



Cautionary Statement

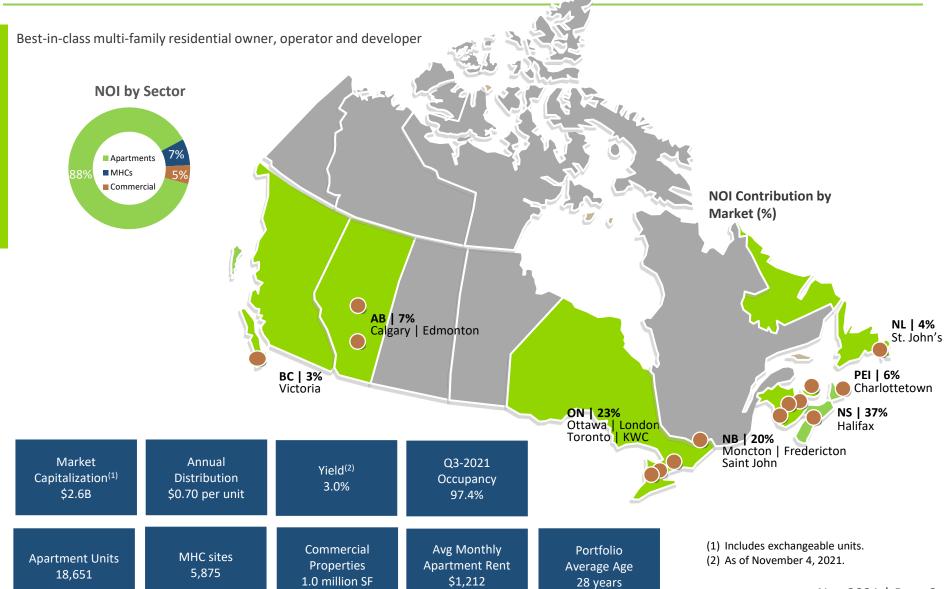


This presentation may contain forward-looking statements with respect to Killam Apartment REIT and its operations, strategy, financial performance and condition. These statements generally can be identified by use of forwardlooking words such as "may", "will", "expect", "estimate", "anticipate", "intends", "believe" or "continue" or the negative thereof or similar variations. The actual results and performance of Killam Apartment REIT discussed herein could differ materially from those expressed or implied by such statements. Such statements are qualified in their entirety by the inherent risks surrounding future and uncertainties expectations. Important factors that could cause actual results to differ materially from expectations include, among other things, risks and uncertainties relating to the COVID-19 pandemic, general economic and market factors, competition, changes in government regulation and the factors described under "Risk Factors" in Killam's annual information form, Killam's Management's Discussion and Analysis for the three and nine months ended September 30, 2021, and other securities regulatory filings. The cautionary statements qualify all forward-looking statements attributable to Killam Apartment REIT and persons acting on its behalf. Unless otherwise stated, all forward-looking statements speak only as of the date to which this presentation refers, and the parties have no obligation to update such statements.



Portfolio Statistics







Killam's strategy to increase FFO, NAV and maximize value is focused on three priorities:



Increase earnings from existing portfolio.



Expand the portfolio and diversify geographically through accretive acquisitions, targeting newer properties.



Develop high-quality properties in Killam's core markets.



Positioned for long-term success

Solid Operating Performance

Growing the portfolio and expanding geographically through accretive acquisitions, growing FFO, AFFO and NAV per unit.



Technology & Data Driven Decisions

Revenue growth and operating efficiency opportunities.

High Quality Portfolio

One of Canada's highest-quality and youngest apartment portfolios with 36% of NOI generated from apartments built in the last 10 years.





Commitment to ESG

Continued progress on sustainability and ESG practices.

Experienced Developer

\$1.3 billion development pipeline to support future growth.





Increasing Distributions

5-years of increasing distributions and declining payout ratios

Strong Balance Sheet

Conservative balance sheet with capital flexibility.





Engaged Team

Experienced management team with broad knowledge of Killam's core markets.

Proven Record of Strong Growth

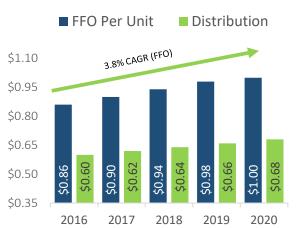




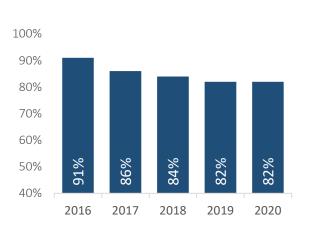




FFO & Distribution Per Unit



AFFO Payout Ratio





Grow Same Property NOI

- 2021 Target: >2%, subject to COVID-19 related restrictions being lifted by Q3-2021.
- **Revised in Q3-2021: >4.0%
- YTD 2021 Performance: 5.0%

Expand the Portfolio Through Acquisitions

- 2021 Target: Acquire a minimum of \$100M.
- YTD 2021 Performance: Acquired \$390M in acquisitions.

Diversify Geographically

- 2021 Target: Earn >32% of 2021 NOI outside Atlantic Canada.
- YTD 2021 Performance: Killam is on track to exceed this target with 33% of NOI generated outside Atlantic Canada year-to-date.

Develop High-Quality Properties

- 2021 Target: Complete 166 units (two buildings) and break ground on two additional developments (>150 units).
- YTD 2021 Performance: 10 Harley was completed in Q1. The Kay was originally expected to be completed in Q4-2021 and is now expected to be completed by March 2022.

Strengthen the Balance Sheet

- 2021 Target: Maintain debt as a % of assets ratio below 47%.
- YTD 2021 Performance: 44.1% as of September 30, 2021.

Improve Sustainability

- 2021 Target: Minimum \$5M investment in energy initiatives to reduce Killam's carbon footprint.
- YTD 2021 Performance: Year-to-date Killam has invested \$3.2 million on energy projects. Despite supply-chain delays, Killam is forecasting \$5.0 million by the end of the year.

2021 | Q3 Financial Highlights

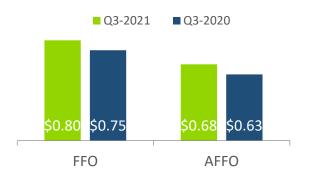


Strong FFO and Same Property NOI Growth due to rental rate growth, improved occupancy and modest expense growth.

