

Investor Presentation September 2020





KILLAM APARTMENT REIT



Cautionary Statement



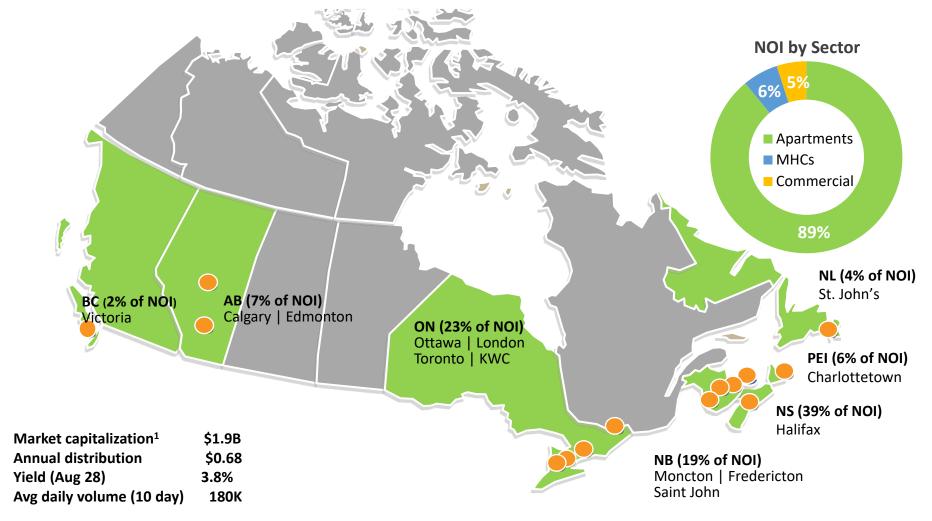
This presentation may contain forward-looking statements with respect to Killam Apartment REIT and its operations, strategy, financial performance and condition. These statements generally can be identified by use of forward-looking words such as "may", "will", "expect", "estimate", "anticipate", "intends", "believe" or "continue" or the negative thereof or similar variations. The actual results and performance of Killam Apartment REIT discussed herein could differ materially from those expressed or implied by such statements. Such statements are qualified in their entirety by the inherent risks and uncertainties surrounding future expectations. Important factors that could cause actual results to differ materially from expectations include, among other things, risks and uncertainties relating to the COVID-19 pandemic, general economic and market factors, competition, changes in government regulation and the factors described under "Risk Factors" in Killam's annual information form and other securities regulatory filings. The cautionary statements qualify all forward-looking statements attributable to Killam Apartment REIT and persons acting on its behalf. Unless otherwise stated, all forward-looking statements speak only as of the date to which this presentation refers, and the parties have no obligation to update such statements.



Best-in-class multi-family residential owner, operator and developer



Killam's portfolio includes ~\$3.5 billion in real estate assets, comprised of 16,701 apartment units, 5,875 manufactured home community (MHC) sites and 0.7 million square feet of commercial space.



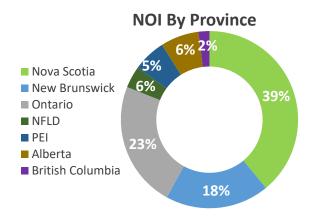
¹ Includes exchangeable units.

Portfolio Details



Apartn	nent Portfolio	%	
		Number of	% of Tota
	Units	Properties	NOI(
Nova Scotia			
Halifax	5,814	65	34.39
Sydney	139	2	0.9%
	5,953	67	35.29
New Brunswick			
Moncton	1,804	34	7.59
Fredericton	1,529	23	7.29
Saint John	1,202	14	3.99
Miramichi	96	1	0.49
	4,631	72	19.09
Ontario			
Ottawa	1,216	9	6.79
London	523	5	3.39
Cambridge-GTA	818	6	6.99
	2,557	20	16.99
Newfoundland & Labrador			
St. John's	915	12	4.09
Grand Falls	148	2	0.39
	1,063	14	4.39
Prince Edward Island			
Charlottetown	986	19	4.39
Summerside	86	2	0.49
	1,072	21	4.79
Alberta			
Edmonton	579	4	3.59
Calgary	531	3	3.89
	1,110	7	7.39
British Columbia			
Victoria	315	2	1.89
Total Apartments	16,701	203	89.29

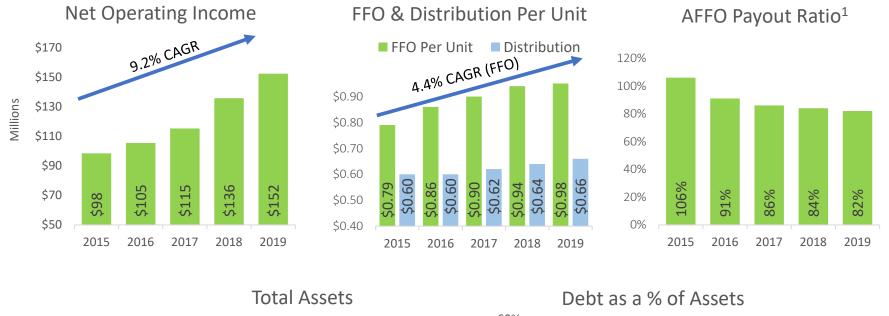
Manufactured Ho	me Comn	nunity Portfo	olio
		Number of	% of Total
	Sites	Communities	NOI ⁽¹⁾
Nova Scotia	2,749	17	3.0%
Ontario	2,284	17	2.9%
New Brunswick ⁽²⁾	672	3	-%
Newfoundland & Labrador	170	2	0.2%
Total MHCs	5,875	39	6.1%
Comm	ercial Port	folio	
	Square Footage		% of Total
Nova Scotia	206,000	4	0.8%
Ontario	306,000	1	2.8%
Prince Edward Island	192,000	1	0.8%
New Brunswick	33,000	1	0.3%
Total Commercial	737,000	7	4.7%
Total Portfolio		249	100.0%



- (1) % of total NOI for the six months ended June 30, 2020.
- (2) Killam's NB MHC community has seasonal operations which typically commence in mid-May annually.

