs, and a 1.3% increase in the weighted average number of units outstanding.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Adjusted Funds from Operations

AFFO is a non-IFRS financial measure used by real estate analysts and investors to assess FFO after taking into consideration capital invested to maintain the earning capacity of a portfolio. AFFO may not be comparable to similar measures presented by other real estate trusts or companies. Management believes that significant judgment is required to determine the annual capital expenditures that relate to maintaining the earning capacity of an asset, compared to the capital expenditures that generate higher rents or more efficient operations.

Killam uses a rolling three-year historical average of actual maintenance capex for its apartment and MHC portfolios to calculate AFFO. For 2023, this included a maintenance capex reserve of \$1,025 per apartment unit, \$300 per MHC site and \$1.00 per SF for commercial properties. Details regarding the maintenance capex calculations are included in Killam's MD&A for the year ended December 31, 2023. The same reserves as 2023 have been used in the calculations for 2024.

The weighted average number of units, MHC sites and square footage owned during the quarter were used to determine the capital adjustment applied to FFO to calculate AFFO:

	Three months ended June 30,			Six months ended June 30,		
	2024	2023 <sup>(1)</sup>	% Change	2024	2023 <sup>(1)</sup>	% Change
FFO	<b>\$36,673</b>	\$36,207	1.3%	<b>\$68,053</b>	\$66,489	2.4%
Maintenance capital expenditures	<b>(5,316)</b>	(5,431)	(2.1)%	<b>(10,639)</b>	(10,922)	(2.6)%
Commercial straight-line rent adjustment	<b>(51)</b>	(49)	4.1%	<b>(82)</b>	52	(257.7)%
Internal and external commercial leasing costs	<b>(109)</b>	(101)	7.9%	<b>(173)</b>	(188)	(8.0)%
AFFO	<b>\$31,197</b>	\$30,626	1.9%	<b>\$57,159</b>	\$55,431	3.1%
AFFO per unit – diluted	<b>\$0.25</b>	\$0.25	—%	<b>\$0.47</b>	\$0.46	2.2%
AFFO payout ratio – diluted	<b>69%</b>	70%	(100) bps	<b>75%</b>	77%	(200) bps
AFFO payout ratio – rolling 12 months <sup>(2)</sup>	<b>72%</b>	74%	(200) bps			
Weighted average number of units – diluted (000s)	<b>122,980</b>	121,472	1.2%	<b>122,795</b>	121,273	1.3%

(1) The maintenance capital expenditures for the three and six months ended June 30, 2023, were updated to reflect the maintenance capex reserve of \$1,025 per apartment unit, \$300 per MHC site and \$1.00 per SF for commercial properties that were used in the calculation for the 12 months ended December 31, 2023.

(2) Based on Killam's annual distribution of \$0.69996 for both the 12-month period ended June 30, 2024, and the 12-month period ended June 30, 2023.

The payout ratio of 69% in Q2-2024, compared to the rolling 12-month payout ratio of 72%, corresponds with the seasonality of Killam's business. Killam's first quarter typically has the highest payout ratio due to the lower operating margin from higher heating costs in the winter months. In addition, the MHC portfolio typically generates its highest revenue and NOI during the second and third quarters of the year due to the contribution from its seasonal resorts that generate approximately 60% of their NOI between July and October each year.

The improvement in the AFFO payout ratio for the three and six months ended June 30, 2024, is attributable to higher AFFO per unit growth. AFFO per unit was \$0.25 for Q2-2024, consistent with Q2-2023, and \$0.47 year-to-date, an increase of 2.2% compared to the same period in 2023. This growth was driven by earnings generated from strong same property results. Killam's Board of Trustees evaluates the Trust's payout ratio quarterly, but has not established an AFFO payout target.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Adjusted Cash Flow from Operations

ACFO is a non-IFRS financial measure and was introduced in REALPAC's February 2017 "White Paper on Adjusted Cash Flow from Operations (ACFO) for IFRS" as a sustainable, economic cash flow metric. Upon review of REALPAC's white paper, Management incorporated ACFO as a useful measure to evaluate Killam's ability to fund distributions to unitholders. ACFO should not be construed as an alternative to cash flows provided by or used in operating activities determined in accordance with IFRS.

Killam calculates ACFO in accordance with the REALPAC definition, but this may differ from other REITs' methods and, accordingly, may not be comparable to ACFO reported by other issuers. ACFO is adjusted each quarter for fluctuations in non-cash working capital not indicative of sustainable cash flows, including prepaid property taxes, prepaid insurance and construction holdbacks related to developments. ACFO is also adjusted quarterly for capital expenditure accruals, which are not related to sustainable operating activities.

A reconciliation from cash provided by operating activities (refer to the condensed consolidated interim statements of cash flows for the three and six months ended June 30, 2024 and 2023) to ACFO is as follows:

	Three months ended June 30,			Six months ended June 30,		
	2024	2023 <sup>(1)</sup>	% Change	2024	2023 <sup>(1)</sup>	% Change
Cash provided by operating activities	\$36,389	\$27,193	33.8%	\$60,099	\$59,190	1.5%
Adjustments:						
Changes in non-cash working capital not indicative of sustainable cash flows	1,222	9,759	(87.5)%	9,418	8,315	13.3%
Maintenance capital expenditures	(5,316)	(5,431)	(2.1)%	(10,639)	(10,922)	(2.6)%
External commercial leasing costs	(74)	(32)	131.3%	(82)	(63)	30.2%
Amortization of deferred financing costs	(939)	(896)	4.8%	(1,861)	(1,783)	4.4%
Interest expense related to lease liability	(19)	(6)	216.7%	(87)	(11)	690.9%
Non-controlling interest	—	(3)	(100.0)%	—	(7)	(100.0)%
ACFO	\$31,263	\$30,584	2.2%	\$56,848	\$54,719	3.9%
Distributions declared <sup>(2)</sup>	21,746	21,507	1.1%	43,440	42,935	1.2%
Excess of ACFO over cash distributions	\$9,517	\$9,077	4.8%	\$13,408	\$11,784	13.8%
ACFO payout ratio – diluted <sup>(3)</sup>	70%	70%	– bps	76%	78%	(200) bps

(1) The maintenance capital expenditures for the three and six months ended June 30, 2023, were updated to reflect the maintenance capex reserve of \$1,025 per apartment unit, \$300 per MHC site and \$1.00 per SF for commercial properties that were used in the calculation for the 12 months ended December 31, 2023.

(2) Includes distributions on Trust Units, Exchangeable Units and restricted Trust Units, as summarized on page 39.

(3) Based on Killam's monthly distribution of \$0.05833 per unit.