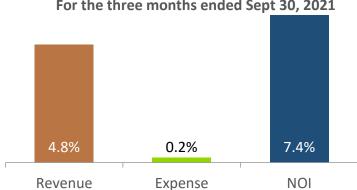
Q3 FFO & AFFO Per Unit



YTD FFO & AFFO Per Unit



Same Property Portfolio Performance
For the three months ended Sept 30, 2021



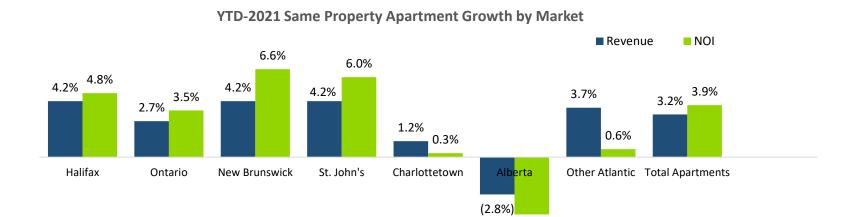
Same Property Portfolio Performance For the nine months ended Sept 30, 2021



Consistent Strong Growth from Existing Portfolio



Strength in the Atlantic provinces and Ontario drove strong revenue and net operating income in YTD 2021.



(4.3%)



Affordability and Value Delivery



Killam delivers affordable, safe, clean and high-quality housing to our residents across Canada.

- 35% of Killam's portfolio rents for less than \$1,000 per month.
- Average rent is \$1.44 per SF across the portfolio.
- Killam supports affordable housing with more than 850 subsidized units through community partnerships.



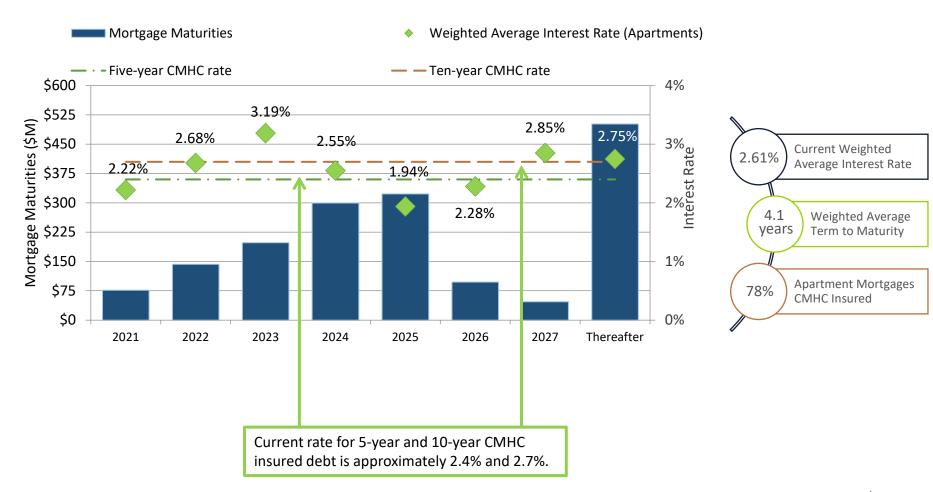
Region	Killam's Avg Rent as a % of Median Household Income ⁽¹⁾
Halifax	19.9%
Ottawa	23.7%
London	23.4%
Kitchener	20.1%
New Brunswick	17.9%
Prince Edward Island	18.0%
St. John's	14.7%
Calgary	15.4%
Edmonton	17.8%
Victoria	25.9%

(1) Per CMHC Housing Market Information Portal - Median Household Income (Before Taxes), 2019

Mortgage Refinancings and Renewals

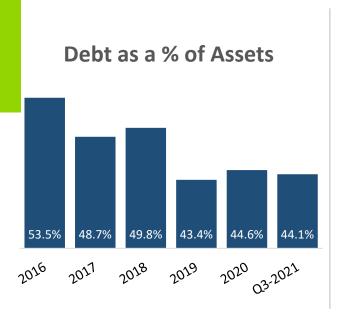


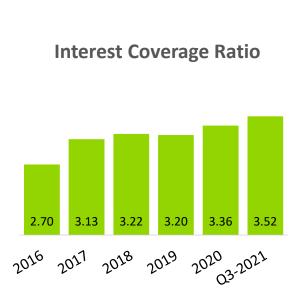
Apartment Mortgage Maturities by Year As at September 30, 2021

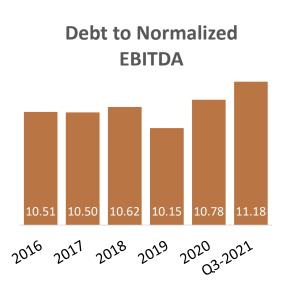




Increasing value of investment properties with conservative debt metrics.







Increasing Earnings from Existing Portfolio



Roadmap to Same Property NOI Growth

Revenue Optimization

- Data driven decisions on unit renewals and turns to optimize mark-to-market opportunities
- •Repositioning opportunities to meet market demand

Expense Management

- Focused **economies of scale** strategies
- •Continual property tax appeals
- Employee investment and training

Energy Efficiencies

• Energy and water projects ↓ carbon footprint, ↓ consumption and ↑ earnings

Technology Investments

- Data driven decisions on revenue optimization and expense management
- Property-level **NOI enhancing** technology
- •Continuous process improvement



Revenue - Renovations

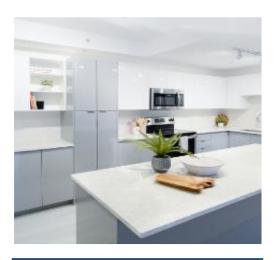


Revenue growth through unit repositions to meet market demand to optimize NOI growth and investment returns.



YTD-2021 Actuals

- 446 unit repositions
- 13% ROI
- \$26k avg investment



2021 Program

- 550 unit repositions
- ~\$14-16M investment
- ~\$1.8-2.0M annualized revenue



Total Opportunity

- 5,500 unit repositions
- ~\$140-165M investment
- **~\$18-21M** annualized revenue growth

Based on a 4.42% cap rate this investment would increase the NAV by \sim \$280M.





