

Investor Presentation January 2021





KILLAM APARTMENT REIT



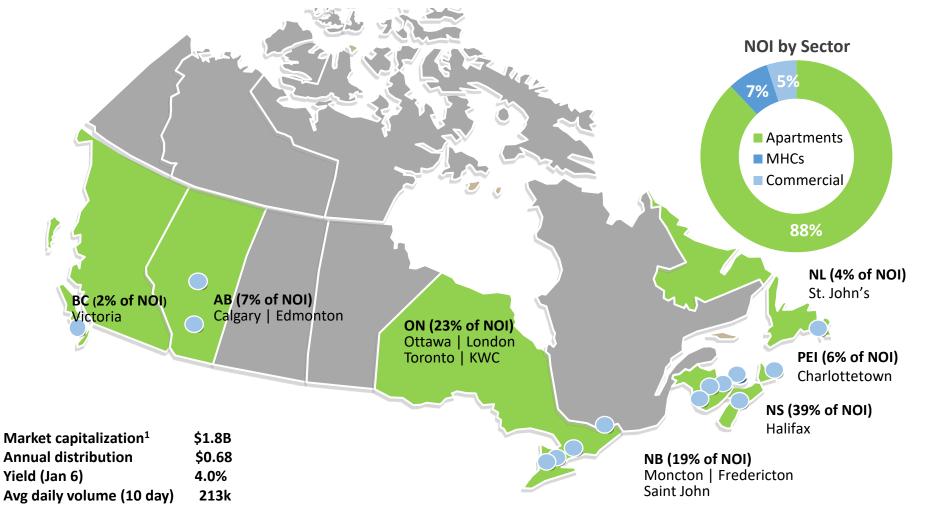
Cautionary Statement

This presentation may contain forward-looking statements with respect to Killam Apartment REIT and its operations, strategy, financial performance and condition. These statements generally can be identified by use of forwardlooking words such as "may", "will", "expect", "estimate", "anticipate", "intends", "believe" or "continue" or the negative thereof or similar variations. The actual results and performance of Killam Apartment REIT discussed herein could differ materially from those expressed or implied by such statements. Such statements are qualified in their entirety by the inherent risks and uncertainties surrounding future expectations. Important factors that could cause actual results to differ materially from expectations include, among other things, risks and uncertainties relating to the COVID-19 pandemic, general economic and market factors, competition, changes in government regulation and the factors described under "Risk Factors" in Killam's annual information form, Killam's Management's Discussion and Analysis for the three and nine months ended September 30, 2020, and other securities regulatory filings. The cautionary statements qualify all forward-looking statements attributable to Killam Apartment REIT and persons acting on its behalf. Unless otherwise stated, all forward-looking statements speak only as of the date to which this presentation refers, and the parties have no obligation to update such statements.





Killam's portfolio includes ~\$3.7 billion in real estate assets, comprised of 17,048 apartment units, 5,875 manufactured home community (MHC) sites and 0.75 million square feet of commercial space.



¹ Includes exchangeable units.

Portfolio Details

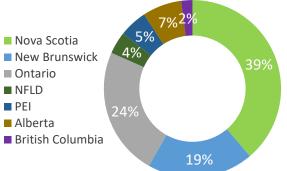


Apart	ment Portfolio)	
	1	Number of	% of Total
	Units	Properties	NOI ⁽¹⁾
Nova Scotia			
Halifax	5,814	65	34.1%
Sydney	139	2	0.8%
	5,953	67	34.6%
New Brunswick			
Moncton	2,073	36	7.5%
Fredericton	1,529	23	7.0%
Saint John	1,202	14	4.0%
Miramichi	96	1	0.4%
	4,900	74	18.9%
Ontario			
Ottawa	1,216	9	6.5%
London	523	5	3.3%
Cambridge-GTA	818	6	6.7%
	2,557	20	16.5%
Newfoundland & Labrador			
St. John's	915	12	3.9%
Grand Falls	148	2	0.3%
	1,063	14	4.2%
Prince Edward Island			
Charlottetown	1,064	20	4.3%
Summerside	86	2	0.4%
	1,150	22	4.7%
Alberta			
Edmonton	579	4	3.3%
Calgary	531	3	3.8%
	1,110	7	7.1%
British Columbia			
Victoria	315	2	2.1%
Total Apartments	17,048	206	88.4%

Number of Communities 49 17 34 17 72 3 70 2	2.9% 3.7% 0.2%
49173417723	2.9% 3.7% 0.2%
3417723	3.7% 0.2%
72 3	0.2%
70 2	
-	0.2%
75 39	7.0%
	% of Tota NOI ⁽¹
ge Properties	
00 1	2.7%
00 1	0.7%
00 1	0.3%
	4.6%
8 00	100.0%
)(

 % of total NOI for the nine months ended September 30, 2020.





Long-term Strategy to Grow FFO & NAV



Killam's strategy to increase FFO, NAV and maximize value is focused on three priorities:



Increase earnings from existing portfolio.



Expand the portfolio and diversify geographically through accretive acquisitions, targeting newer properties.



Develop high-quality properties in Killam's core markets.

Why Invest in Killam



Solid Operating Performance

Growing the portfolio and expanding geographically through accretive acquisitions, growing FFO, AFFO and NAV per unit.





Technology & Data Driven Decisions

Revenue growth and operating efficiency opportunities.

High Quality Portfolio

One of Canada's highest-quality and youngest apartment portfolios with 33% of NOI generated from apartments built in the last 10 years.





Commitment to ESG Continued progress on sustainability and ESG practices.

Experienced Developer

\$850 million development pipeline to support future growth.

Strong Balance Sheet

Conservative balance sheet with capital flexibility.