Killam's ACFO payout ratio is 70% and 76% for the three and six months ended June 30, 2024, consistent with and lower than the payout ratio for the three and six months ended June 30, 2023. Similar to the AFFO payout ratio, Killam's first quarter typically has the highest ACFO payout ratio due to the lower operating margin in the period. This is attributable to higher heating costs in the winter and the fact that the MHC portfolio typically generates its highest revenue and NOI during the second and third quarters of the year.

## Cash Provided by Operating Activities and Distributions Declared

In accordance with the guidelines set out in National Policy 41-201, "Income Trusts and Other Indirect Offerings," the following table outlines the differences between cash provided by operating activities and total distributions declared, as well as the differences between net income and total distributions.

	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Net income	\$114,452	\$114,538	\$241,693	\$197,998
Cash provided by operating activities	\$36,389	\$27,193	\$60,099	\$59,190
Total distributions declared	\$21,746	\$21,507	\$43,440	\$42,935
Excess of net income over total distributions declared	\$92,706	\$93,031	\$198,253	\$155,063
Excess of net income over net distributions paid <sup>(1)</sup>	\$98,618	\$99,792	\$210,289	\$168,482
Excess of cash provided by operating activities over total distributions declared	\$14,643	\$5,686	\$16,659	\$16,255

(1) Killam has a distribution reinvestment plan that allows unitholders to elect to have all cash distributions from the Trust reinvested in additional units.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## PART VII

### Liquidity and Capital Resources

Management oversees Killam's liquidity to fund major property maintenance and improvements, debt principal and interest payments, distributions to unitholders, and property acquisitions and developments. Killam's sources of capital include: (i) cash flows generated from operating activities; (ii) cash inflows from mortgage refinancings; (iii) mortgage debt secured by investment properties; (iv) credit facilities with two Canadian chartered banks; and (v) equity and debt issuances.

Management expects to have sufficient liquidity for the foreseeable future, based on its evaluation of the following capital resources:

- (i) Cash flows from operating activities are expected to be sufficient to fund the current level of distributions and maintenance capex.
- (ii) Killam currently has capacity of approximately \$161.0 million of capital under its credit facilities and cash on hand.
- (iii) Mortgage refinancings and construction loans are expected to be sufficient to fund value-enhancing capex, principal repayments and developments. Killam has \$195.4 million of mortgage debt scheduled for refinancing in the remainder of 2024, expected to lead to upfinancing opportunities of \$35.0—\$40.0 million.
- (iv) Upcoming mortgage maturities are expected to be renewed through Killam's mortgage program.
- (v) Killam has unencumbered assets of approximately \$123.0 million, on which debt could be placed.

Killam is in compliance with all financial covenants contained in the DOT and through its credit facilities. Under the DOT, total indebtedness of Killam is limited to 70% of Gross Book Value, determined as the greater of (i) the value of Killam's assets as shown on the most recent condensed consolidated interim statement of financial position, and (ii) the historical cost of Killam's assets. Total debt as a percentage of assets as at June 30, 2024, was 41.2%.

Killam has financial covenants on its credit facilities. The covenants require Killam to maintain a leverage limit of not more than 70% of debt to total assets, debt to service coverage of not less than 1.3 times and unitholders' equity of not less than \$900.0 million. As at August 7, 2024, Killam was in compliance with said covenants.

The table below outlines Killam's key debt metrics:

As at	June 30, 2024	December 31, 2023	Change
Weighted average years to debt maturity	3.8	3.9	(0.1) years
Total debt as a percentage of total assets	41.2%	42.9%	(170) bps
Interest coverage	3.01x	3.10x	(2.9)%
Debt service coverage	1.54x	1.51x	2.0%
Debt to normalized EBITDA <sup>(1)</sup>	9.98x	10.29x	(3.0)%
Weighted average mortgage interest rate	3.32%	3.22%	10 bps
Weighted average interest rate of total debt	3.43%	3.34%	9 bps

(1) Ratio calculated net of cash.

Killam's primary measure of capital management is the total debt as a percentage of total assets ratio. The calculation of the total debt as a percentage of total assets is summarized as follows:

As at	June 30, 2024	December 31, 2023
Mortgages and loans payable	\$2,109,398	\$2,104,443
Credit facilities	\$47,335	\$40,877
Construction loans	\$42,036	\$29,675
Total interest-bearing debt	\$2,198,769	\$2,174,995
Total assets <sup>(1)</sup>	\$5,331,474	\$5,073,248
Total debt as a percentage of total assets	41.2%	42.9%

(1) Excludes right-of-use asset of \$12.5 million as at June 30, 2024 (December 31, 2023 — \$11.9 million).

Total debt as a percentage of total assets was 41.2% as at June 30, 2024, down from 42.9% as at December 31, 2023. Management is focused on maintaining conservative debt levels. Total debt to total assets is sensitive to changes in the fair value of investment properties, in particular cap rate changes.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

The quantitative sensitivity analysis shown below illustrates the value increase or decrease in Killam's debt to total assets ratio given the change in the noted input (cap rate sensitivity). This analysis excludes the impact of any change in NOI growth.

Cap Rate Sensitivity Increase (Decrease)	Fair Value of Investment Properties <sup>(1)</sup>	Total Assets	Total Debt as % of Total Assets	Change (bps)
(0.50)%	\$5,896,362	\$5,963,545	36.9%	(430)
(0.25)%	\$5,573,452	\$5,640,635	39.0%	(220)
—%	\$5,264,291	\$5,331,474	41.2%	—
0.25%	\$5,025,683	\$5,092,866	43.2%	200
0.50%	\$4,791,350	\$4,858,532	45.3%	410

(1) The cap rate sensitivity calculates the impact on Killam's apartment and MHC portfolios, which are valued using the direct income capitalization method, and Killam's commercial portfolio, which is valued using the discounted cash flow method.

## Normalized Adjusted EBITDA

The following table reconciles Killam's net income to normalized adjusted EBITDA for the 12 months ended June 30, 2024, and December 31, 2023:

Twelve months ended,	June 30, 2024	December 31, 2023	% Change
Net income	\$310,029	\$266,333	16.4%
Deferred tax expense	39,859	33,158	20.2%
Financing costs	75,107	69,398	8.2%
Depreciation	946	669	41.4%
Loss on dispositions	3,854	4,021	(4.2)%
Fair value adjustment on unit-based compensation	(162)	330	(149.1)%
Fair value adjustment on Exchangeable Units	(2,417)	6,821	(135.4)%
Fair value adjustment on investment properties	(213,005)	(174,179)	22.3%
Adjusted EBITDA	214,211	206,551	3.7%
Normalizing adjustment <sup>(1)</sup>	5,080	3,480	46.0%
Normalized adjusted EBITDA	\$219,291	210,031	4.4%
Total interest-bearing debt	\$2,198,769	\$2,174,995	
Cash and cash equivalents	(10,202)	(14,087)	
Net debt	\$2,188,567	\$2,160,908	1.3%
Debt to normalized adjusted EBITDA	9.98x	10.29x	(3.0)%

(1) Killam's normalizing adjustment includes NOI adjustments for recently completed acquisitions, dispositions and developments to account for the difference between NOI booked in the period and stabilized NOI over the next 12 months.