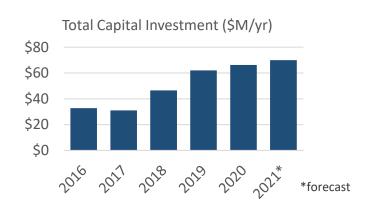


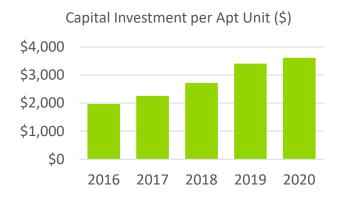


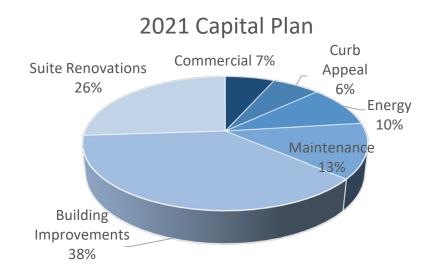


Capital Investment











Killam's Green Commitment



Increasing earnings from operations through energy efficiency.

Includes increasing the installations of photovoltaic solar panels, smart metering, decreasing peak electric demand, water conservation projects and heating efficiencies at Killam's existing properties.









Killam continues to build on its current successes to make its buildings **more sustainable** and **resilient** to the impacts of climate change.

Longer-term Targets

- Reduce GHG emissions by 15%⁽¹⁾ by 2030.
- Produce a minimum of 10% of electricity⁽²⁾ through renewable energy sources by 2025.
- (1) Scope 1 & 2 emissions from 2020 levels.
- (2) Operational controlled electricity.

Killam's ESG Targets



Killam has committed to ambitious but realistic ESG targets to work towards in the medium-term. These goals aim to mitigate Killam's carbon footprint, maintain good corporate citizenship and create long-term value for its stakeholders.



ENVIRONMENTAL

- Reduce GHG emissions by 15%⁽¹⁾ by 2030.
- Produce a minimum of 10% of electricity⁽²⁾ through renewable energy sources by 2025.
- Pursue building certifications across a minimum of 20% of Killam's portfolio by 2025.



SOCIAL

- Increase employee volunteer hours by 25% by 2025.
- Increase current number of affordable housing units by 20% by 2025.
- Maintain resident satisfaction score above 85% annually.



GOVERNANCE

- Continue to participate in GRESB survey annually, targeting a minimum increase of 5% each year to reach GRESB 4 Star ranking by 2025 and continue to expand ESG disclosures.
- Increase the diversity of employees, including a 25% increased representation of employees who identify as racialized, as persons with a disability, and as LGBT2Q+ by 2025.

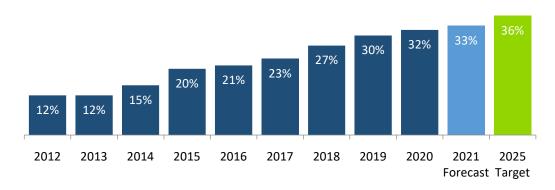


- (1) Scope 1 and 2 emissions from 2020 levels.
- (2) Operational controlled electricity.





NOI Generated Outside Atlantic Canada



2021 | Acquisitions in Calgary and Moncton





Nolan Hill

- Northwest Calgary; new development
- 233 units; 100% leased
 - 78 units at 70% of market rates, avg. \$1,001 per unit (\$1.22/SF)
 - 155 units at market, avg. \$1,421 per unit (\$1.73/SF)
- \$49.5 million (\$231k per unit)*
- 4.5% capitalization rate
- Closed: January 21, 2021
 - * Killam invested \$4.8M for a 10% interest in this development. \$49.5M represents the remaining 90% ownership.

54 Assomption Blvd

- Downtown Moncton; built in 2004
- 23 units; 15 one bdrm and 8 two bdrm units
- Average rent \$1,369/month (\$1.43 per SF)
- \$5.6 million
- 4.2% capitalization rate
- Closed: February 1, 2021



2021 | Acquisitions in Charlottetown and St. John's





Charlottetown Mall

- \$10.1 million (Additional 25% acquired)
- Ownership: 75% Killam/25% PEI operator*
- Closed June 1, 2021
- 352,000 SF enclosed mall; 32 acres
- 60,000 SF vacant space
- Opportunities with local and diverse leasing, development and improved operating efficiencies.

*Killam's former joint venture partner, RioCan REIT, sold their 50% interest to Killam and a local PEI real estate operator.

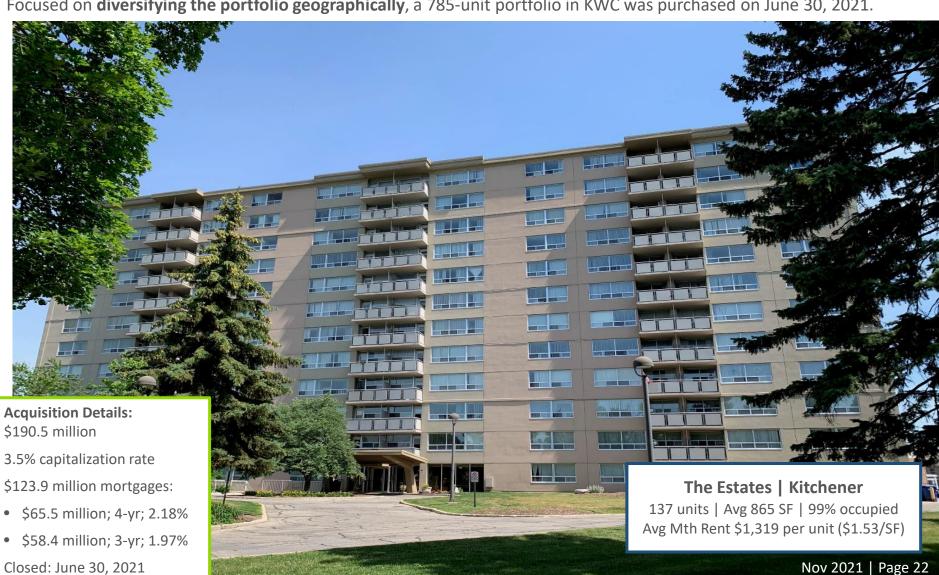
38 Pasadena | St. John's

- 40 units
- Avg Mth Rent \$860 per unit
- 100% occupied
- \$4.2 million
- Closed: June 8, 2021