Increasing Distributions 3-years of increasing distributions and declining

payout ratios

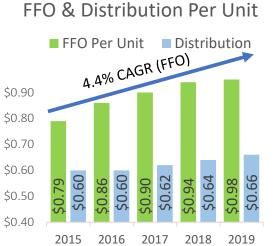


Positioned for long-term success

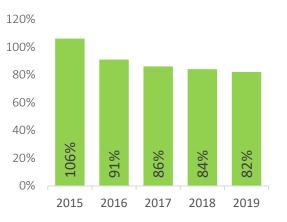
Proven Record of Strong Growth

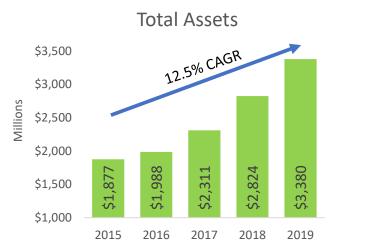


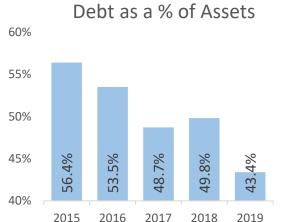




AFFO Payout Ratio¹







¹ AFFO payout ratio for 2017-2019 calculated using a maintenance capex reserve of \$900/unit for apartments. AFFO payout ratio for 2015 – 2016 calculated using a maintenance capex reserve of \$970/unit for apartments.

Accretive Capital Allocation



Development



Invest in developing high-quality energy efficient assets.

Intensification



Intensifying existing assets with multiresidential developments.

JV Investment



Invest in joint development opportunities to maximize growth potential.

NOI Enhancing Cap Ex



Invest in energy-efficiency initiatives, suite upgrades and building upgrades.

Acquisitions



Acquire high-quality multi-residential assets.

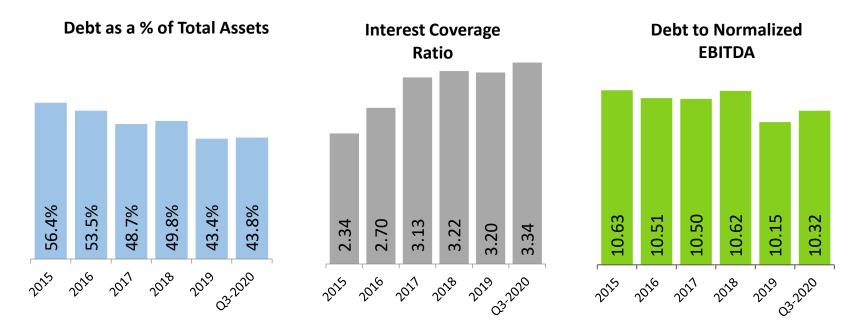
Dispositions



Dispose of select properties to provide capital to acquire newer/higher earning assets.



Killam is managing its balance sheet with conservative leverage.

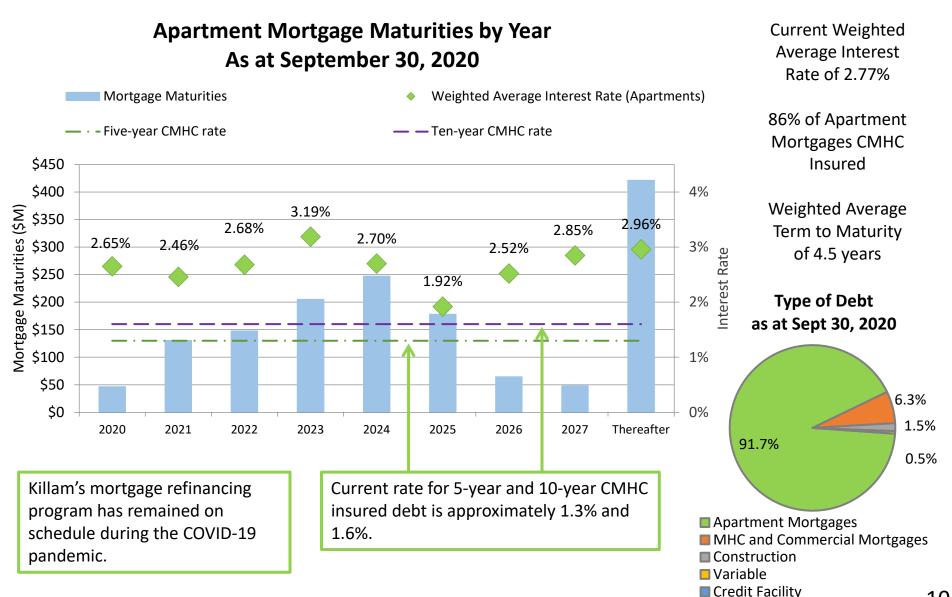


Sources of Liquidity (as of November 4, 2020)

- \$50 million in estimated upfinancing on 2021 mortgage renewals
- \$230 million of additional capital through its credit facilities (~\$100 million after the committed November 2020 acquisitions of \$128 million)
- \$75 million of unencumbered assets

COVID-19 | Mortgage Financing & Renewals





Increasing earnings from existing portfolio

Roadmap to Same Property NOI Growth

Revenue Optimization Data driven decisions on renewals and turns to maximize mark to market opportunities •Repositioning opportunities to meet market demand •Strong occupancy •**Rising** rental rates **Expense Management** • Focused economics of scale strategies • Risk management plan •Continual property tax appeals •Employee investment and training **Energy Efficiencies** •Energy and water projects \downarrow CO2 footprint, \downarrow consumption and \uparrow earnings •\$20M invested to date in energy efficiencies •\$5.4M in 2020 with \$0.7M in operating savings with 8-year payback **Technology Investments** •Data driven decisions on revenue optimization and expense management Investment in CRM & BI Property-level NOI enhancing technology Continuous process improvement