Proven Record of Strong Growth







¹ AFFO payout ratio for 2017-2019 calculated using a maintenance capex reserve of \$900/unit for apartments. AFFO payout ratio for 2015 – 2016 calculated using a maintenance capex reserve of \$970/unit for apartments.

48.7%

2017

49.8%

2018

2019

Why Invest in Killam



Solid Operating Performance

Growing the portfolio and expanding geographically through accretive acquisitions, growing FFO, AFFO and NAV per unit.

High Quality Portfolio

One of Canada's highest-quality and youngest apartment portfolios with 33% of NOI generated from apartments built in the last 10 years.

Experienced Developer

\$850 million development pipeline to support future growth.

Strong Balance Sheet

Conservative balance sheet with capital flexibility.

Technology & Data Driven Decisions

Revenue growth and operating efficiency opportunities.

Commitment to ESG

Continued progress on sustainability and ESG practices.

Increasing Distributions

3-years of increasing distributions and declining payout ratios

Engaged Team

Experienced management team with broad knowledge of Killam's core markets.



Accretive Capital Allocation



Development



Invest in developing high-quality energy efficient assets.

Intensification



Intensifying existing assets with multiresidential developments.

JV Investment



Invest in joint development opportunities to maximize growth potential.

NOI Enhancing Cap Ex



Invest in energy-efficiency initiatives, suite upgrades and building upgrades.

Acquisitions



Acquire high-quality multi-residential assets.

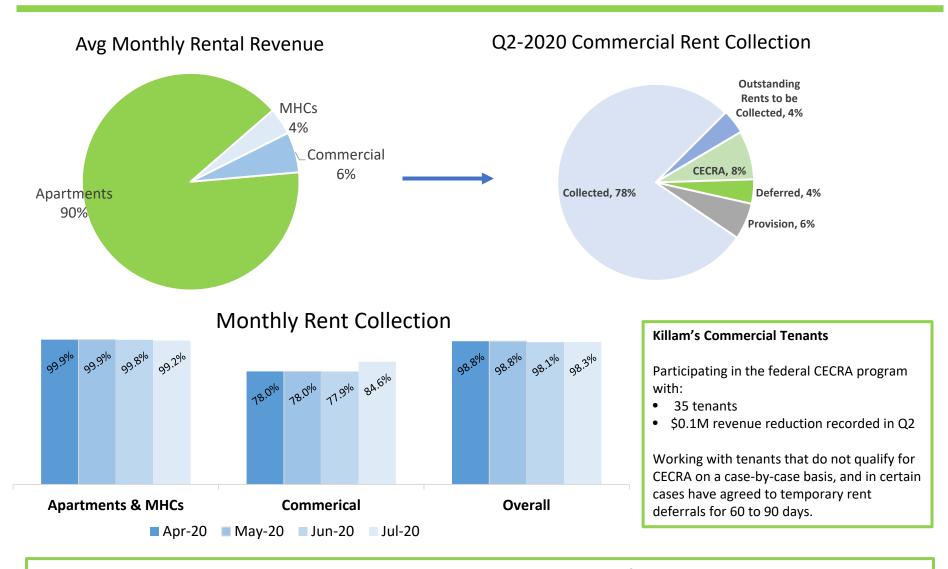
Dispositions



Dispose of select properties to provide capital to acquire newer/higher earning assets.

COVID-19 | Rent Collection Impact



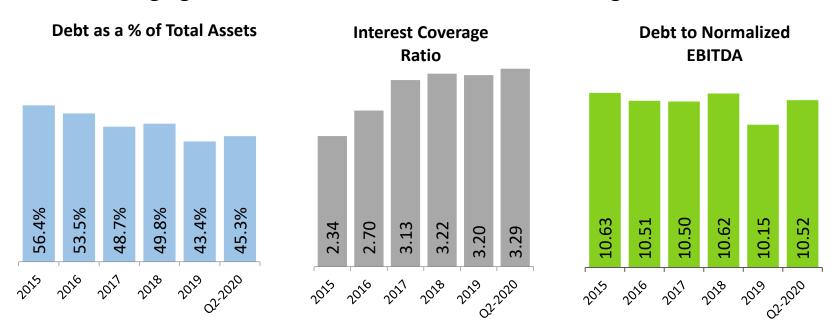


Killam continues to diligently work on all arrears and seeking rent deferrals arrangements with commercial and residential tenants on a case-by-case basis.

COVID-19 | Strong Balance Sheet



Killam is managing its balance sheet with conservative leverage.