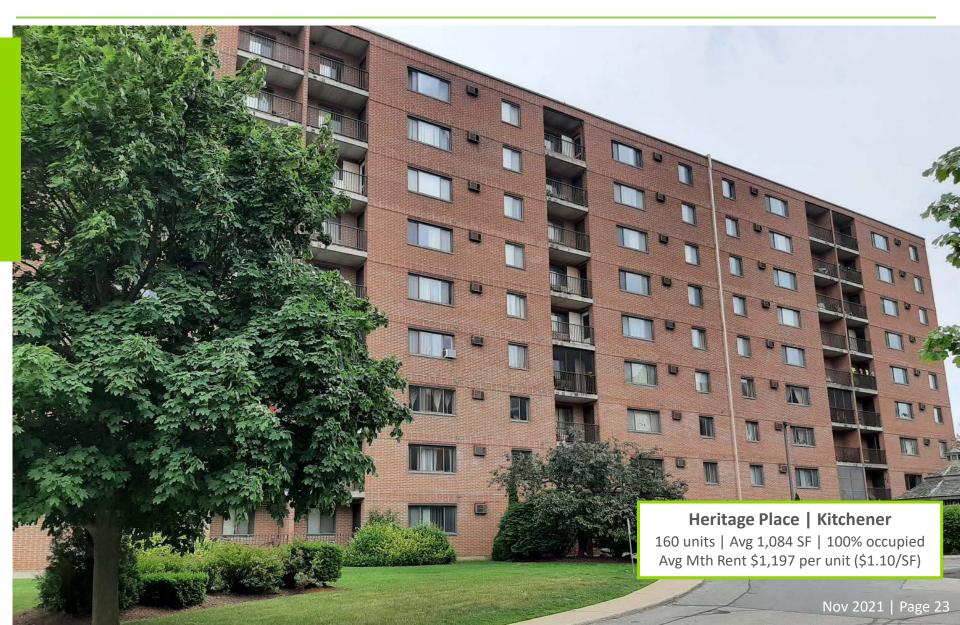




Focused on diversifying the portfolio geographically, a 785-unit portfolio in KWC was purchased on June 30, 2021.

















KWC region is a **strong economic hub** that will continue to be a main driver of growth for Killam.



2021 | Acquisition in Charlottetown





2021 | Acquisition in Charlottetown











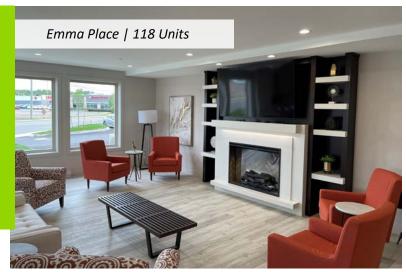
2021 | Acquisition in Moncton





2021 | Acquisition in Moncton







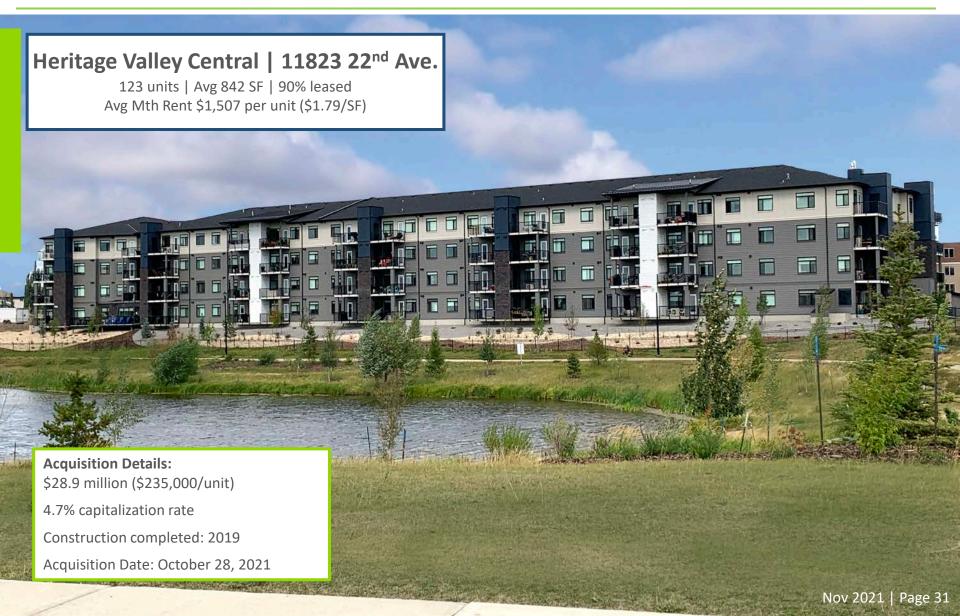






2021 | Acquisition in Edmonton





2021 | Acquisition in Edmonton

\$32.7 million mortgage with 2.3% interest

Expected closing: November 9, 2021

rate, maturing March 2023







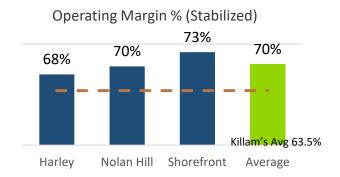




Strong Leasing of Developments



All three newly completed developments were fully leased by mid-2021. They contributed \$0.9 million to FFO in YTD-2021 and are expected to contribute over \$3.0 million of FFO on an annualized basis.





10 Harley | 38 units Charlottetown



Nolan Hill | 233 units Calgary



Shorefront | 78 units Charlottetown



Develop High-Quality Properties





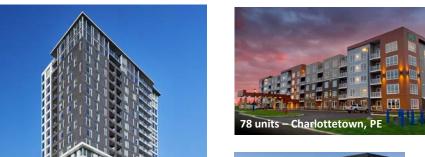


228 units - Ottawa, ON





















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Developing High-Quality Properties



With Shorefront, Harley and Nolan Hill now open, Killam currently has five developments underway, which will add an additional 497 units to Killam's portfolio by the end of 2022. This current pipeline has a construction cost of ~\$239 million and is expected to start contributing to FFO per unit growth in 2022.