Killam

Increasing earnings from existing portfolio

Killam

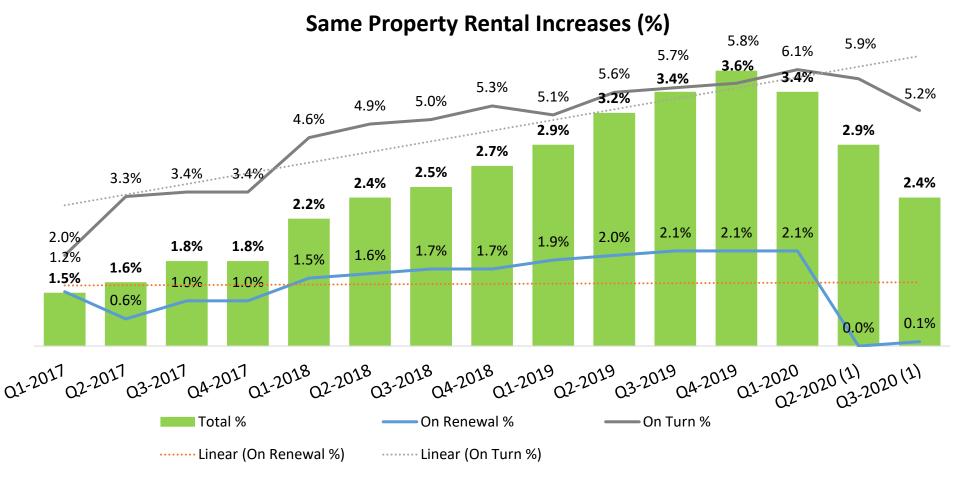
- Strong occupancy
 - YTD 2020 same property occupancy is strong but lower than record highs of 2019.
- Rising rental rates
 - Rate increases on renewals (0.1%)⁽²⁾, regular turns (5.2%) and repositioned turns (27.8%) averaged 2.8% in Q3-2020.



(1) Measured as dollar vacancy versus unit vacancy to more accurately capture impact of vacant units.

Increasing earnings from existing portfolio.

With continued high occupancy levels, increasing rental rates is a key focus for revenue optimization.

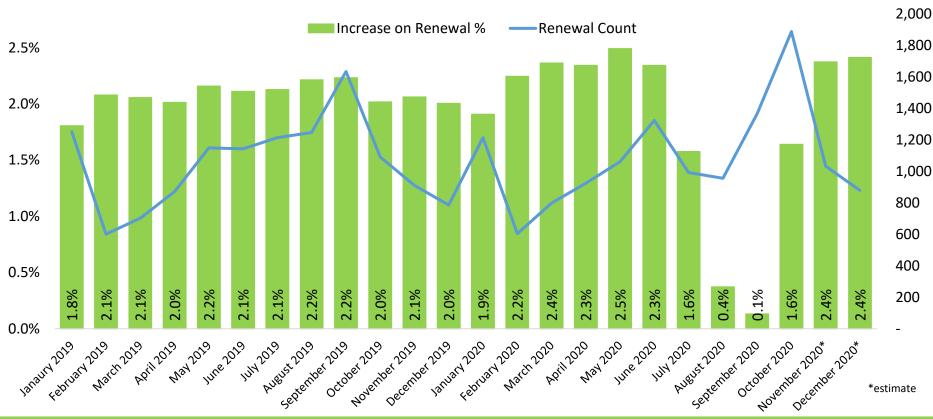


(1) Killam waived the collection of rental increases on renewals in Q2 and July 2020, resulting in a reduction of same property revenue of approximately \$280k. Without the waiving of increases, same property rent growth on renewals would have been 2.8% and 0.6% and same property average rental rate increases would have been 3.5% and 2.8% for Q2 and Q3-2020, based on contractual rates.

en

Increasing earnings from existing portfolio.

Approximately 70% of Killam's residents renew each year with average increases of 1.8% - 2.5% pre COVID-19. Due to voluntary rent freeze and delayed notice given to tenants renewing July – November, renewal rates are temporarily lower in Q3-2020 but expected to recover by year-end.



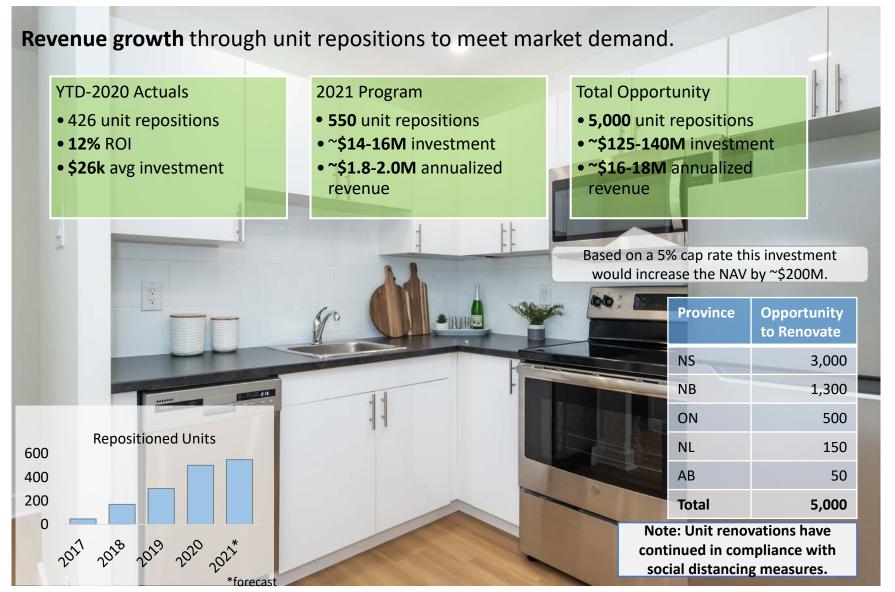
Increases on Renewing Rents (%)

Based on renewal increases delivered to residents, Killam estimates renewal rates to be ~2.4% in Q4-2020.



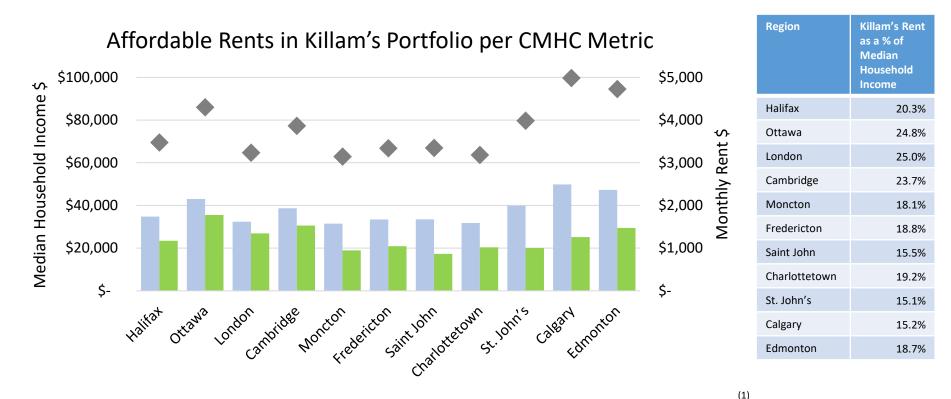
Increasing earnings from existing portfolio







Killam delivers affordable, safe, clean and high-quality housing to our residents across Canada.