Sources of Liquidity (as of August 5, 2020)

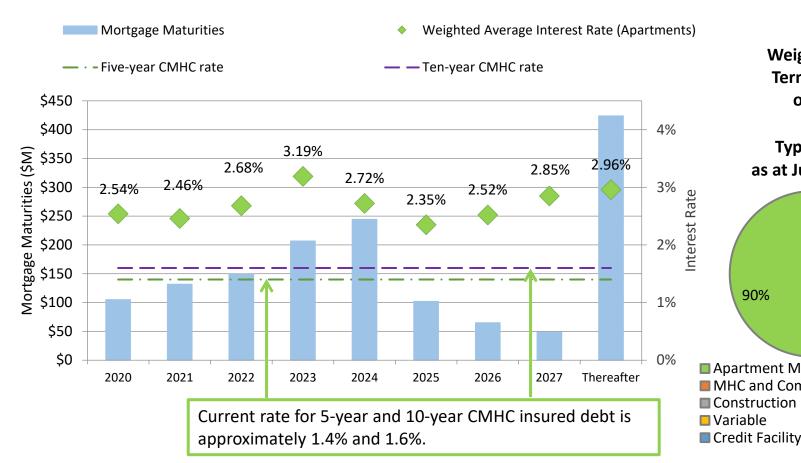
- \$35 million in estimated upfinancing on remaining 2020 mortgage renewals
- \$200 million of additional capital through its credit facilities
- \$75 million of unencumbered assets

COVID-19 | Mortgage Financing & Renewals



Killam's mortgage refinancing program has remained on schedule during the COVID-19 pandemic.

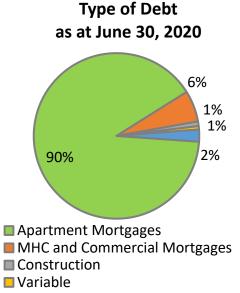
Apartment Mortgage Maturities by Year As at June 30, 2020



Current Weighted
Average Interest
Rate of 2.83%

86% of Apartment Mortgages CMHC Insured

Weighted Average Term to Maturity of 4.6 years



10

Long-term Strategy to Grow FFO & NAV



Killam's strategy to increase FFO, NAV and maximize value is focused on three priorities:



Increase earnings from existing portfolio.



Expand the portfolio and diversify geographically through accretive acquisitions, targeting newer properties.



Develop high-quality properties in Killam's core markets.

Increasing earnings from existing portfolio



Roadmap to Same Property NOI Growth

Revenue Optimization

- Data driven decisions on renewals and turns to maximize mark to market opportunities
- Repositioning opportunities to meet market demand
- Strong occupancy
- Rising rental rates

Expense Management

- Focused economics of scale strategies
- Risk **management** plan

- Continual property tax appeals
- Employee investment and training

Energy Efficiencies

- Energy and water projects ↓ CO2 footprint, ↓ consumption and ↑ earnings
- \$20M invested to date in energy efficiencies
- \$6M in 2020 with \$0.7M in operating savings with 8-year payback

Leading in Technology

- Data driven decisions on revenue optimization and expense management
 - Investment in CRM & BI
- Property-level NOI enhancing technology
- Continuous process improvement

Increasing earnings from existing portfolio



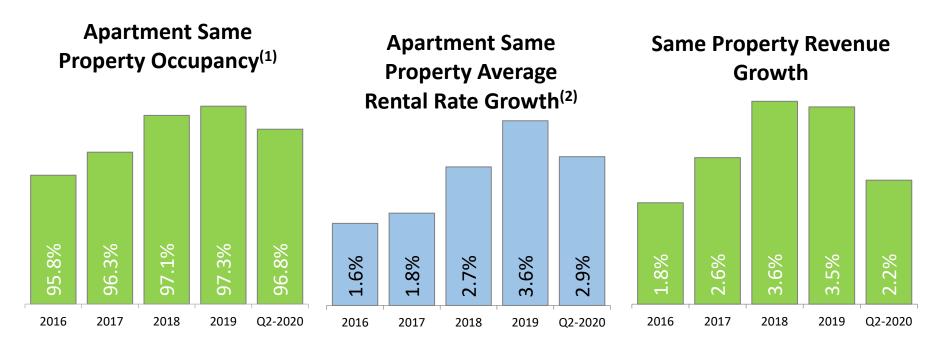


Strong occupancy

 YTD 2020 same property occupancy is strong but modestly lower than record highs of 2019.

Rising rental rates

• Rate increases on renewals $(0.0\%)^{(2)}$, regular turns (5.9%) and repositioned turns (28.8%) averaged **2.9%** in Q2-2020.



⁽¹⁾ Measured as dollar vacancy versus unit vacancy to more accurately capture impact of vacant units.

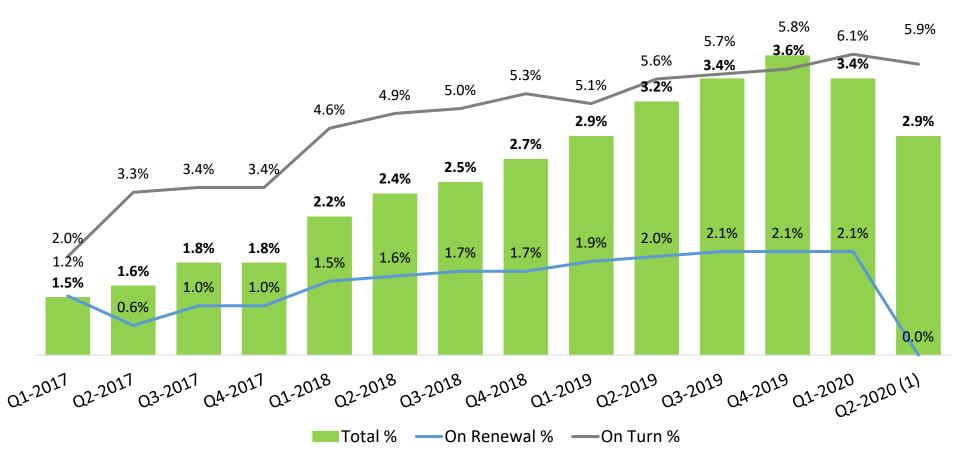
⁽²⁾ Killam waived the collection of rental increases on renewals in Q2-2020, resulting in a reduction of same property revenue of approximately \$150k. Without the waiving of increases, same property rent growth on renewals would have been 2.4% and same property average rental rate increases for Q2-2020 would be 3.5%, based on contractual rates.