January 2022

Completion Date



March 2022







Q4-2022

	Latitude 104 units ⁽¹⁾ Ottawa	The Kay 128 units Mississauga	Luma 84 units ⁽¹⁾ Ottawa	Governor 12 units Halifax	Civic 66 169 units Kitchener
Cost	\$44	\$57	\$46	\$23	\$70 Total \$239 M 497 units
Expect	ed				

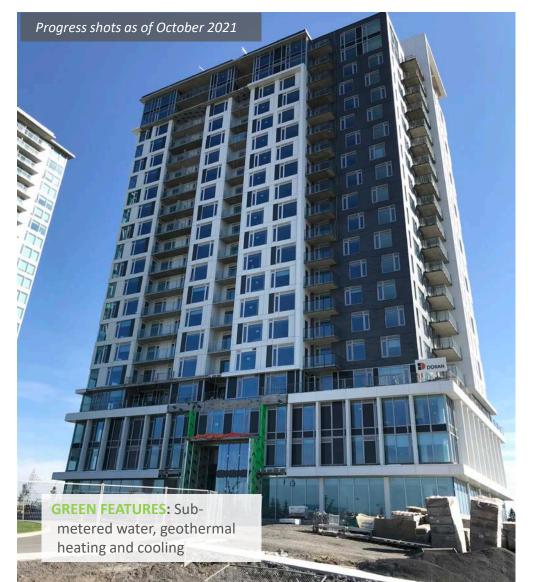
Q2-2022

Q3-2022

Development Activity - Ottawa



THE LATITUDE, 209-unit development is the second phase of the Gloucester City Centre development in Ottawa (50% interest).





Key Statistics	
Number of units	209
Start date	Q2-2019
Estimated completion date	Jan 2022
Project budget (\$M) ⁽¹⁾	\$43.5
Cost per unit	\$416,000
Expected yield	4.4%-4.6%
Expected value cap-rate	3.5%
Average unit size	803 SF
Average rent	\$2,085 (\$2.60/SF)

(1) Killam's 50% interest.

Development Activity - Mississauga

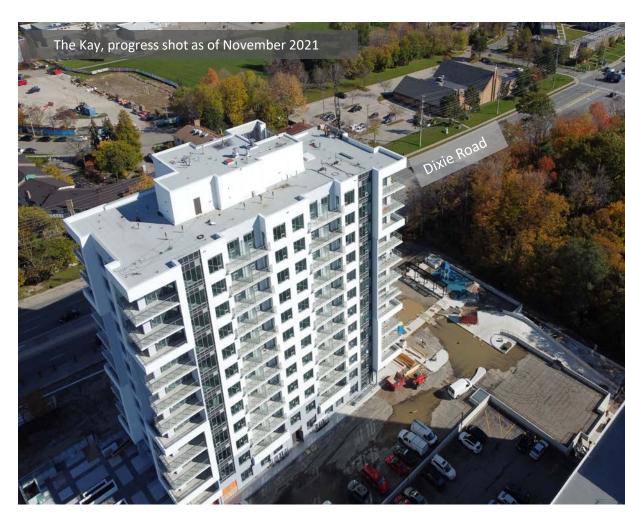


THE KAY, 128-unit development in Mississauga that broke ground in Q3-2019 and is expected to be completed by March 2022.

Key Statistics	
Number of units	128
Start date	Q3-2019
Est. completion date	March 2022
Project budget (\$M)	\$57.0
Cost per unit	\$445,000
Expected yield	4.5%-4.75%
Expected cap-rate	3.5%
Avg unit size	748 SF
Avg rent	\$2.98 per SF

GREEN FEATURES:

Sub-metered water, geothermal heating and cooling



Development Activity - Ottawa



LUMA – 168-unit development in Ottawa that is expected to be completed in early 2022. (50% interest)



Number of units	168	
Estimated completion date	Q2-2022	
Project budget (\$M) ⁽¹⁾	\$45.8	
Cost per unit	\$545,000	
Expected yield	4.0%-4.25%	
Expected value cap-rate	3.5%	
Avg rent	\$2.90 per SF	
Avg unit size	748 SF	

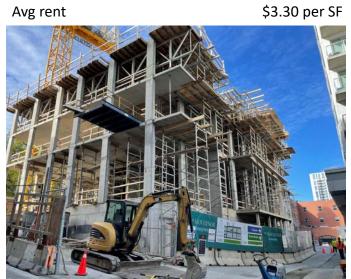


Development Activity - Halifax



THE GOVERNOR - 12 luxury units and 3,500 square foot ground floor commercial development in downtown Halifax.

Key Statistics	
Number of units	12
Start date	Q1-2021
Est. completion date	Q3-2022
Project budget (\$M)	\$22.8
Expected yield	4.25%-4.75%
Expected value cap-rate	3.5%
Avg unit size	2,350 SF +(330 SF terrace)









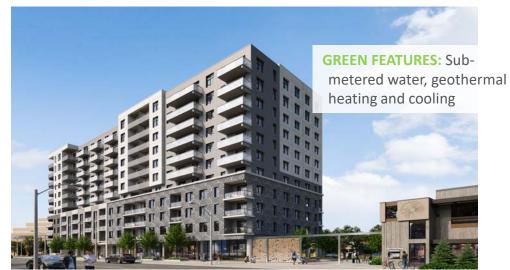
Development Activity - Kitchener



CIVIC 66 – 169-unit development in Kitchener that broke ground in Q3-2020 and is expected to be completed by Q4-2022.