## Interest and Debt Service Coverage

Rolling 12 months ending,	June 30, 2024	December 31, 2023	% Change
NOI	\$231,946	\$224,043	3.5%
Other income	2,028	1,810	12.0%
Administration	(19,763)	(19,302)	2.4%
Adjusted EBITDA	214,211	206,551	3.7%
Interest expense <sup>(1)</sup>	71,117	66,597	6.8%
Interest coverage ratio	3.01x	3.10x	(2.9)%
Principal repayments	67,556	69,833	(3.3)%
Interest expense	71,117	66,597	6.8%
Debt service coverage ratio	1.54x	1.51x	2.0%

(1) Interest expense includes mortgage, loan and construction loan interest and interest on credit facilities, as presented in note 17 to the condensed consolidated interim financial statements.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Mortgages and Other Loans

Killam's long-term debt consists of fixed-rate, long-term mortgages. Mortgages are secured by a first or second charge against individual properties. Killam's weighted average interest rate on mortgages as at June 30, 2024, was 3.32%, a 10 bps increase compared to the rate as at December 31, 2023.

### Refinancings

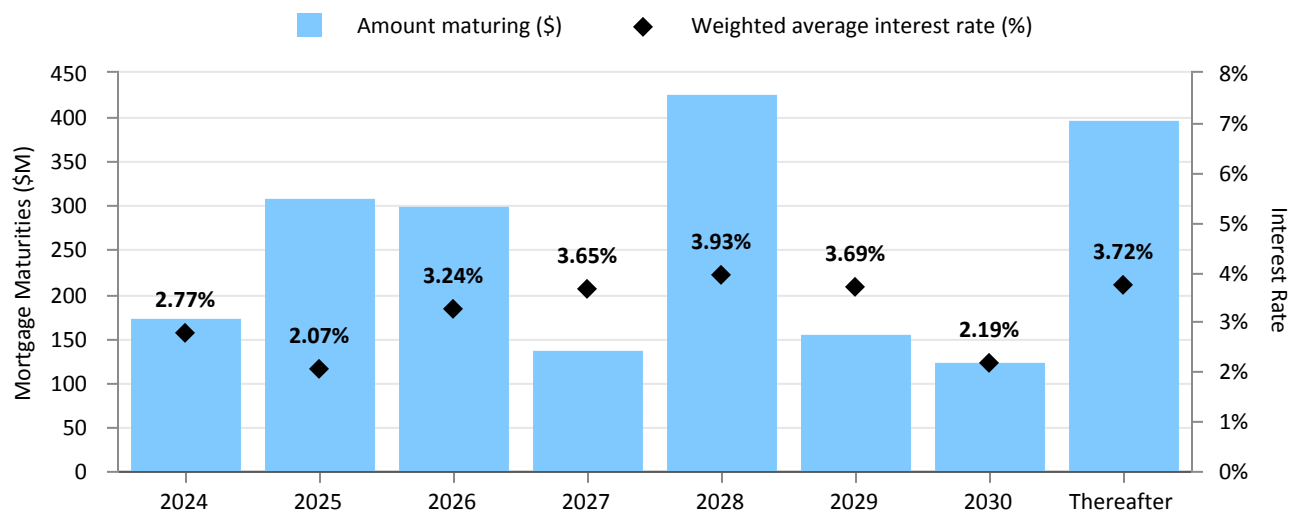
For the six months ended June 30, 2024, Killam refinanced the following mortgages:

	Mortgage Debt Maturities		Mortgage Debt on Refinancing		Weighted Average Term	Net Proceeds
Apartments	\$108,616	3.14%	\$143,144	4.56%	6.7 years	\$34,528
	<b>\$108,616</b>	<b>3.14%</b>	<b>\$143,144</b>	<b>4.56%</b>	<b>6.7 years</b>	<b>\$34,528</b>

The following table details the maturity dates and average interest rates of mortgage and vendor debt, and the percentage of apartment mortgages that are CMHC insured by year of maturity:

Year of Maturity	Apartments			MHCs and Commercial		Total	
	Balance June 30	Weighted Avg Int. Rate %	% CMHC Insured	Balance June 30	Weighted Avg Int. Rate %	Balance June 30	Weighted Avg Int. Rate %
2024	\$174,712	2.77%	51.7%	\$22,157	2.74%	\$196,869	2.77%
2025	310,274	2.07%	49.3%	19,565	2.61%	329,839	2.10%
2026	300,695	3.24%	58.7%	7,075	2.69%	307,770	3.22%
2027	136,989	3.65%	76.6%	42,432	5.13%	179,421	4.00%
2028	426,900	3.93%	95.3%	35,191	5.51%	462,091	4.05%
Thereafter	675,864	3.43%	100.0%	3,824	3.31%	679,688	3.43%
	<b>\$2,025,434</b>	<b>3.25%</b>	<b>79.4%</b>	<b>\$130,244</b>	<b>4.26%</b>	<b>\$2,155,678</b>	<b>3.32%</b>

Apartment Mortgage Maturities by Year



# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

Access to mortgage debt is essential in refinancing maturing debt and financing acquisitions. Management has diversified Killam's mortgages to avoid dependence on any one lending institution and has staggered maturity dates to manage interest rate risk. Management anticipates continued access to mortgage debt for both acquisitions and refinancings. Access to CMHC-insured financing gives apartment owners an advantage over other asset classes, as lenders are provided a government guarantee and, therefore, are able to lend at more favourable rates.

As at June 30, 2024, approximately 79.4% of Killam's apartment mortgages were CMHC insured (74.6% of total mortgages, as MHC and commercial mortgages are not eligible for CMHC insurance) (December 31, 2023 — 78.7% and 74.3%). The weighted average interest rate on the CMHC-insured mortgages was 3.20% as at June 30, 2024 (December 31, 2023 — 3.07%).