Monthly Rent as 30% of Median Income Killam's Average Monthly Rent Median Household Income (2016)

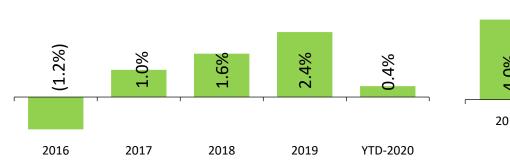
Killam's average rent varies between 15% - 25% of the median household income in each of its regions, well below the CMHC maximum threshold of 30% for affordability.

Increasing earnings from existing portfolio

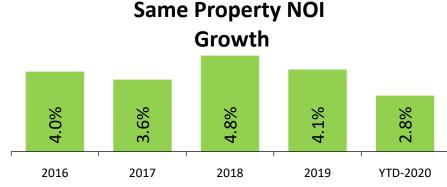


Increasing earnings from existing operations through expense management.

- Energy conservation initiatives
- Economies of scale Negotiating lower pricing for goods and services.
- Employee training Focusing on front-line repairs and maintenance staff.
- Investment in technology Mobile maintenance and online invoice processing.
- Risk management Emphasising loss prevention and claims management.
- Property taxes Appealing rising property tax assessments.



Same Property Expense Growth





Killam's online functionality is providing considerable benefits during this period of social distancing. Leasing agents, maintenance employees and all property management functions can be done virtually to deliver high-quality service to residents and prospective residents.

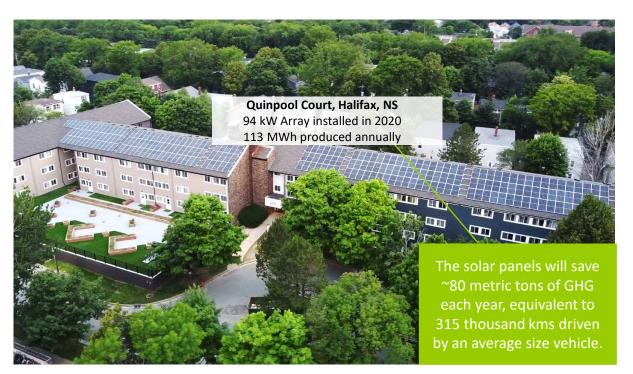


Along with maximizing the functionality of its current suite of products, Killam is focused on its business intelligence platform to expand the use of data analytics to drive leasing decisions, optimize rental growth and maximize returns.

Killam's Energy Plan & Green Commitment

Increasing earnings from operations through energy efficiency.

Includes increasing the installations of photovoltaic solar panels, smart metering, decreasing peak electric demand, water conservation projects and heating efficiencies at Killam's existing properties.



2021 Energy Plan
\$5.9 Million planned;
94 projects
\$0.9 Million potential annualized savings
6.5 year average payback

Also investing \$800k in EV chargers for 40 properties in 2021.

Longer-term Targets

- Reduce GHG emissions by 15%⁽¹⁾ by 2030.
- Produce a minimum of 10% electricity⁽²⁾ through renewable energy sources by 2025.

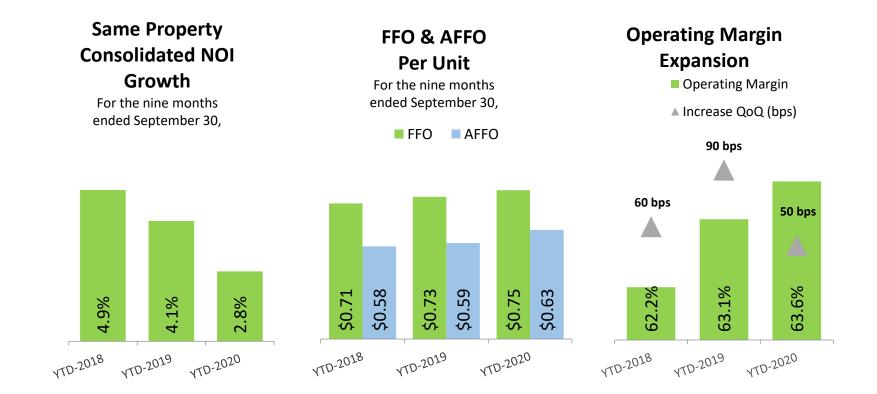
(1) Scope 1 & 2 emissions from 2020 levels.

(2) Operational controlled electricity.





FFO and AFFO per unit growth from same property NOI growth, interest savings, accretive acquisitions and developments.



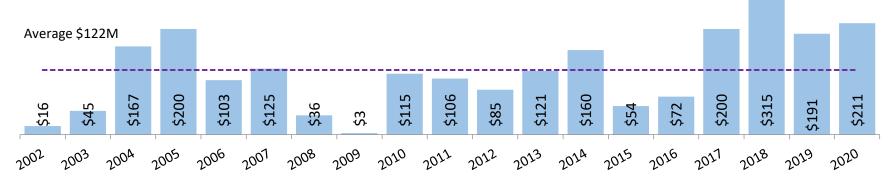
2019 & YTD-2020 Revenue and NOI Growth







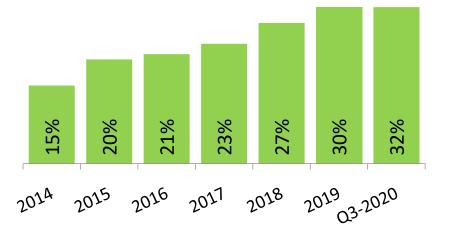
Expanding the portfolio and diversifying geographically through accretive acquisitions, with an emphasis on newer properties.



Annual Acquisitions (\$ millions)

NOI Generated Outside Atlantic Canada

Killam continues to expand the portfolio and diversify geographically through accretive acquisitions, targeting newer properties.