Increasing earnings from existing portfolio.



With continued **high occupancy levels**, increasing rental rates is a key focus for **revenue optimization**.

Same Property Rental Increases (%)

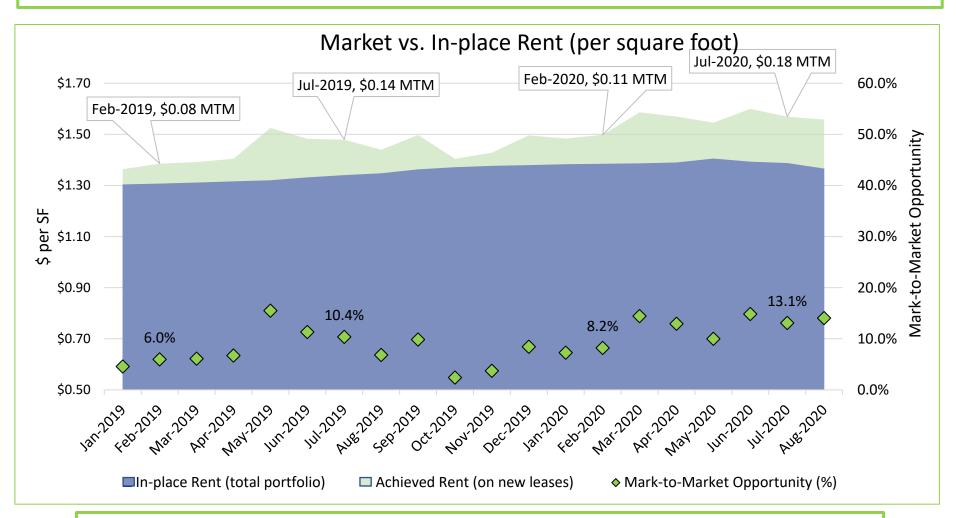


(1) Killam waived the collection of rental increases on renewals in Q2-2020, resulting in a reduction of same property revenue of approximately \$150k. Without the waiving of increases, same property rent growth on renewals would have been 2.4% and same property average rental rate increases for Q2-2020 would be 3.5%, based on contractual rates.

Increasing earnings from existing portfolio.



With strong occupancy levels, rental rate growth on turnover is a key longer-term focus for Killam.



The market rent opportunity has remained strong through 2020 with a ~\$0.15-20 per SF (or 10-15%) differential between market and in-place rents across Killam's apartment portfolio.

Increasing earnings from existing portfolio

*forecast



Opportunity

3,000

1,300

500

150

50

5,000

Driving revenues through unit repositions to meet market demand, **maximize NOI growth** and investment returns.



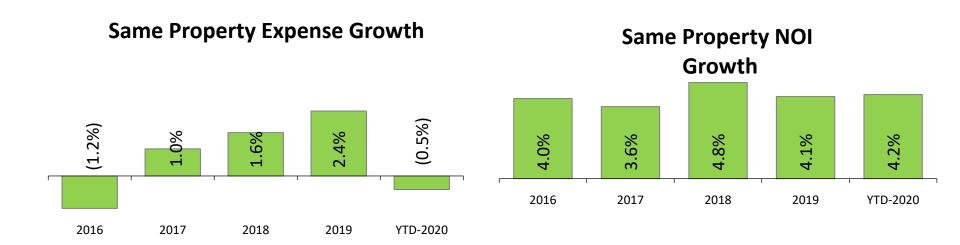
Increasing earnings from existing portfolio





Increasing earnings from existing operations through expense management.

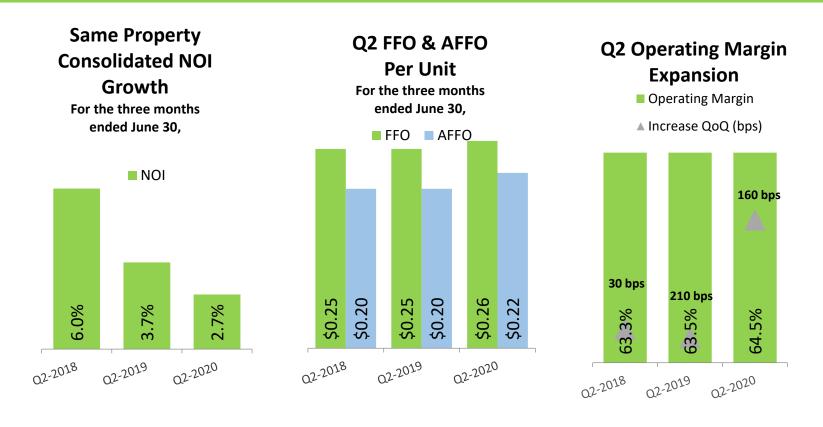
- Energy conservation initiatives
- **Economies of scale** Negotiating **lower pricing** for goods and services.
- Employee training Focusing on front-line repairs and maintenance staff.
- Investment in technology Mobile maintenance and online invoice processing.
- Risk management Emphasising loss prevention and claims management.
- Property taxes Appealing rising property tax assessments.



Strong Q2-2020 Results



FFO and AFFO per unit growth from same property NOI growth, interest savings, accretive acquisitions and developments.



2019 & YTD-2020 Performance





Increasing earnings from existing portfolio



Killam's online functionality is providing considerable benefits during this period of social distancing. Leasing agents, maintenance employees and all property management functions can be done virtually to deliver high-quality service to residents and prospective residents.