The following tables present the NOI for properties that are available to Killam to refinance at debt maturity in the remainder of 2024 and 2025:

<b>Remaining 2024 Debt Maturities</b>	<b>Number of Properties</b>	<b>Estimated NOI</b>	<b>Principal Balance (at maturity)</b>
Apartments with debt maturing	25	\$17,726	\$173,312
MHCs and commercial with debt maturing	5	5,617	22,117
	<b>30</b>	<b>\$23,343</b>	<b>\$195,429</b>

<b>2025 Debt Maturities</b>	<b>Number of Properties</b>	<b>Estimated NOI</b>	<b>Principal Balance (at maturity)</b>
Apartments with debt maturing	48	\$35,842	\$295,962
MHCs and commercial with debt maturing	7	2,142	17,053
	<b>55</b>	<b>\$37,984</b>	<b>\$313,015</b>

## Future Contractual Debt Obligations

As at June 30, 2024, the timing of Killam's future contractual debt obligations is as follows:

<b>For the twelve months ending June 30,</b>	<b>Mortgages and Loans Payable</b>	<b>Construction Loans <sup>(1)</sup></b>	<b>Credit Facilities</b>	<b>Lease Liabilities</b>	<b>Total</b>
2025	\$357,921	\$42,036	\$47,335	\$619	\$447,911
2026	394,162	—	—	660	394,822
2027	262,128	—	—	704	262,832
2028	363,019	—	—	748	363,767
2029	326,179	—	—	176	326,355
Thereafter	452,269	—	—	9,987	462,256
	<b>\$2,155,678</b>	<b>\$42,036</b>	<b>\$47,335</b>	<b>\$12,894</b>	<b>\$2,257,943</b>

(1) Construction loans are demand loans, but are expected to be repaid once construction is complete and rental targets achieved. Once these targets are achieved, each construction loan is expected to be repaid in full and replaced with conventional financing.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Credit Facilities

Killam has access to two credit facilities with credit limits of \$155.0 million (\$175.0 million with the accordion feature) and \$25.0 million (December 31, 2023 – \$155.0 million (\$175.0 million with the accordion feature) and \$25.0 million) that can be used for acquisition and general business purposes.

The \$155.0 million facility bore interest at prime plus 55 bps on prime rate advances until June 28, 2024, when the administrator of the Canadian Dollar Offered Rate (CDOR) ceased publication of CDOR. Effective June 28, 2024, the facility bears interest at 155 bps over the Canadian Overnight Repo Rate Average (CORRA). The facility includes a \$30.0 million demand revolver and a \$125.0 million committed revolver, as well as an accordion option to increase the \$155.0 million facility by an additional \$20.0 million. The agreement includes certain covenants and undertakings with which Killam was in compliance as at June 30, 2024. This facility matures December 16, 2024, and includes a one-year extension option.

The \$25.0 million demand facility bears interest at prime plus 75 bps on advances and 135 bps on issuance of letters of credit, in addition to 50 bps per annum. The agreement includes certain covenants and undertakings with which Killam was in compliance as at June 30, 2024.

<b>As at June 30, 2024</b>	<b>Maximum Loan Amount<sup>(1)</sup></b>	<b>Amount Drawn</b>	<b>Letters of Credit</b>	<b>Amount Available</b>
\$155.0 million facility	\$175,000	\$35,000	\$—	\$140,000
\$25.0 million facility	25,000	12,335	1,619	11,046
<b>Total</b>	<b>\$200,000</b>	<b>\$47,335</b>	<b>\$1,619</b>	<b>\$151,046</b>

<b>As at December 31, 2023</b>	<b>Maximum Loan Amount<sup>(1)</sup></b>	<b>Amount Drawn</b>	<b>Letters of Credit</b>	<b>Amount Available</b>
\$155.0 million facility	\$175,000	\$30,000	\$—	\$145,000
\$25.0 million facility	25,000	10,877	1,735	12,388
<b>Total</b>	<b>\$200,000</b>	<b>\$40,877</b>	<b>\$1,735</b>	<b>\$157,388</b>

(1) Maximum loan includes a \$20.0 million accordion option, for which collateral is pledged.

## Construction Loans

As at June 30, 2024, Killam had three variable rate non-revolving demand construction loans with \$27.0 million drawn (December 31, 2023 – \$24.7 million) and one fixed rate construction loan with \$15.0 million drawn (December 31, 2023 – \$4.9 million) for the purpose of financing development and property expansion projects. Payments are made monthly on an interest-only basis. The weighted average contractual interest rate on amounts outstanding for the three months ended June 30, 2024, was 5.40% (December 31, 2023 – 6.31%). Once construction is complete and rental targets achieved, the construction loans are expected to be repaid in full and replaced with conventional mortgages.



# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Investment Properties

As at

	June 30, 2024	December 31, 2023	% Change
Investment properties	\$5,129,217	\$4,921,892	4.2%
Investment properties under construction (IPUC)	66,964	44,621	50.1%
Land for development	68,110	61,293	11.1%
	\$5,264,291	\$5,027,806	4.7%

## Continuity of Investment Properties

As at

	June 30, 2024	December 31, 2023	% Change
<b>Balance, beginning of period</b>	<b>\$4,921,892</b>	<b>\$4,637,792</b>	<b>6.1%</b>
Fair value adjustment – Apartments	194,640	191,624	1.6%
Fair value adjustment – MHCs	2,509	(14,779)	(117.0)%
Fair value adjustment – Commercial	(2,055)	(724)	183.8%
Acquisitions	11,226	66,539	(83.1)%
Dispositions <sup>(1)</sup>	—	(168,670)	(100.0)%
Transfer from IPUC	—	113,660	(100.0)%
Capital expenditures and development costs <sup>(2)</sup>	36,686	95,397	(61.5)%
Transfer from inventory	265	1,053	(74.8)%
Transfer to land for development	(163)	—	N/A
Transfer to assets held for sale <sup>(1)</sup>	(35,783)	—	N/A
<b>Balance, end of period</b>	<b>\$5,129,217</b>	<b>\$4,921,892</b>	<b>4.2%</b>

(1) During the second quarter, Killam completed the sale of one property previously transferred to assets held for sale for \$19.2 million.

(2) Development costs are costs incurred related to development projects subsequent to when they were transferred from IPUC to investment properties.

Killam reviewed its valuation of investment properties in light of inflation and increased borrowing costs as at June 30, 2024, assessing the impact on cap rates, rental rate growth and occupancy assumptions. It is not possible to forecast with certainty the duration and full scope of the economic impact of higher inflation and interest rates and other consequential changes on Killam's business and operations, both in the short term and in the long term. The fair value gains on Killam's apartment portfolio recognized during the quarter are supported by robust NOI growth driven by strong apartment fundamentals.