2020 Acquisitions | Christie Point



Description:

Development

a total 473 units.

agreement in place for

161 units

5 two-storey apartment buildings and 4 two-storey townhouses with 2 and 3 bedroom units

Average rent – \$1,555/month (\$1.67/sf)

Acquisition Details:

\$54 million

4.1% capitalization rate

99% occupied

Closed: January 15, 2020



Location: Victoria, BC

2020 Acquisitions | Halifax, NS



Description:

54 units

42 underground parking; 36 surface parking

Average rent – \$1,176/month

Occupancy – 100%

Acquisition Details: \$8.8 million (\$163,000/unit) 5.3% capitalization rate Closed: January 31, 2020 **Location:** Halifax, NS



2020 Acquisitions | Langford, BC



Description:

156 units; 2 five-storey apartment buildings;
156 underground parking stalls
Ground floor retail not included in purchase
Average rent – \$1,873/month (\$2.62/sf)



Acquisition Details: \$60 million 4.4% capitalization rate Closed: April 30, 2020 100% leased Location: Langford, BC

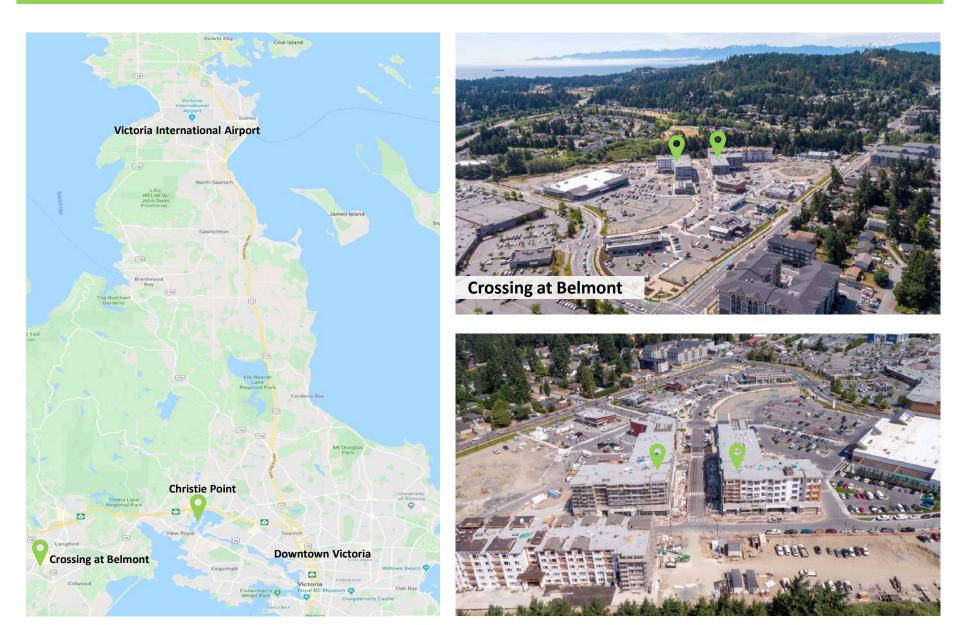




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2020 Acquisitions | Langford, BC







Description:

171 & 181 Leopold Belliveau Drive

107 units; 2 apartment buildings with 1 and 2 bedroom units

Average rent – \$1,214/month (\$1.20/sf)

Acquisition Details: \$17.6 million

5.0% capitalization rate

100% occupied

Closed: October 26, 2020

171 & 181 Leopold Belliveau



Location: Moncton, NB



Description:

162 units; 1,426 square feet (sf) average

- 39 one bedrooms; 986 sf
- 116 two bedrooms; 1,499 sf
- 7 three bedrooms; 2,663 sf •

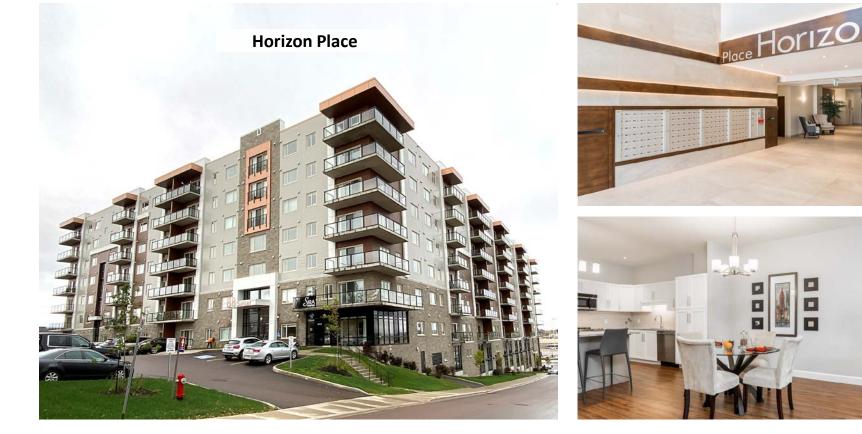
Average rent – \$1,885/month (\$1.32/sf)

Acquisition Details:

- \$55 million
- 4.5% capitalization rate
- 80% leased
- Closed: Nov 13, 2020

Location: Dieppe, NB

-















Horizon Place, 162 units





		Property	Location	Acquisition Date	Ownership Interest (%)	Property Type	Purchase Price ⁽¹⁾ (\$000's)
1	Q1	Christie Point	Victoria, BC	Jan 15, 2020	100%	Apartment	\$54,000
2	Q1	9 Carrington	Halifax, NS	Jan 31, 2020	100%	Apartment	8,800
3	Q1	Domaine Parlee	Shediac, NB	Mar 23, 2020	100%	МНС	3,950
4	Q1	1323-1325 Hollis	Halifax, NS	Mar 31, 2020	100%	Apartment	3,700
5	Q2	Crossing at Belmont	Langford, BC	Apr 30, 2020	100%	Apartment	60,000
6	Q3	3644 & 3670 Kempt Road	Halifax, NS	Jul 15, 2020	100%	Commercial	2,500
7	Q3	Luma	Ottawa, ON	Jul 30, 2020	50%	Dev Land	4,300
8	Q4	171 & 181 Leopold Belliveau Drive	Moncton, NB	Oct 26, 2020	100%	Apartment	17,600
9	Q4	Carlton Street	Halifax, NS	Oct 30, 2020	100%	Land	1,200
10	Q4	Horizon Place	Moncton, NB	Nov 13, 2020	100%	Apartment	55,000
11		2020 Total Acquisitions					\$211,050

(1) Purchase price does not include transaction costs.