Along with maximizing the functionality of its current suite of products, Killam is focused on its business intelligence platform to expand the use of data analytics to drive leasing decisions, optimize rental growth and maximize returns.

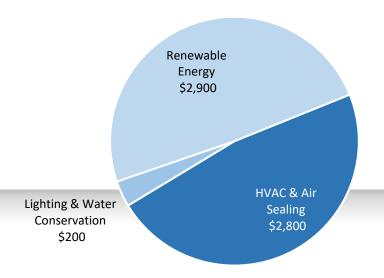
Killam's ESG Progress



Increasing earnings from operations through energy efficiency.

Includes photovoltaic solar panels, water conservation projects and heating efficiencies. \$5.8 Million planned for 2020; 87 projects \$0.65 Million potential annualized savings 8 year average payback

2020 Planned Energy Efficiency Investments (\$000's)





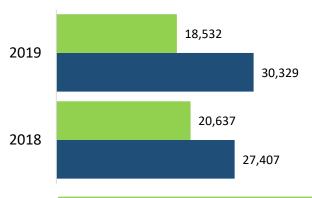
Killam continues to build on its current successes to make its buildings **more sustainable** and **resilient** to the impacts of climate change.

Killam's Green Commitment

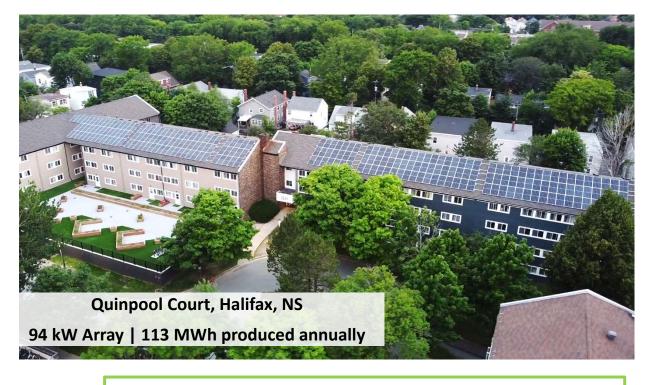




Killam-managed GHG Emissions (tCO2e)*



Killam's GHG emission sources include: electricity, natural gas, propane, oil and steam.



2020 Solar Array Projects

- 12 Solar array installs at various properties in NS & PEI
- \$1.4M Investment
- 880 Mega Watts hours (MWh) annually
- ~\$160k Annual expense savings
- 11% Average ROI

*GHG emissions were reviewed by an independent third-party

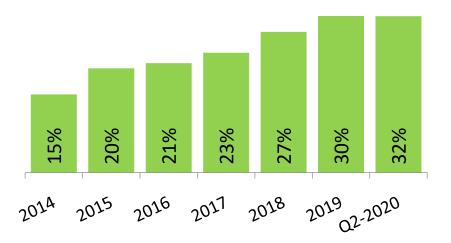
Expand Portfolio Through Accretive Acquisitions



Expanding the portfolio and diversifying geographically through accretive acquisitions, with an emphasis on newer properties.



NOI Generated Outside Atlantic Canada



Killam continues to expand the portfolio and diversify geographically through accretive acquisitions, targeting newer properties.

2020 Acquisitions | Christie Point



Description:

161 units

5 two-storey apartment buildings and 4 two-storey townhouses with 2 and 3 bedroom units

Average rent – \$1,555/month (\$1.67/sf)

Acquisition Details:

\$54 million

4.1% capitalization rate

99% occupied

Closed: January 15, 2020



Victoria, BC



2020 Acquisitions | Halifax, NS



Description:

54 units

42 underground parking; 36 surface parking

Average rent – \$1,176/month

Occupancy – 100%

Acquisition Details:

\$8.8 million (\$163,000/unit)

5.3% capitalization rate

Closed: January 31, 2020

Location:

Halifax, NS



2020 Acquisitions | Langford, BC



Description:

156 units; 2 five-storey apartment buildings; 156 underground parking stalls Ground floor retail not included in purchase Average rent – \$1,873/month (\$2.62/sf)

Acquisition Details:

\$60 million

4.4% capitalization rate

Closed: April 30, 2020

85% leased

Location:

Langford, BC

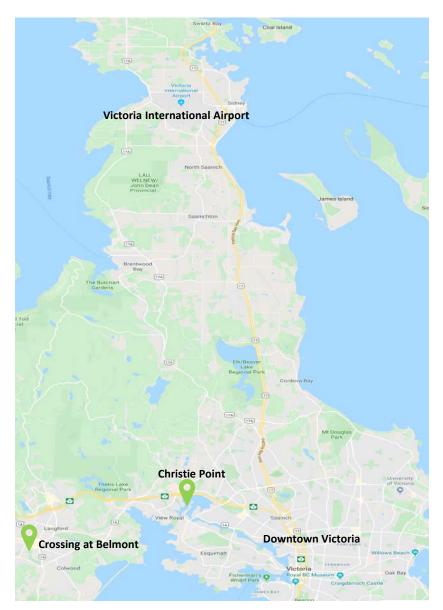






2020 Acquisitions | Langford, BC









2020 Acquisitions



	Property	Location	Acquisition Date	Ownership Interest (%)	Property Type	Purchase Price ⁽¹⁾ (\$M)
1	Christie Point	Victoria, BC	Jan 15, 2020	100%	Apartment	\$54,000
2	9 Carrington	Halifax, NS	Jan 31, 2020	100%	Apartment	8,800
3	Domaine Parlee	Shediac, NB	Mar 23, 2020	100%	МНС	3,950
4	1323-1325 Hollis	Halifax, NS	Mar 31, 2020	100%	Apartment	3,700
5	Total Q1 Acquisitions					\$70,450
6	Belmont Crossing	Langford, BC	April 30, 2020	100%	Apartment	60,000
7	Total YTD Acquisitions					\$130,450

⁽¹⁾ Purchase price does not include transaction costs.