66 – 169-unit development in Ritchener that bi				
Key Statistics				
Number of units	169			
Start date	Q3-2020			
Est. completion date	Q4-2022			
Project budget (\$M)	\$69.7			
Cost per unit	\$412,000			
Expected yield	4.75%-5.0%			
Expected value cap-rate	3.5%			
Avg unit size	780 SF			
Avg rent	\$2.77 per SF			





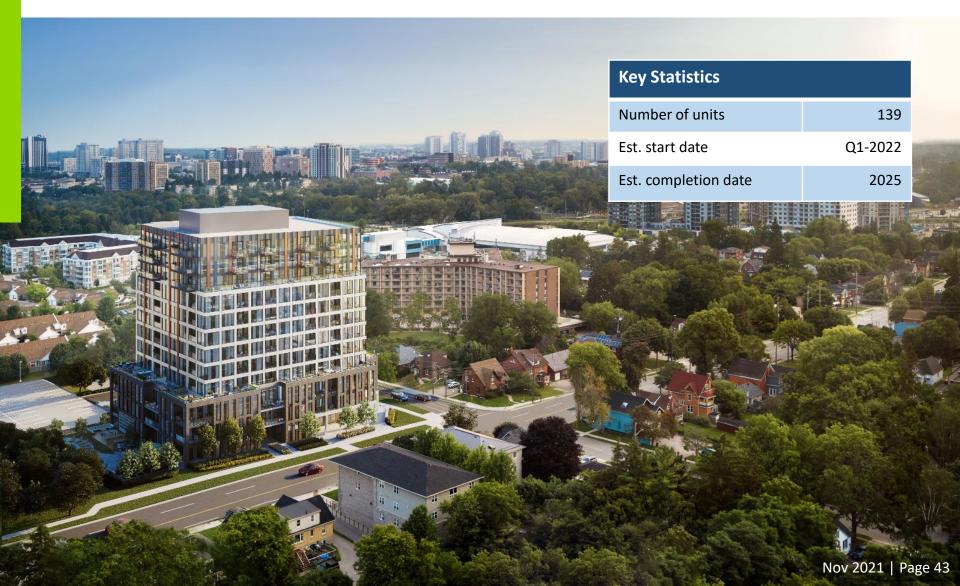


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Future Development Activity in Waterloo



WESTMOUNT PHASE 1 – Expect to break ground on the 139-unit development in Waterloo in Q1-2022.



Future Development Activity in Halifax



EVENTIDE & AURORA – Expect to break ground on the two building, 120-unit development in Halifax in early 2022.



Development Pipeline of ~\$1.3 billion



Future Development Opportunities							
Property	Location	Killam's Interest	Potential # of Units ⁽¹⁾	Status	Est Year of Completion		
Developments expected to start in 2022	2						
Nolan Hill (Phase 2) ⁽²⁾	Calgary, AB	10%	234	Detailed design, preparing submission	n 2023		
Westmount Place (Phase 1)	Waterloo, ON	100%	139	As-of-right permit submission completed	2024		
Eventide & Aurora	Halifax, NS	100%	120	Final planning approval pending	2025		
Developments expected to start in 2023	3-2027						
Stratford Land	Charlottetown, PE	100%	100	In design	2025		
Sherwood Crossing	Charlottetown, PE	100%	325	In design	2025		
Medical Arts	Halifax, NS	100%	200	Concept design	2025		
Westmount Place (Phase 2)	Waterloo, ON	100%	150	In design	2026		
Hollis Street	Halifax, NS	100%	100	Concept design	2026		
Gloucester City Centre (Phase 3)	Ottawa, ON	50%	200	In design	2026		
Additional future development projects							
Nolan Hill (Phase 3-4) (2)	Calgary, AB	10%	362	Future development	TBD		
Christie Point	Victoria, BC	100%	312	Development agreement in place	TBD		
Gloucester City Centre (Phase 4-5)	Ottawa, ON	50%	400	Future development	TBD		
Westmount Place (Phase 3-5)	Waterloo, ON	100%	800	Future development	TBD		
Kanata Lakes	Ottawa, ON	50%	80	Future development	TBD		
St. George Street	Moncton, NB	100%	60	Future development	TBD		
15 Haviland Street	Charlottetown, PE	100%	60-90	Future development	TBD		
Topsail Road	St. John's, NL	100%	225	Future development	TBD		
Block 4	St. John's, NL	100%	80	Future development	TBD		
Total Development Opportunities			3,962				

⁽¹⁾ Represents total number of units in the potential development.

Over half of Killam's development pipeline is outside Atlantic Canada. Killam targets yields of 4.5% to 5.0% on development, 50–150 bps higher than the expected cap-rate value on completion. Building out the \$1.3 billion pipeline at a 100 bps spread would create approximately \$300 million in NAV growth for unitholders. Page 45

⁽²⁾ Killam has a 10% interest in the remaining three phases of Nolan Hill development in Calgary, AB, which Killam expects to purchase upon completion of each phase.

Non-IFRS Measures



Management believes these non-IFRS financial measures, ratios and supplementary information are relevant measures of the ability of the REIT to earn revenue and to evaluate Killam's financial performance. The non-IFRS measures should not be construed as alternatives to net income or cash flow from operating activities determined in accordance with IFRS, as indicators of Killam's performance, or sustainability of Killam's distributions. These measures do not have standardized meanings under IFRS and therefore may not be comparable to similarly titled measures presented by other publicly traded organizations.

Non-IFRS Financial Measures

- Funds from operations (FFO) is a non-GAAP financial measure of operating performance widely used by the Canadian real estate industry based on the definition set forth by REALPAC. FFO, and applicable per unit amounts, are calculated by Killam as net income adjusted for depreciation on an owner-occupied building, fair value gains (losses), interest expense related to exchangeable units, gains (losses) on disposition, deferred tax expense (recovery), unrealized gains (losses) on derivative liability, internal commercial leasing costs, interest expense related to lease liabilities, and non-controlling interest. FFO is calculated in accordance with the REALPAC definition.
- Adjusted funds from operations (AFFO) is a non-GAAP financial measure of operating performance widely used by the Canadian real estate industry based on the definition set forth by
 REALPAC. AFFO, and applicable per unit amounts and payout ratios, are calculated by Killam as FFO less an allowance for maintenance capital expenditures ("capex") (a three-year rolling
 historical average capital spend to maintain and sustain Killam's properties), commercial leasing costs and straight-line commercial rents. AFFO is calculated in accordance with the REALPAC
 definition. Management considers AFFO an earnings metric.
- Adjusted earnings before interest, tax, depreciation and amortization (adjusted EBITDA) is calculated by Killam as income before fair value adjustments, gains (losses) on disposition, income taxes, interest, depreciation and amortization.
- Normalized Adjusted EBITDA is calculated by Killam as adjusted EBITDA that has been normalized for a full year of stabilized earnings from recently completed acquisitions and developments, on a forward-looking basis.