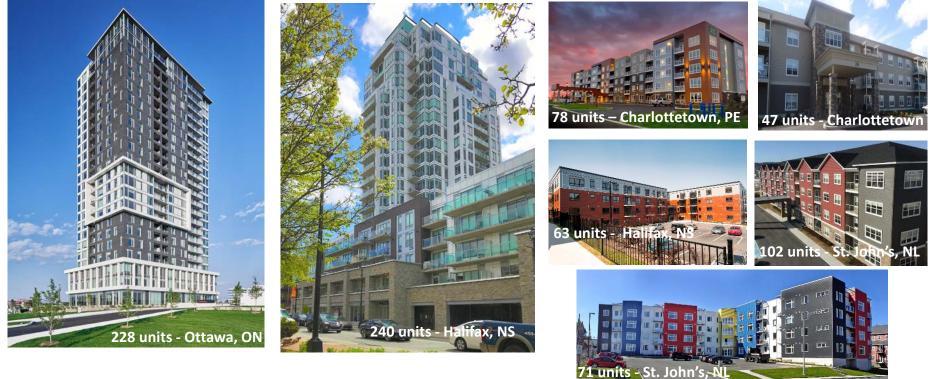


Develop High-Quality Properties



Approximately \$300 million of developments completed.





Current Development Projects





Killam currently has five developments underway, plus a 10% interest in a Calgary project, for a total of 546 apartment units at a total cost of ~\$230 million and an expected yield of ~5%.



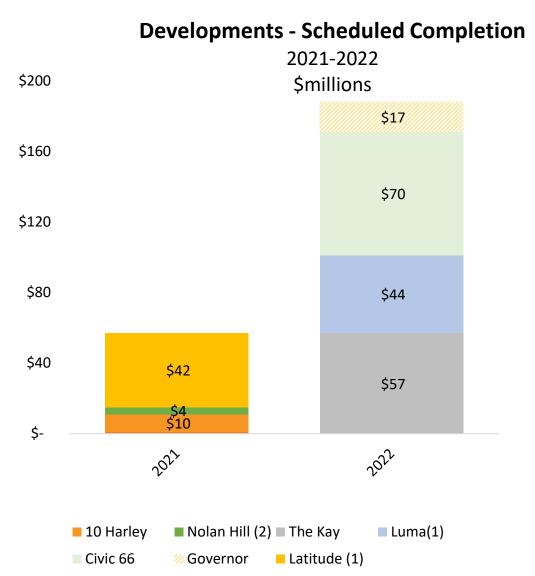












Developing high-quality properties in core markets.

- Over \$600 million (~2,000 units) of developments completed or underway.
- Experienced in-house architect and engineers.
- Extensive development experience with \$300 million (~1,200 units) in 11 development projects completed in 2013-2020.

The current pipeline of developments has an expected yield of approximately 5%, contributing to FFO per unit growth in 2021 – 2023.

(2) Killam's 10% ownership. Killam will acquire the remaining 90% interest of this 233-unit building upon completion in Q1-2021.

⁽¹⁾ Killam's 50% ownership

Development Activity, Charlottetown

Shorefront opened October 1, 2020.

	Key Statistics	
	Number of units	78
	Start date	Q4-2018
	Completion date	Oct-2020
Contract.	Project budget (\$M)	\$22.0
	Cost per unit	\$282,000
	Expected yield	5.25%
	Expected value	4.75-5.0%

photovoltaic panels, on-site EV chargers



Development Activity, Charlottetown



Shorefront opened October 1, 2020 and this 78-unit property is currently 40% leased.



Development Activity, Charlottetown



10 Harley Street – 38-unit redevelopment in Charlottetown.



Key Statistics	
Number of units	38
Start date	Q3-2019
Estimated completion date	Feb-2021
Project budget (\$M)	\$10.4
Cost per unit	\$274,000
Expected yield	5.0-5.25%
Expected value	4.75-5.0%

- Solar arrays (262 kW) are currently being installed at the Harley portfolio (5, 9, 10 Harley and 297 Allen)
- \$457k Investment
- 303 Mega Watts hours (MWh) annually
- ~\$58k Annual expense savings
- 12.7% Return on investment



Development Activity, Calgary



Killam has a 10% interest in a 233-unit development project, **Nolan Hill**, in Calgary. Killam has a commitment to acquire the remaining 90% interest upon completion in Jan-2021.



Development Activity, Ottawa



Latitude (Phase II of Gloucester City Centre)



Green Features: Sub-metered water, geothermal heating and cooling



Key Statistics

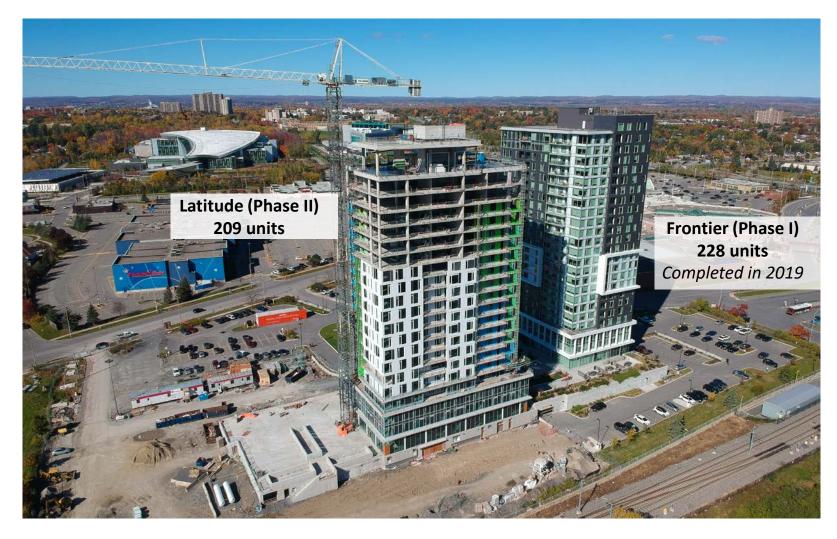
Number of units	209
Start date	Q2-2019
Estimated completion date	Q4-2021
Project budget (\$M)*	\$42.0
Cost per unit	\$402,000
Expected yield	4.75-5.0%
Expected value cap-rate	4.0%
Average unit size	803 SF
Average rent	\$2,085 (\$2.60/sf)

* Killam's 50% interest.