Develop High-Quality Properties



Approximately \$300 million of developments completed.



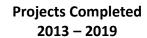












Value today - \$348M Cost to build - 278M Gain - \$70M (25%)









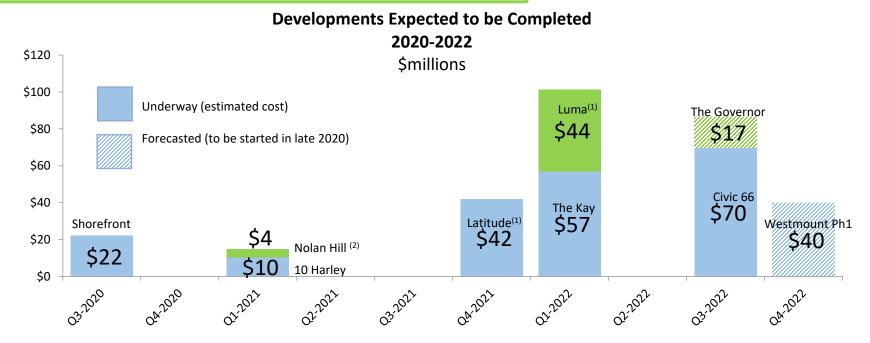
Develop High Quality Properties



Developing high-quality properties in core markets.

- Over \$600 million (~2,000 units) of developments completed or underway.
- Experienced in-house architect and engineers.
- Extensive development experience with \$280 million (1,024 units) in 10 development projects completed in 2013-2019.

The current pipeline of developments has an expected yield of approximately 5%, contributing to FFO per unit growth in 2021 – 2023.



- (1) Killam's 50% ownership
- (2) Killam's 10% ownership. Killam will acquire the remaining 90% interest of this 233-unit building upon completion.

2020 Development Projects









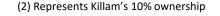


Killam currently has six developments underway, plus a 10% interest in a Calgary project, for a total of 624 apartment units at a total cost of ~\$250 million and an expected yield of ~5%.









Development Activity | PEI



Shorefront anticipates opening in September 2020.

Key Statistics	
Number of units	78
Start date	Q4-2018
Estimated Completion date	Sept-2020
Project Budget (\$M)	\$22.0
Cost per unit	\$282,000
Expected Yield	5.25-5.5%
Expected Value	4.75-5.0%



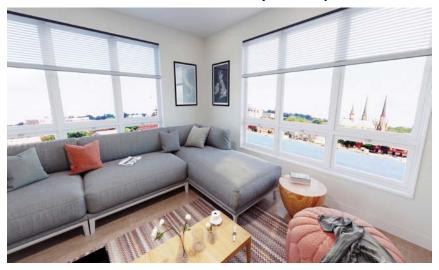


Development Activity | PEI



Shorefront is scheduled for completion in September 2020 and is currently 25% pre-leased.









Development Activity | PEI



10 Harley Street – 38-unit redevelopment in Charlottetown.



Key Statistics	
Number of units	38
Start date	Q3-2019
Estimated completion date	Feb-2021
Project budget (\$M)	\$10.4
Cost per unit	\$274,000
Expected yield	5.0-5.25%
Expected value	4.75-5.0%



297 Allen

Original building was three storeys and 29 units.

10 Harley

- Rebuild has increased the size to four storeys and 38 units.
- Insurance proceeds from the loss are covering a portion of the reconstruction costs.

Development Activity | Calgary



Killam has a 10% interest in a 233-unit development project, **Nolan Hill**, in Calgary. Killam has a commitment to acquire the remaining 90% interest upon completion in Q1-2021.

Key Statistics	
Number of units	233
Start date	Q4-2019
Estimated completion/purchase date	Q1-2021
Project budget (\$M)*	\$4.4M \$190,000/unit
Purchase Price	\$55.0M \$236,000/unit
* Killam's 10%	

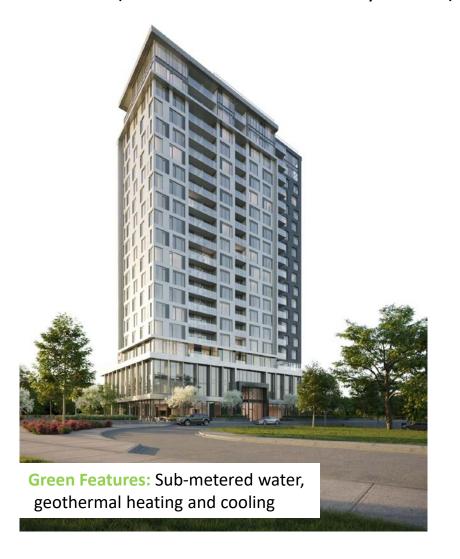




Development Activity | Ottawa



Latitude (Phase II of Gloucester City Centre)





Number of units	209
Start date	Q2-2019
Estimated completion date	Q4-2021
Project budget (\$M)*	\$42.0
Cost per unit	\$402,000
Expected yield	4.75-5.0%
Expected value cap-rate	4.0%
Average unit size	803 SF
Average rent	\$2,085 (\$2.60/sf)

^{*} Killam's 50% interest.

Development Activity | Ottawa



Latitude, the second phase of the Gloucester City Centre development, is expected to be completed in late-2021.



Development Activity | Mississauga



The Kay development broke ground in Q3-2019.