The key valuation assumption in the determination of fair market value, using the direct capitalization method, is the cap rate. A summary of the high, low and weighted average cap rates used in the valuation models as at June 30, 2024 and 2023, and December 31, 2023, is as follows:

### Capitalization Rates

	June 30, 2024			December 31, 2023			June 30, 2023		
	Low	High	Effective Weighted Average	Low	High	Effective Weighted Average	Low	High	Effective Weighted Average
Apartments	4.00%	6.50%	4.62%	4.00%	6.50%	4.62%	3.25%	6.60%	4.49%
MHCs	5.50%	6.75%	6.04%	5.50%	6.75%	6.04%	5.25%	6.50%	5.78%

Killam's weighted average cap rates for its apartment and MHC portfolios as at June 30, 2024, were 4.62% and 6.04%, consistent with those as at December 31, 2023.

### Fair Value Sensitivity

The following table summarizes the impact of changes in capitalization rates and stabilized NOI on the fair value of Killam's investment properties:

	Change in Stabilized NOI <sup>(1)</sup>				
	(2.00)%	(1.00)%	— %	1.00%	2.00%
<b>Change in Capitalization Rate</b>	(0.50)%	(0.25)%	—%	0.25%	0.50%
	496,162	179,710	(102,998)	(357,103)	(586,750)
	553,775	234,094	(51,499)	(308,197)	(540,187)
	611,388	288,478	—	(259,291)	(493,624)
	669,001	342,862	51,499	(210,385)	(447,062)
	726,614	397,246	102,998	(161,479)	(400,499)

<sup>(1)</sup> Includes Killam's apartment and MHC portfolios, which are valued using the direct income capitalization method, and commercial assets, which are valued using a discounted cash flow approach.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## 2024 Acquisitions

Property	Location	Acquisition Date	Ownership Interest	Property Type	Units	Purchase Price <sup>(1)</sup>
5 & 35 Harlington Cres	Halifax, NS	31-Jan-24	100%	Apartment	50	\$11,000
425 5 St SW <sup>(2)</sup>	Calgary, AB	20-Feb-24	100%	Land for development	N/A	3,000
105 Elmira Rd North <sup>(3)</sup>	Guelph, ON	17-Jun-24	70%	Land for development	N/A	2,800
<b>Total Acquisitions</b>					<b>50</b>	<b>\$16,800</b>

(1) Purchase price does not include transaction costs.

(2) Killam owned a 40% interest in this property, and now owns 100% after purchasing the remaining interest.

(3) Killam issued a \$1.2 million promissory note to the co-owner of this property as part of this transaction.

### 5 & 35 Harlington Cres

On January 31, 2024, Killam completed the acquisition of two apartment buildings totalling 50 units in Halifax, NS, for \$11.0 million. The buildings are located adjacent to existing Killam assets and allow for future redevelopment opportunities.

### 425 5 St SW

On February 20, 2024, Killam acquired the 60% remaining interest in land for development located adjacent to an existing Killam asset in Calgary, AB, for \$3.0 million.

### 105 Elmira Rd North

On June 17, 2024, Killam acquired a 70% interest in land for development located in Guelph, ON, for \$2.8 million. The site is currently zoned for 127 units.

## 2024 Dispositions

Property	Location	Disposition Date	Ownership Interest	Property Type	Units	Sale Price	Net Cash Proceeds <sup>(1)</sup>
Plaza 54	Calgary, AB	20-Feb-24	40%	Land for development	N/A	\$2,400	\$2,400
Woolwich <sup>(2)</sup>	Guelph, ON	09-May-24	100%	Apartment	84	19,150	16,650
<b>Total Dispositions</b>					<b>84</b>	<b>\$21,550</b>	<b>\$19,050</b>

(1) Net cash proceeds do not include transaction costs.

(2) Excluded from net cash proceeds is a \$2.5 million vendor take-back mortgage. Full repayment is due within 36 months of the initial advance in May 2024.

### Plaza 54

On February 20, 2024, Killam completed the disposition of its 40% interest in Plaza 54, land for development located in Calgary, AB, for a sale price of \$2.4 million.

### Woolwich

On May 9, 2024, Killam completed the disposition of an 84-unit apartment property located in Guelph, ON, for a sale price of \$19.2 million. Killam's cash proceeds from the disposition were \$16.7 million, as there was a \$2.5 million vendor take-back mortgage included in the sale agreement and no mortgage with the property.

## Investment Properties Under Construction

As at

	June 30, 2024	December 31, 2023	% Change
<b>Balance, beginning of period</b>	<b>\$44,621</b>	\$135,196	(67.0)%
Fair value adjustment	—	3,751	(100.0)%
Capital expenditures	<b>14,532</b>	39,257	(63.0)%
Interest capitalized	<b>684</b>	2,731	(75.0)%
Transfer to investment properties <sup>(1)</sup>	—	(113,660)	(100.0)%
Transfer from (to) land for development	<b>7,127</b>	(22,654)	(131.5)%
<b>Balance, end of period</b>	<b>\$66,964</b>	\$44,621	50.1%

(1) The transfer from IPUC to investment properties includes the cost of completed developments and fair value gains taken on the developments.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## Land for Development

As at

	June 30, 2024	December 31, 2023	% Change
<b>Balance, beginning of period</b>	<b>\$61,293</b>	\$39,813	54.0%
Fair value adjustment	6,737	(5,693)	(218.3)%
Acquisitions	5,887	—	N/A
Dispositions	(2,365)	—	N/A
Capital expenditures	2,625	2,953	(11.1)%
Interest capitalized	897	1,566	(42.7)%
Transfer from investment properties	163	—	N/A
Transfer (to) from IPUC	(7,127)	22,654	(131.5)%
<b>Balance, end of period</b>	<b>\$68,110</b>	\$61,293	11.1%

Killam's development projects currently underway include the following:

Property	Location	Ownership	Number of Units	Project Budget (millions)	Start Date	Completion Date	Anticipated All-Cash Yield
The Carrick	Waterloo, ON	100%	139	\$83.5	Q2-2022	2025 <sup>(1)</sup>	4.00%–4.25% <sup>(2)</sup>
Eventide	Halifax, NS	100%	55	\$34.1	Q1-2024	Q2-2026	4.50%–5.00%
<b>Total<sup>(3)</sup></b>			<b>194</b>	<b>\$117.6</b>			

(1) Estimated completion date is June 2025.

(2) Anticipated all-cash yield is inclusive of the affordability criteria per the CMHC loan.