Non-IFRS Ratios

- Interest coverage is calculated by dividing adjusted EBITDA by interest expense, less interest expense related to exchangeable units.
- Per unit calculations are calculated using the applicable non-IFRS financial measures noted above, i.e., FFO, AFFO and/or ACFO, divided by the basic or diluted number of units outstanding.
- Payout ratios are calculated using the distribution rate for the period divided by the applicable per unit amount i.e., AFFO and/or ACFO.
- Debt to normalized adjusted EBITDA is calculated by dividing interest-bearing debt (net of cash) by adjusted EBITDA that has further been adjusted for a full year of stabilized earnings from recently completed acquisitions and developments, on a forward-looking basis.

Supplementary Financial Measures

- Same property results in relation to Killam are revenues and property operating expenses for stabilized properties that Killam has owned for equivalent periods in 2021 and 2020. Same property results represent 86.9% of the fair value of Killam's investment property portfolio as at September 30, 2021. Excluded from same property results in 2021 are acquisitions, dispositions and developments completed in 2020 and 2021, and non-stabilized commercial properties linked to development projects.
- Same property average rent is calculated by taking a weighted average of the total residential rent for the months of the quarter ending divided by the number of the units per region for stabilized properties that Killam has owned for equivalent periods in 2021 and 2020. For total residential rents, rents for occupied units are contracted rent and rents for vacant units are estimated market rent.

Capital Management Financial Measure

Debt to total assets is calculated by dividing total interest-bearing debt (net of cash) by total assets, excluding right-of-use assets.

See the Q3-2021 Management's Discussion and Analysis for further details on these non-IFRS measures and, where applicable, reconciliations to the most directly comparable IFRS measure.

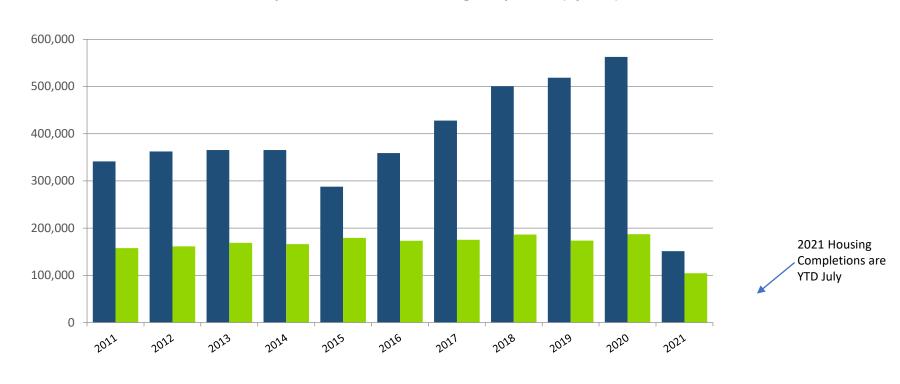
APPENDIX

Core Market Population Growth and Housing Starts





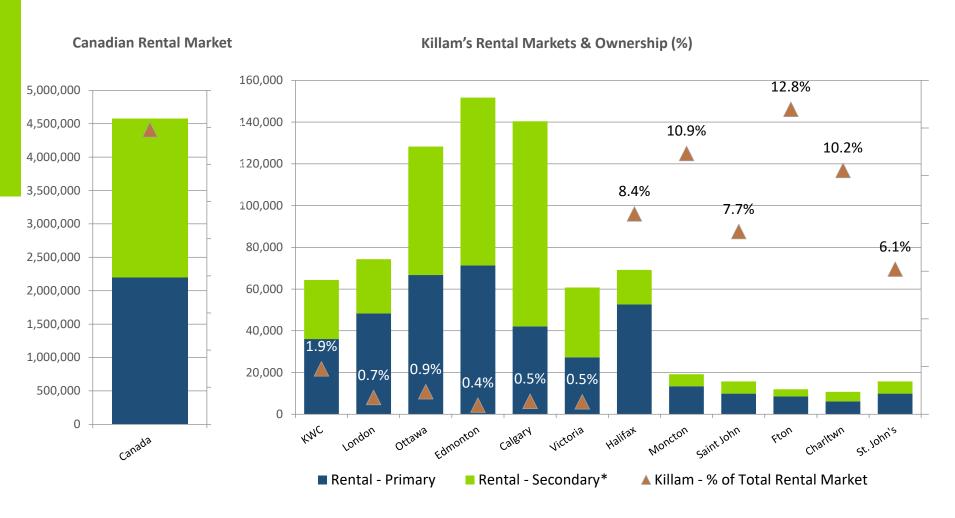
Canadian Population Growth and Housing Completions (by Year)



■ Population Growth (%) - 12 months ended June

■ Housing Completions

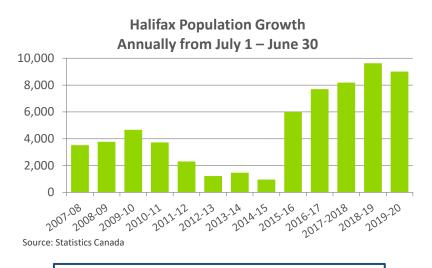




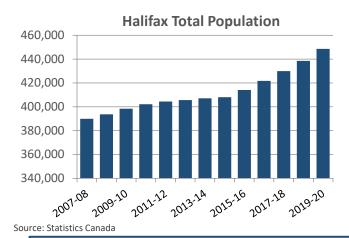
^{*}Secondary rental market includes but not limited to: rental condos, rental townhouses, basement apts, rental homes, etc



From June 2017 – June 2021, more than 27,000 new permanent residents have settled in Halifax.



Halifax is Canada's second fastest growing municipality.



Per Statistics Canada's latest population estimates, Halifax's population is forecasted to increase by 1.4% for the 12 months ended June 30, 2021.

Population Growth Rate (%)

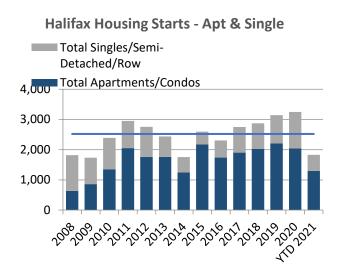
(Most Recent Period 2019-2020)



Source: Statistics Canada Appendix | Page 50

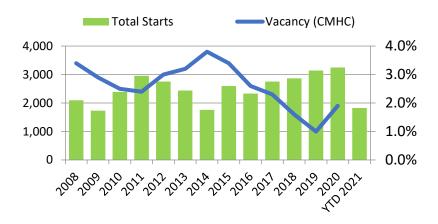


New supply has been absorbed by population growth from immigration, migration and demographics.