Key Statistics	
Number of units	128
Start date	Q3-2019
Estimated completion date	Q1-2022
Project budget (\$M)	\$57.0
Cost per unit	\$445,500
Expected yield	4.75-5.0%
Expected value cap-rate	3.5%





Development Activity | Mississauga











Development Activity | Mississauga





Development Activity | Ottawa



Luma – 168-unit development in Ottawa 50/50 with Riocan REIT.



Key Statistics	
Number of units	168
Start date	Q3-2019
Estimated completion date	Q1-2022
Project budget (\$M)*	\$44.3
Cost per unit	\$527,000
Expected yield	4.0-4.25%
Avg rent per square foot (SF)	\$2.90 per SF
Avg unit size (SF)	748 SF





* Killam's 50% interest.

Development Activity | Kitchener



Civic 66 – 169-unit development in Kitchener that broke ground in July 2020.

Key Statistics	
Number of units	169
Start date	Q3-2020
Estimated completion date	Q3-2022
Project budget (\$M)	\$69.7
Cost per unit	\$412,000
Expected yield	4.75-5.0%
Avg unit size (SF)	780 SF





Future Development | Waterloo



Westmount Place

Development Opportunity:

- ~1000 units
- 3-phase development
- Opportunity to create over \$70 million of unitholder value through the development of ~1,000 units

Future development, Westmount Place, Waterloo



Future Development | Waterloo



Westmount Place

Development Opportunity – Building A:

• 114 units; 98 parking spaces underground and a new parking garage for Sunlife Employees (175 spaces)

Future development – Tower One, Westmount Place, Waterloo



Westmount Place | Waterloo



Description:

14.7 acre existing commercial site189,000 sf office tower87,000 sf grocery anchored retail plaza21,000 sf of second floor office space2.0 acre residential development site

Acquisition Details:

\$77.8 million 5.7% yield

Purchased Date:

Mar 29, 2018



2020 | Development Pipeline - ~\$850 million



Future Development Opportunities					
Property	Location	Killam's Interest	Potential # of Units ⁽¹⁾	Status	Est Year of Completion
Developments expected to start in the n	ext 24 months (2)				
The Governor	Halifax, NS	100%	12	In design and approval process	2023
Westmount Place (Phase 1)	Waterloo, ON	100%	114	In design and approval process	2023
Developments expected to start in 2022	-2026				
Carlton Terrace	Halifax, NS	100%	104	In design	2024
Carlton Houses	Halifax, NS	100%	80	In design	2024
Gloucester City Centre (Phase 3-4)	Ottawa, ON	50%	200	In design	2025
Westmount Place (Phase 2-5)	Waterloo, ON	100%	908	In design	2028
Additional future development projects					
Gloucester City Centre (Phase 5)	Ottawa, ON	50%	100	In design	TBD
Kanata Lakes	Ottawa, ON	50%	40	In design	TBD
Christie Point	Victoria, BC	100%	312	Future development	TBD
Medical Arts	Halifax, NS	100%	200	Future development	TBD
Topsail Road	St. John's, NL	100%	225	Future development	TBD
Block 4	St. John's, NL	100%	80	Future development	TBD
Total Development Opportunities			2,375		

⁽¹⁾ Represents Killam's interest/# of units in the potential development units.

⁽²⁾ Management is reevaluating the timing of development plans originally expected to start in 2020 in response to COVID-19.

 $^{^{\}sim}$ 70% of Killam's development pipeline is outside Atlantic Canada. Killam targets yields of 4.75% to 5.5% on development, 50–150 bps higher than the expected cap-rate value on completion. Building out the \$850 million pipeline at a 100 bps spread would create approximately \$200 million in NAV growth for unitholders.

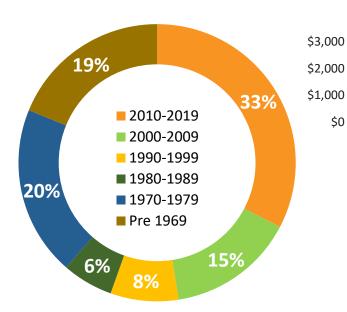
High-Quality Portfolio



Killam operates one of Canada's newest apartment portfolios.

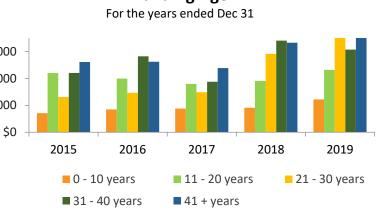
- 33% of apartment NOI is earned from properties built in the last 10 years.
- Modern, high-quality buildings are in greater demand and require less maintenance capital to operate.

Apartment NOI by Year of Construction



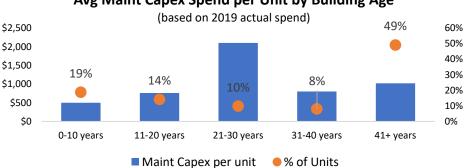
\$2,500 \$2,000 \$1,500 \$1,000

Average Capital Spend Per Unit by Building Age



Maintenance capital (\$900/unit) represents 28% of total capital spend.

Avg Maint Capex Spend per Unit by Building Age



Killam is growing its portfolio of high-quality properties by focusing on developments and acquiring newer properties.



Appendices



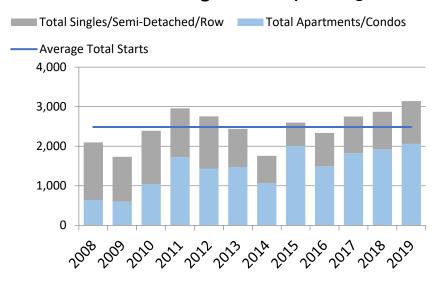
Core Market Update

Halifax – 39% of NOI



New supply has been absorbed by population growth from immigration, migration and demographics.