(3) Killam is also expanding its MHC in Listowel, Ontario, by 26 sites.

### The Carrick

The Carrick, the first phase of a multi-phase project located next to Killam's Westmount Place in Waterloo, ON, broke ground in Q2-2022. This 139-unit project is expected to be completed in the second half of 2025 and has a development budget of \$83.5 million. The project is being financed through a loan from CMHC under the Apartment Construction Loan Program, with a below-market fixed interest rate for a period of 10 years.

### Eventide

Eventide, an 8-storey, 55-unit building located in Halifax, NS, broke ground in Q1-2024. The project is expected to be completed in Q2-2026 and has a development budget of \$34.1 million.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Future Development Pipeline

Killam has a development pipeline, with over 75% of the future projects located outside of Atlantic Canada. Killam targets yields 50 –150 bps higher than the expected market cap rate on completion. Below is a listing of land currently available for future development:

Property	Location	Killam's Interest	Development Potential (# of Units) <sup>(1)</sup>	Status	Estimated Year of Completion
<u>Developments expected to start in 2024–2026</u>					
Wissler	Waterloo, ON	100%	128	Final stages of planning approvals	2026
Victoria Gardens Phase I	Halifax, NS	100%	90	Planning approvals	2026
Harlington Phase I	Halifax, NS	100%	140	Planning approvals	2027
Westmount Place Phase 2	Waterloo, ON	100%	239	Planning approvals	2027
Nolan Hill Phase 3 <sup>(2)</sup>	Calgary, AB	10%	296	In design	2028
Medical Arts	Halifax, NS	100%	198	Concept design	2028
Hollis Street	Halifax, NS	100%	130	Concept design	2028
<u>Additional future development projects</u>					
4th & 5th Street Calgary	Calgary, AB	100%	235	Future development	TBD
105 Elmira Rd North	Guelph, ON	70%	127	Future development	TBD
Nolan Hill Phase 4 <sup>(2)</sup>	Calgary, AB	10%	200	Future development	TBD
Christie Point	Victoria, BC	100%	312	Development agreement in place	TBD
Quiet Place	Waterloo, ON	100%	160	Future development	TBD
Gloucester City Centre (Phase 3–5)	Ottawa, ON	50%	600	Future development	TBD
Westmount Place (Phase 3–5)	Waterloo, ON	100%	800	Future development	TBD
Kanata Lakes	Ottawa, ON	50%	80	Future development	TBD
St. George Street	Moncton, NB	100%	60	Future development	TBD
Aurora	Halifax, NS	100%	65	Future development	TBD
Topsail Road	St. John's, NL	100%	225	Future development	TBD
Block 4	St. John's, NL	100%	80	Future development	TBD
<b>Total Development Opportunities <sup>(3)</sup></b>			<b>4,165</b>		

(1) Represents total number of units in the potential development.

(2) Killam has a 10% interest in the remaining two phases of the Nolan Hill development in Calgary, AB, with the potential to purchase the remaining 90% interest upon completion of each phase.

(3) Killam has identified opportunities for additional density of over 4,000 units through redevelopment of existing properties in Halifax. Killam is exploring rezoning opportunities, including the incorporation of an affordability component in each of the potential future redevelopments.

In addition to the development opportunities above, Killam also expects positive impacts on the zoning for several of its properties in Halifax, including two larger sites – Harlington Crescent and Victoria Gardens. Harlington Crescent is a 16-acre site containing 298 units and Victoria Gardens is a 10-acre site containing 198 units, with infill opportunities at both locations. Both of these sites are well situated for more density and are along transit corridors.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Capital Improvements

Capital improvements are a combination of maintenance capex and value-enhancing upgrades. Maintenance capex investments are not expected to increase the NOI or efficiency of a building; however, these expenditures will extend the life of the asset. Examples of maintenance capex include roof, window and building envelope repairs, and are in addition to repairs and maintenance costs that are expensed to NOI. Value-enhancing capital investments are expected to result in higher rents or lower operating costs. These investments include unit and common area upgrades and energy-efficiency projects. Killam's AFFO discussion provides further disclosure on the allocation between maintenance capex and value-enhancing capex investments.

During the three and six months ended June 30, 2024, Killam invested \$21.7 million and \$36.7 million in capital improvements, a decrease of 6.1% and 14.3% compared to the same periods in 2023. This decrease in capital investment reflects Killam's strategy of preserving capital in 2024, the timing of larger multi-phase capital projects, its investment in energy initiatives and a decreased investment in its unit repositioning program as a result of lower unit turnover. Killam expects to invest \$80–\$85 million in capital improvements during 2024.

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Apartments	\$17,659	\$19,732	(10.5)%	\$31,381	\$37,979	(17.4)%
MHCs	2,017	1,562	29.1%	2,253	2,182	3.3%
Commercial	2,002	1,797	11.4%	3,052	2,648	15.3%
	<b>\$21,678</b>	<b>\$23,091</b>	<b>(6.1)%</b>	<b>\$36,686</b>	<b>\$42,809</b>	<b>(14.3)%</b>

## Apartments – Capital Investment

A summary of the capital investment for the apartment segment is included below:

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Suite renovations and repositionings	\$6,233	\$5,181	20.3%	\$10,764	\$13,195	(18.4)%
Building improvements	8,143	10,164	(19.9)%	13,854	16,774	(17.4)%
Appliances	1,105	683	61.8%	2,379	2,336	1.8%
Energy	960	2,819	(65.9)%	2,364	4,018	(41.2)%
Common area	1,218	885	37.6%	2,020	1,656	22.0%
Total capital invested	<b>\$17,659</b>	<b>\$19,732</b>	<b>(10.5)%</b>	<b>\$31,381</b>	<b>\$37,979</b>	<b>(17.4)%</b>
Average number of units outstanding <sup>(1)</sup>	<b>18,165</b>	<b>18,617</b>	<b>(2.4)%</b>	<b>18,180</b>	<b>18,732</b>	<b>(2.9)%</b>
Capital invested – \$ per unit	<b>\$972</b>	<b>\$1,060</b>	<b>(8.3)%</b>	<b>\$1,726</b>	<b>\$2,027</b>	<b>(14.8)%</b>

(1) Weighted average number of units, adjusted for Killam's 50% ownership in jointly held properties.