Development Activity, Ottawa



Latitude, the second phase of the Gloucester City Centre development, is expected to be completed in late-2021.

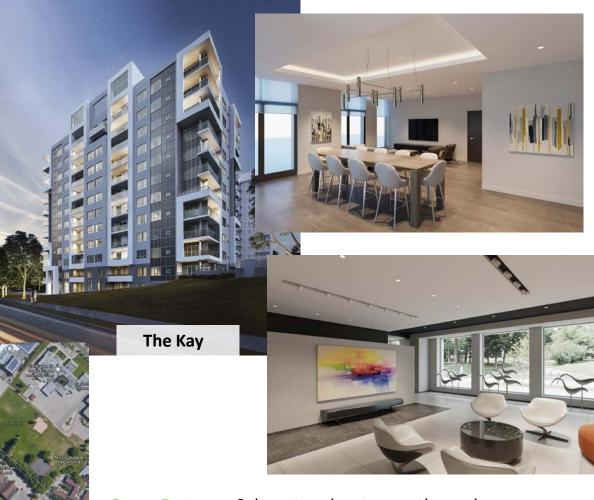


Development Activity, Mississauga



The Kay development broke ground in Q3-2019 and is expected to be completed in Q1-2022.

Key Statistics	
Number of units	128
Start date	Q3-2019
Estimated completion date	Q1-2022
Project budget (\$M)	\$57.0
Cost per unit	\$445,500
Expected yield	4.75-5.0%
Expected value cap-rate	3.5%





Green Features: Sub-metered water, geothermal heating and cooling

Development Activity, Mississauga





Development Activity, Ottawa



Luma – 168-unit development in Ottawa 50/50 with RioCan REIT.





Key Statistics	
Number of units	168
Start date	Q3-2019
Estimated completion date	Q1-2022
Project budget (\$M)*	\$44.3
Cost per unit	\$527,000
Expected yield	4.0-4.25%
Avg rent per square foot (SF)	\$2.90 per SF
Avg unit size (SF)	748 SF

* Killam's 50% interest.

Development Activity, Kitchener

Civic 66 – 169-unit development in Kitchener that broke ground in July 2020.

Key Statistics	
Number of units	169
Start date	Q3-2020
Estimated completion date	Q3-2022
Project budget (\$M)	\$69.7
Cost per unit	\$412,000
Expected yield	4.75-5.0%
Avg unit size (SF)	780 SF







Development Activity, Kitchener



Civic 66 – is expected to be completed in late 2022.









Development Pipeline - ~\$850 million



Future Development Opportunities					
Property	Location	Killam's Interest	Potential # of Units ⁽¹⁾	Status	Est Year of Completion
Developments expected to start in the	next 12 months				
The Governor	Halifax, NS	100%	12	Building permit	2023
Westmount Place (Phase 1)	Waterloo, ON	100%	140	In design and approval process	2024
Developments expected to start in 202	2-2026				
Carlton East & West	Halifax, NS	100%	130	In design	2024
St. George Street	Moncton, NB	100%	60	In design	2024
15 Haviland Street	Charlottetown, PE	100%	60-90	In design	2024
Gloucester City Centre (Phase 3-4)	Ottawa, ON	50%	200	In design	2025
Westmount Place (Phase 2-5)	Waterloo, ON	100%	908	In design	2028
Additional future development project	<u>s</u>				
Gloucester City Centre (Phase 5)	Ottawa, ON	50%	100	Future development	TBD
Kanata Lakes	Ottawa, ON	50%	40	Future development	TBD
Christie Point	Victoria, BC	100%	312	Future development	TBD
Medical Arts	Halifax, NS	100%	200	Future development	TBD
Topsail Road	St. John's, NL	100%	225	Future development	TBD
Block 4	St. John's, NL	100%	80	Future development	TBD
Fotal Development Opportunities			2,467		

(1) Represents Killam's interest/# of units in the potential development units.

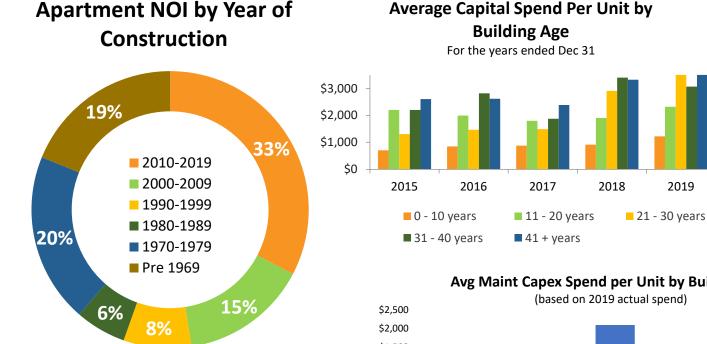
~ 70% of Killam's development pipeline is outside Atlantic Canada. Killam targets yields of 4.75% to 5.5% on development, 50–150 bps higher than the expected cap-rate value on completion. Building out the \$850 million pipeline at a 100 bps spread would create approximately \$200 million in NAV growth for unitholders.

High-Quality Portfolio



Killam operates one of Canada's newest apartment portfolios.

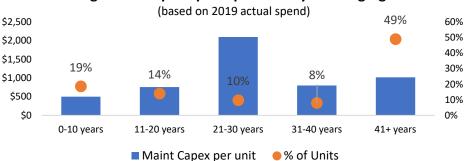
- 33% of apartment NOI is earned from properties built in the last 10 years.
- Modern, high-quality buildings are in greater demand and require less maintenance capital to operate.



Maintenance capital (\$900/unit) represents 28% of total capital spend.