Halifax Housing Starts - Apt & Single



Total housing starts have averaged 2,500 dwellings over the past decade – however the portion of multi-family units has increased from 1/3 to 2/3 of starts.

Halifax Housing Starts & Vacancy Trend



Vacancy at historic lows in Halifax as demand for housing outpaces new rental supply.

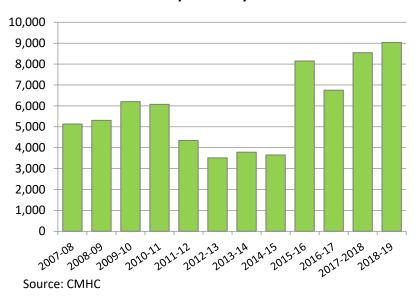
Halifax – 39% of NOI



From January 2016 – June 2019, more than 18,000 new permanent residents have settled in Halifax.

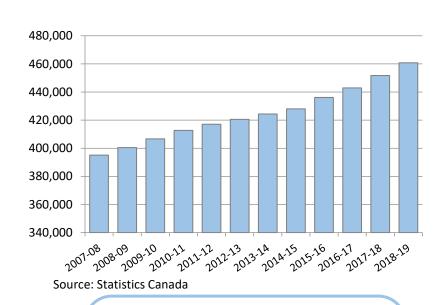
Halifax Population Growth

Annually from July 1 - June 30



Net interprovincial migration into Nova Scotia has been positive for the last four years, with 3,300 in 2019.

Halifax Total Population



Statistics Canada's latest population estimates for cities in February 2019, estimates Halifax's population increased by 2.0% for the 12 months ended June 30, 2018.

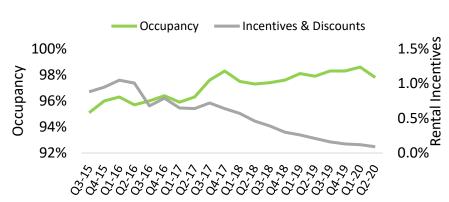
Q2-2020 Apt Performance | By Region



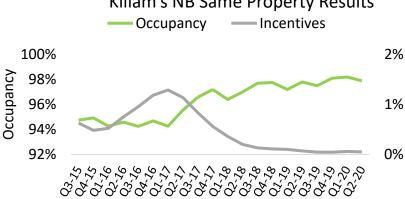
Nova Scotia Q2-2020		
% of NOI	34.3%	
Units	5,814	
Rental Rate Growth	3.5%	
Incentives/Discounts	0.09% (↓11 bps)	
Occupancy	97.8% (↓10 bps)	
NOI Growth	5.6%	

New Brunswick Q2-2020	(
% of NOI	19.0%
Units	4,631
Rental Rate Growth	3.5%
Incentives/Discounts	0.05% (↓2 bps)
Occupancy	97.9% (个10 bps)
NOI Growth	5.9%

Killam's Halifax Same Property Results



Killam's NB Same Property Results



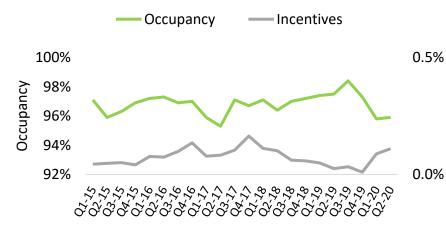
Q2-2020 Apt Performance | By Region



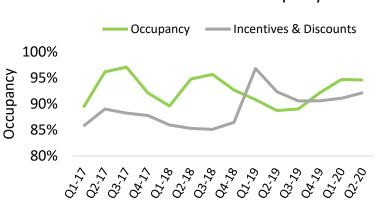
Ontario Q2-2020	
% of NOI	16.9%
Units	2,557
Rental Rate Growth	3.2%
Incentives/Discounts	0.11% (个5 bps)
Occupancy	95.9% (↓150 bps)
NOI Growth	(2.1)%

Alberta Q2-2020	
% of NOI	7.3%
Units	1,110
Rental Rate Growth	0.7%
Incentives/Discounts	3.0% (↓70 bps)
Occupancy	94.6% (个390 bps)
NOI Growth	4.8%

Killam's Ontario Same Property Results



Killam's Alberta Same Property Results



Rental Incentives

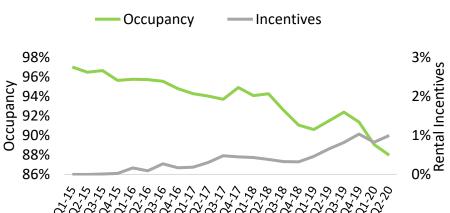
Q2-2020 Apt Performance | By Region



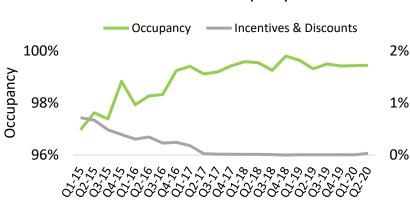
Newfoundland Q2-2020		
% of NOI	4.3%	
Units	1,063	
Rental Rate Growth	1.2%	
Incentives/Discounts	1.0% (个35 bps)	
Occupancy	88.0% (√350 bps)	
NOI Growth	(8.3)%	

PEI Q2-2020		
% of NOI	4.7%	
Units	1,072	
Rental Rate Growth	1.4%	
Incentives/Discounts	0.03% (↑3 bps)	
Occupancy	99.4% (个20 bps)	
NOI Growth	4.0%	

Killam's Newfoundland Same Property Results



Killam's PEI Same Property Results



Rental Incentives



Contact Information