Killam invested \$972 and \$1,726 per unit for the three and six months ended June 30, 2024, compared to \$1,060 and \$2,027 per unit for the same periods in 2023. The decrease relates to the timing of larger multi-phase capital projects focused on increasing the resiliency of Killam's buildings, the disposition of capital-intensive properties over the past 12 months, along with fewer repositionings in 2024 as a result of lower unit turnover. Killam's focus on the development and acquisition of newer properties translates into a lower maintenance capex per unit than many other apartment owners in Canada. Thirty-four percent of Killam's apartments, as a percentage of 2024 forecasted NOI, were built in the past 10 years, and the average age of Killam's portfolio is 28 years. This portfolio of newer assets allows Killam to focus on value-enhancing opportunities, as the maintenance capital requirements are lower.

### Suite Renovations and Repositionings

Killam invested \$6.2 million and \$10.8 million in suite renovations during the three and six months ended June 30, 2024, an increase of 20.3% and decrease of 18.4% over the total investment of \$5.2 million and \$13.2 million for the three and six months ended June 30, 2023. Killam has continued to focus on renovations in order to maximize occupancy and rental growth. However, the reduction in spending year-over-year can be attributed to the decrease in unit turnover, coupled with the opportunity for market rent growth without the investment in full-suite repositioning.

Killam targets a minimum ROI of 10% for its unit renovations, earning rental growth of 10%–40%. The timing of unit renovation investment is influenced by tenant turnover, market conditions and individual property requirements. The length of time that Killam has owned a property and the age of the property also impact capital requirements. Year-to-date, Killam has repositioned 126 units, with an average investment of approximately \$38,870 per suite. This generated an average ROI of approximately 19.2% compared to the 219 units repositioned in the first half of 2023, with an average investment of approximately \$33,870 per suite, generating an average ROI of 15.6%.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

Killam is targeting a minimum of 300 repositionings in 2024. Management estimates that the repositioning opportunity within its portfolio is over 4,000 units. This is expected to have the potential to generate an estimated \$25.0 million in annualized revenue, representing an increase of over \$300 million in net asset value.

## Building Improvements

These investments include larger building improvement projects, such as exterior cladding and brick work, balcony refurbishments, and roof upgrades, as well as projects such as plumbing improvements, fire safety, security systems and window upgrades. The decrease in building investments for the three and six months ended June 30, 2024, compared to the same periods in 2023, relates primarily to the timing of multi-phase building envelope projects and the disposition of capital-intensive properties over the past 12 months.

## Energy

Killam continues to invest in energy-efficiency initiatives, augmenting its sustainability programs and reducing operating expenses. Killam is committed to continuously lowering and reporting on its greenhouse gas emissions and also completing benchmarking using third-party validation. Energy-related projects planned for the remainder of 2024 include the installation of PV solar panels at select properties; the installation of EV chargers; new boilers and heat pumps; window replacements; insulation upgrades; and electricity and water conservation projects. Specifically, during Q2-2024, Killam invested \$1.0 million in window replacements and building upgrades, the installation of PV solar panels, as well as the installation of new boilers and heat pumps in various buildings across the portfolio.

## MHCs – Capital Investment

A summary of the capital investment for the MHC segment is included below:

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Water and sewer upgrades	\$515	\$298	72.8%	\$515	\$655	(21.4)%
Site expansion and land improvements	560	398	40.7%	656	469	39.9%
Other	852	474	79.7%	930	656	41.8%
Roads and paving	30	383	(92.2)%	48	391	(87.7)%
Equipment	60	9	566.7%	104	11	845.5%
Total capital invested – MHCs	\$2,017	\$1,562	29.1%	\$2,253	\$2,182	3.3%
Average number of sites	5,975	5,975	—%	5,975	5,975	—%
Capital invested – \$ per site	\$338	\$261	29.5%	\$377	\$365	3.3%

Management expects to invest between \$850 and \$1,100 per MHC site annually. Consistent with the apartment portfolio, a portion of the MHC capital is considered maintenance capital and a portion is considered value enhancing. Maintenance capital includes costs to support the existing infrastructure, and value-enhancing capital includes improvements to roadways, work to accommodate future expansion, and various community enhancements. A portion of MHC capital may be recovered through above-guideline increases in provinces with rent control, leading to increased NOI from the investments.

Total capital invested during the three and six months ended June 30, 2024, was \$2.0 million and \$2.3 million, compared to \$1.6 million and \$2.2 million for the same periods in 2023, an increase of 29.1% and 3.3%. This capital investment relates to various community enhancements, primarily building and land improvements and equipment upgrades. As with the apartment portfolio, the timing of MHC capital investment changes based on the requirements at each community.

## Commercial — Capital Investment

During the three and six months ended June 30, 2024, Killam invested \$2.0 million and \$3.1 million in its commercial portfolio, compared to \$1.8 million and \$2.6 million for the three and six months ended June 30, 2023. These investments relate to property upgrades and tenant improvements for new leasing opportunities at Killam's three stand-alone commercial properties: The Brewery, Westmount Place and Royalty Crossing. The significant capital investment at Royalty Crossing has led to the addition of 27,570 SF of new gross leasable area to the property, and ongoing work will add another approximately 15,000 SF of leasable area that should be completed before the end of 2024. The timing of the capital investment will vary based on tenant turnover.

# Q2-2024 Management's Discussion and Analysis

*Dollar amounts in thousands of Canadian dollars (except as noted)*

## Unitholders' Equity

As Killam is an open-ended mutual fund trust, unitholders of Trust Units are entitled to redeem their Trust Units at any time at prices determined and payable in accordance with the conditions specified in Killam's DOT. Consequently, under IFRS, Trust Units are defined as financial liabilities; however, for purposes of financial statement classification and presentation, Trust Units may be presented as equity instruments, as they meet the puttable instrument exemption under IAS 32.

All Trust Units outstanding are fully paid, have no par value and are voting Trust Units. The DOT authorizes the issuance of an unlimited number of Trust Units. Trust Units represent a unitholder's proportionate undivided beneficial interest in Killam. No Trust Unit has any preference or priority over another. No unitholder has or is deemed to have any right of ownership in any of the assets of Killam. Each unit confers the right to one vote at any meeting of unitholders and to participate pro rata in any distributions and, on liquidation, to a pro rata share of the residual net assets remaining after preferential claims thereon of debt holders.

Unitholders have the right to redeem their units at the lesser of (i) 90% of the market price of the Trust Unit (market price is defined as the weighted average trading price of the previous 10 trading days), and (ii) the most recent closing market price (closing market price is defined as the weighted average trading price on the specified date) at the time of the redemption. The redemption price will be satisfied by cash, up to a limit of \$50 thousand for all redemptions in a calendar month, or a note payable. For the three and six months ended June 30, 2024, no unitholders redeemed Trust Units.