Total housing starts have averaged 2,500 dwellings over the past decade – however the portion of multi-family units has increased from 1/3 to 2/3 of starts.

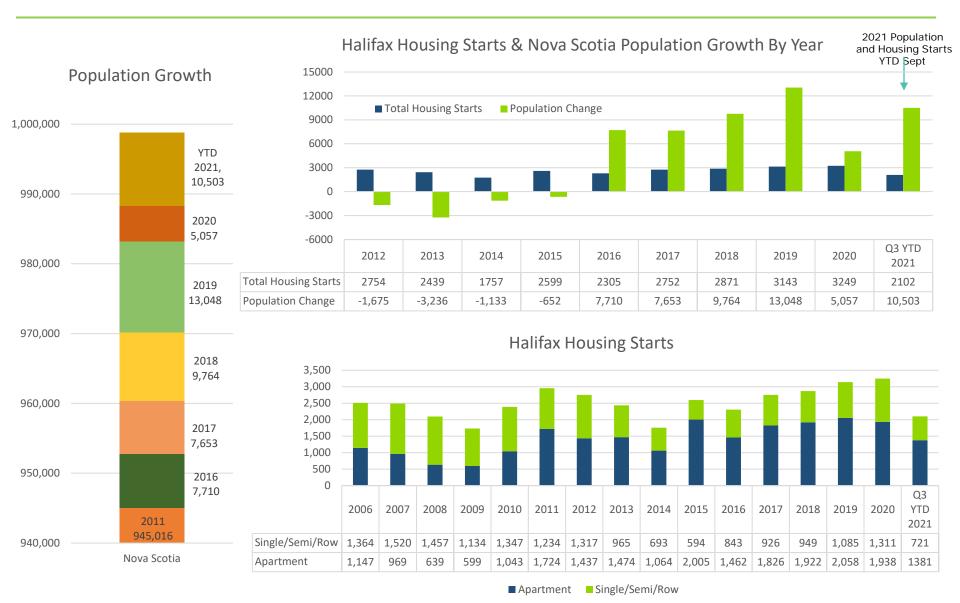




Vacancy at historic lows in Halifax as demand for housing outpaces new rental supply.

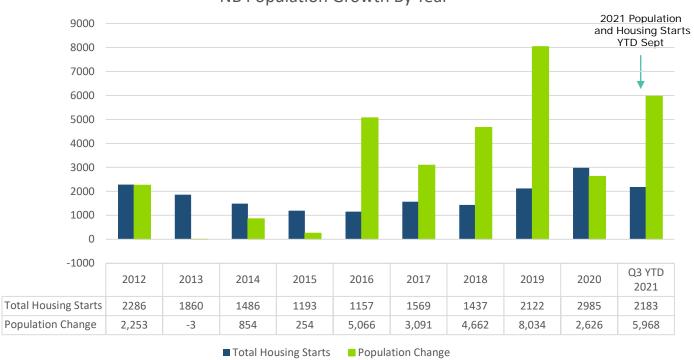
Nova Scotia Population Growth and New Housing Supply







Moncton, Fredericton & Saint John Housing Starts & NB Population Growth By Year





New Brunswick Population Growth and New Housing Supply



Fredericton Housing Starts





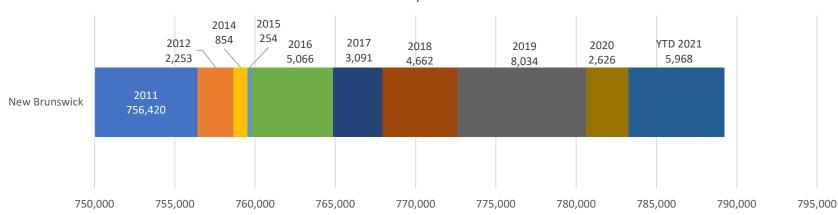






■ Apartments ■ Single/Semi/Row

New Brunswick Population Growth



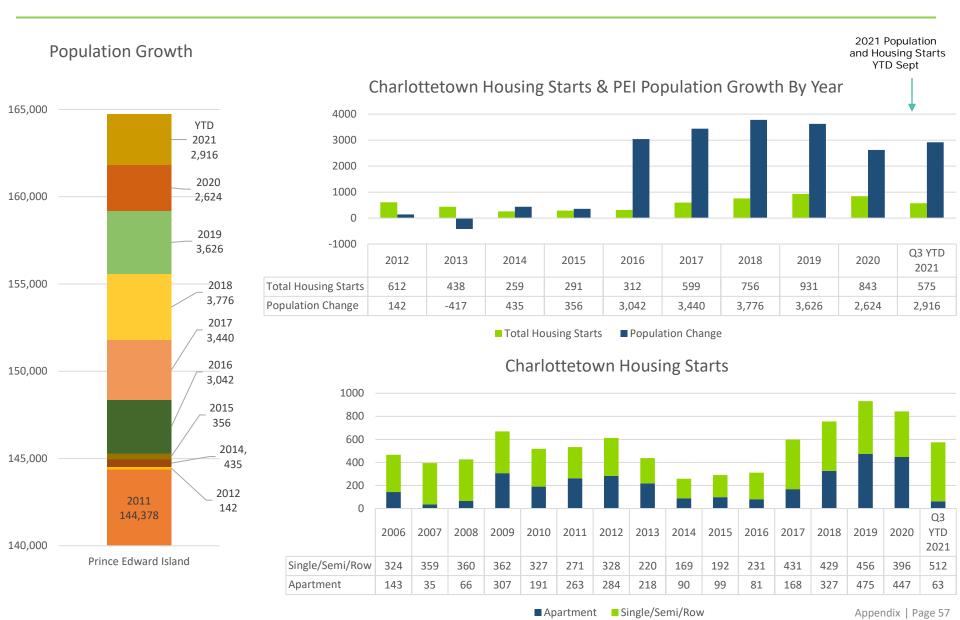
Newfoundland Population Growth and New Housing Supply





Prince Edward Island Population Growth and New Housing Supply









INVESTOR PRESENTATION

November 2021

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