Avg Maint Capex Spend per Unit by Building Age

2019



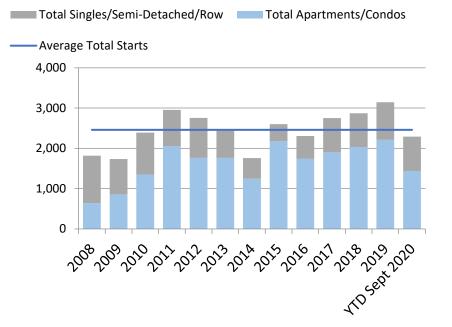
Killam is growing its portfolio of high-quality properties by focusing on developments and acquiring newer properties.



Appendix Core Market Update

Killam

New supply has been absorbed by population growth from immigration, migration and demographics.



Halifax Housing Starts - Apt & Single

Total housing starts have averaged 2,500 dwellings over the past decade – however the portion of multi-family units has increased from 1/3 to 2/3 of starts.

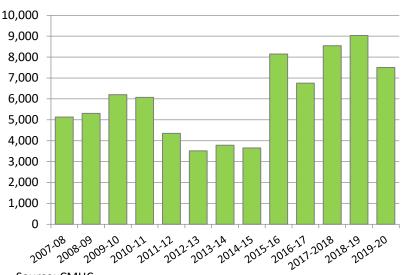
Halifax Housing Starts & Vacancy Trend



Vacancy at historic lows in Halifax as demand for housing outpaces new rental supply.



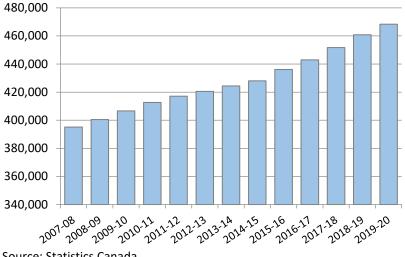
From June 2017 – June 2020, more than 25,000 new permanent residents have settled in Halifax.



Halifax Population Growth Annually from July 1 – June 30

Source: CMHC

Net interprovincial migration into Nova Scotia has been positive for the last four years, with 3,300 in 2019.



Source: Statistics Canada

Per Statistics Canada's latest population estimates, Halifax's population is forecasted to increase by 1.4% for the 12 months ended June 30, 2021.

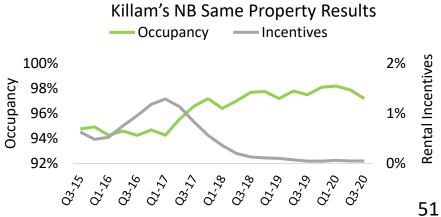
Halifax Total Population

Q3-2020 Apt Performance | By Region

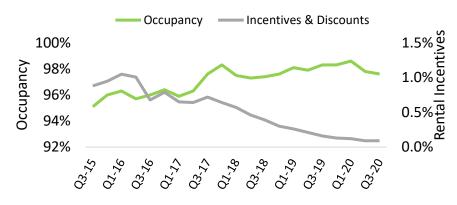


Nova Scotia Q3-2020		
% of NOI	34.9%	
Units	5,953	
Rental Rate Growth	3.9%	
Incentives/Discounts	0.09% (↓6 bps)	
Occupancy	97.6% (↓70 bps)	
NOI Growth	3.1%	

New Brunswick Q3-2020	¢
% of NOI	18.9%
Units	4,631
Rental Rate Growth	3.5%
Incentives/Discounts	0.05% (0 bps)
Occupancy	97.2% (↓60 bps)
NOI Growth	2.0%



Killam's Halifax Same Property Results



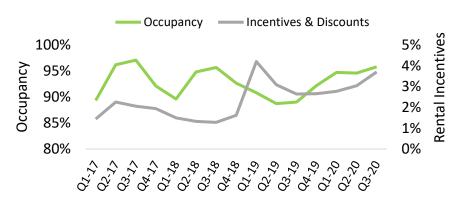
Q3-2020 Apt Performance | By Region



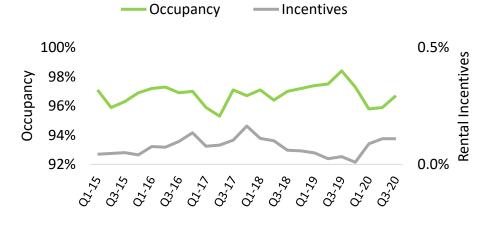
Ontario Q3-2020	
% of NOI	16.5%
Units	2,557
Rental Rate Growth	3.2%
Incentives/Discounts	0.11% (个3 bps)
Occupancy	96.7% (↓150 bps)
NOI Growth	(0.5)%

Alberta Q3-2020		
% of NOI	7.1%	
Units	1,110	
Rental Rate Growth	0.5%	
Incentives/Discounts	3.7% (个90 bps)	
Occupancy	95.8% (个510 bps)	
NOI Growth	(0.3)%	

Killam's Alberta Same Property Results



Killam's Ontario Same Property Results



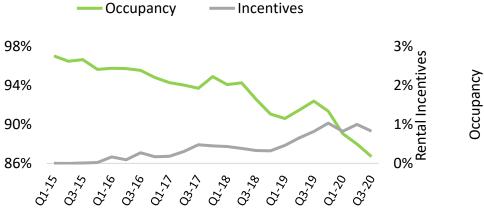
Q3-2020 Apt Performance | By Region



Newfoundland Q3-2020		
% of NOI	4.2%	
Units	1,063	
Rental Rate Growth	1.8%	
Incentives/Discounts	0.83% (个1 bps)	
Occupancy	86.7% (↓570 bps)	
NOI Growth	(8.7)%	

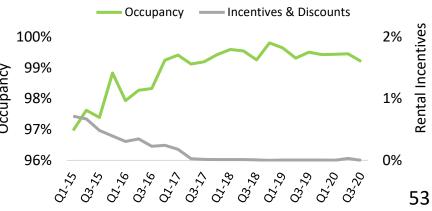
PEI Q3-2020		
% of NOI	4.7%	
Units	1,072	
Rental Rate Growth	1.2%	
Incentives/Discounts	0.00% (↓1 bps)	
Occupancy	99.2% (↓30 bps)	
NOI Growth	0.2%	

Killam's PEI Same Property Results



Occupancy

Killam's Newfoundland Same Property Results



Contact Information



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