Killam's Distribution Reinvestment Plan (DRIP) allows unitholders to elect to have all cash distributions from the Trust reinvested in additional units. Unitholders who participate in the DRIP receive an additional distribution of units equal to 3% of each cash distribution reinvested. The price per unit is calculated by reference to the 10-day volume weighted average price of Killam's units on the TSX preceding the relevant distribution date, which typically is on or about the 15th day of the month following the distribution declaration.

The following chart highlights Killam's distributions paid and Trust Units reinvested.

### Distribution Reinvestment Plan and Net Distributions Paid

	Three months ended June 30,			Six months ended June 30,		
	2024	2023	% Change	2024	2023	% Change
Distributions declared on Trust Units	<b>\$20,977</b>	\$20,746	1.1%	<b>\$41,900</b>	\$41,423	1.2%
Distributions declared on Exchangeable Units	<b>682</b>	682	—%	<b>1,364</b>	1,364	—%
Distributions declared on awards outstanding under RTU Plan	<b>87</b>	79	10.1%	<b>176</b>	148	18.9%
Total distributions declared	<b>\$21,746</b>	\$21,507	1.1%	<b>\$43,440</b>	\$42,935	1.2%
Less:						
Distributions on Trust Units reinvested	<b>(5,825)</b>	(6,682)	(12.8)%	<b>(11,860)</b>	(13,271)	(10.6)%
Distributions on RTUs reinvested	<b>(87)</b>	(79)	10.1%	<b>(176)</b>	(148)	18.9%
Net distributions paid	<b>\$15,834</b>	\$14,746	7.4%	<b>\$31,404</b>	\$29,516	6.4%
Percentage of distributions reinvested	<b>27.2%</b>	31.4%		<b>27.7%</b>	31.3%	

### Normal Course Issuer Bid

In June 2024, Killam received the TSX's acceptance of its notice of intention to proceed with an NCIB for its Trust Units, following expiry of the previous NCIB on June 21, 2024. Pursuant to the notice, Killam is permitted to acquire up to 3,000,000 Trust Units commencing on June 24, 2024, and ending on June 23, 2025. All purchases of Trust Units are made through the facilities of the TSX at the market price of the Trust Units at the time of acquisition. Daily repurchases by Killam are limited to 64,648 Trust Units, other than block purchase exemptions. Any Trust Units acquired will be cancelled.

During the six months ended June 30, 2024, 23,620 Trust Units were purchased and cancelled at a weighted average purchase price of \$16.94 per unit.

# Q2-2024 Management's Discussion and Analysis

Dollar amounts in thousands of Canadian dollars (except as noted)

## PART VIII

### Summary of Selected Consolidated Quarterly Results

	Q2-2024	Q1-2024	Q4-2023	Q3-2023 <sup>(1)</sup>	Q2-2023 <sup>(1)</sup>	Q1-2023 <sup>(1)</sup>	Q4-2022	Q3-2022
Property revenue	\$90,776	\$87,505	\$86,858	\$89,534	\$86,863	\$84,895	\$84,534	\$85,301
NOI	\$59,923	\$55,020	\$56,488	\$60,515	\$56,226	\$50,815	\$53,169	\$56,792
Net income (loss)	\$114,452	\$127,240	(\$11)	\$68,349	\$114,538	\$83,460	(\$9,810)	\$3,600
FFO	\$36,673	\$31,380	\$34,034	\$39,234	\$36,207	\$30,283	\$32,719	\$37,144
FFO per unit – diluted	\$0.30	\$0.26	\$0.28	\$0.32	\$0.30	\$0.25	\$0.27	\$0.31
AFFO	\$31,197	\$25,962	\$28,583	\$33,696	\$30,626	\$24,806	\$27,417	\$32,188
AFFO per unit – diluted	\$0.25	\$0.21	\$0.23	\$0.28	\$0.25	\$0.20	\$0.23	\$0.27
Weighted average units – diluted (000s)	122,980	122,610	122,217	121,848	121,472	121,072	120,676	120,292

(1) The maintenance capital expenditures used to calculate AFFO and AFFO per unit (diluted) for Q1-2023, Q2-2023 and Q3-2023 were updated to reflect the maintenance capex reserve of \$1,025 per apartment unit, \$300 per MHC site and \$1.00 per SF for commercial properties that were used in the calculation for the 12 months ended December 31, 2023.

### Risks and Uncertainties

Killam faces a variety of risks, the majority of which are common to real estate entities. These are described in detail in the MD&A of Killam's 2023 Annual Report and in Killam's AIF, both filed on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca). These factors continue to exist and remain relatively unchanged.

### Critical Accounting Policies and Significant Accounting Judgments, Estimates and Assumptions

The condensed consolidated interim financial statements should be read in conjunction with Killam's most recently issued Annual Report, which includes information necessary or useful to understanding Killam's business and financial statement presentation. In particular, Killam's material accounting policies were presented in note 2 to the audited consolidated financial statements for the year ended December 31, 2023, and any changes in the accounting policies applied have been described in note 2 to the condensed consolidated interim financial statements for the three and six months ended June 30, 2024.

The preparation of financial statements in conformity with IFRS requires Management to make estimates and assumptions. Significant areas of judgment, estimates and assumptions are set out in note 3 to the audited consolidated financial statements found in Killam's 2023 Annual Report. The most significant estimates relate to the fair value of investment properties and deferred income taxes.

The condensed consolidated interim financial statements dated June 30, 2024, have been prepared considering the current inflationary economic environment, the impact of rising interest rates and the potential for government intervention, and how increased uncertainty could impact the valuation of investment properties. Killam has used the best information available as at June 30, 2024, in determining its estimates and the assumptions that affect the carrying amounts of assets and liabilities, and earnings for the period. Actual results could differ from those estimates. Killam considers the estimates that could be most significantly impacted to include those underlying the valuation of investment properties and the estimated credit losses on accounts receivable.

### Disclosure Controls, Procedures and Internal Controls

Management, including the Chief Executive Officer and the Chief Financial Officer, does not expect that Killam's disclosure controls, procedures or internal controls will prevent or detect all error and all fraud. Because of the inherent limitations in all control systems, an evaluation of controls can provide only reasonable, not absolute, assurance that all control issues and instances of fraud or error, if any, within Killam have been detected. During the most recent interim period, there have been no significant changes to Killam's disclosure controls, procedures or internal controls.

### Subsequent Events

On July 11, 2024, Killam completed the disposition of Bridlewood, a 66-unit apartment building located in Charlottetown, PEI, for a sale price of \$8.4 million and net cash proceeds of \$2.7 million.

On July 15, 2024, Killam announced a distribution of \$0.05833 per unit, payable on August 15, 2024, to unitholders of record on July 31, 2024.